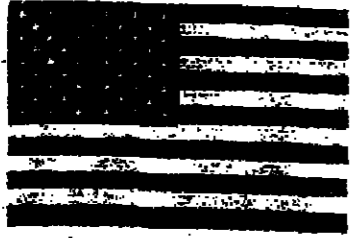


FINANCIAL TIMES



US economy
Vulnerable to a market plunge
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Polish banking
Mega merger slows privatisation
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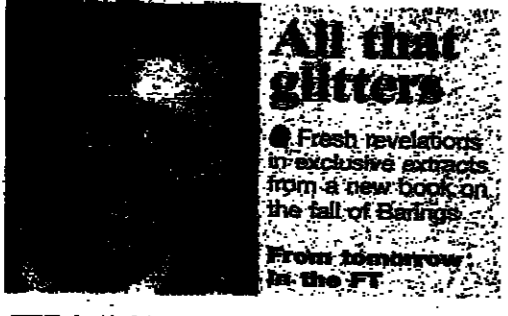


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Taking on Fanuc on its Asian turf
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World Business Newspaper <http://www.FT.com> TUESDAY SEPTEMBER 17 1996



Finnish PM says Nato enlargement threatens Baltics

Finnish prime minister Paavo Lipponen warned that the process of Nato enlargement risked isolating the Baltic states of Estonia, Latvia and Lithuania. Finland and Sweden, which are neutral, fear a decision either way on Nato membership for the three newly-independent states could destabilise the Baltic area. Instead, they are seeking to entrench regional security through broad co-operation, ranging from trade to joint crime fighting, rather than through military alliances. Page 18

Olivetti results questioned

Shares in Olivetti fell a further 10 per cent after magistrates confirmed they were investigating allegations that the Italian information technology group had published misleading half-year results. Page 19; World stocks, Page 38

Irish press group in \$710m NZ bid

Tony O'Reilly's Independent Newspapers of Ireland embarked on its biggest deal - a IE442m (\$710m) for the 55 per cent of Auckland-based newspaper and magazine group Wilson and Horton, which it does not already own. Page 19

Italian rail chief held

The chief executive of Italy's state railway company, Lorenzo Necci, was arrested as part of an investigation into allegations of corruption, embezzlement, fraud and abuse of office. Page 18

Samsung may rescue Fokker

A rescue of failed Dutch aircraft maker Fokker grew more likely as Samsung Aerospace Industries, part of the large South Korean conglomerate, said it had issued a letter of intent to take over the company. Page 19

BT plans German venture

British Telecommunications is in negotiation with the Kirch Group to launch interactive services using digital satellite television in Germany. Page 19

Footsie at closing high

Another strong early performance from Wall Street helped the FT-SE 100 index reach a closing high of 8,977.2. The Dow Jones Industrial Average was 41.8 points ahead by lunchtime at 5,880.33. In Frankfurt, the DAX hit a new peak of 2,680.24. On a wing and a prayer. Page 16; London stocks, Page 34; World stocks, Page 38

Yeltsin stays in hospital

Russian president Boris Yeltsin, who is to undergo heart bypass surgery this month, will stay in hospital until tomorrow for preliminary medical tests. Page 3

Anti-dumping move 'threatens jobs'

British textile producers warned that an anti-dumping action due to be announced by the European Commission could threaten thousands of jobs in Europe. Page 11

Mercedes clinches \$95.5m China deal

Daimler-Benz reached a \$95.5m deal with Yangzhou Motor of China to build Mercedes tourist buses. Page 4

Russian power workers strike

More than 16,000 Russian power plant workers in the Far East went on strike, threatening to cut off power to Russia's troubled Pacific Rim. Page 2

Acer to expand in Philippines

Taiwanese computer maker Acer said it would quadruple investment in its Philippine motherboard assembly plant with the aim of generating \$1bn a year in exports by 2000. Page 4

Zhu defends China's economy

Zhu Rongji, China's senior vice premier, defended the country's economic policy, saying the economy was performing better than at any time since the boom year of 1993. Page 16

Mother Teresa back in hospital

Mother Teresa, 86, returned to hospital in Calcutta after bruising her face in a fall from her bed at the headquarters of her charity for the destitute.

Move to wipe out BSE within three years expected to exert fresh pressure on UK

Swiss to cull up to 230,000 cattle

By Frances Williams in Geneva, Caroline Southey in Brussels and Alison Maitland in London

The Swiss government yesterday announced plans to slaughter up to 230,000 cattle - one in eight of its total herd - with the aim of eradicating mad cow disease in Switzerland within three years. The country has had 223 cases of cows affected by bovine spongiform encephalopathy, the brain-wasting disease scientists say may be

linked to a new variant of its human equivalent, Creutzfeldt-Jakob disease. It is the second largest number officially reported in any country after Britain, which has had over 100,000 cases. The decision is certain to increase pressure on Britain from its EU partners to go ahead with a far-reaching cull of its cattle herd as a condition for lifting the worldwide export ban on British beef. EU farm ministers meeting today in Brussels are expected to reject British plans to

reduce the selective cull of 125,000 cattle, just 1.1 per cent of the herd, setting the scene for a fresh confrontation between the UK and its EU partners. Britain has already destroyed half a million cattle since May as part of its policy of removing animals over 30 months old from the food chain. UK officials say eliminating BSE overnight would involve the slaughter of over half the country's dairy herds and 15 per cent of its beef herds. They

say that is politically unacceptable as the disease is expected to disappear in five years. Even with a mass cull, the Swiss may find total elimination difficult - 609 cases of BSE have appeared this year on British farms never before affected by the disease. The Swiss cabinet said yesterday it was proposing the slaughter of all cattle born before December 1 1990, when Switzerland introduced a ban on the use of ruminant carcasses in cattle feed. It is also

recommending the slaughter of the direct offspring of BSE-infected cows. The slaughter programme is to be completed by June 1999, but animals destined for the cull will be withdrawn from the meat market as soon as parliament approves the measures, probably in December. The Swiss economics ministry said yesterday the cull was aimed at establishing Switzerland as a BSE-free nation and restoring consumer confidence. It is also designed to persuade Germany and Aus-

tria, along with 14 other countries, to lift their ban on Swiss beef and beef products. Three new cases of BSE were reported last week in Switzerland. Nearly 40 cases have occurred there this year. An EU investigating team that looked at the BSE situation in Switzerland this spring blamed the outbreak on imports of infected feed from Britain and concluded that the disease was under control. The scheme will cost the Swiss government about SFr320m (\$266.60m).

Software leaders reignite battle for the future

By Paul Taylor in Paris

The battle of the "software billionaires" flared again yesterday as Mr Larry Ellison, chairman of Oracle, the US database software group, and Mr Bill Gates, chairman of Microsoft, the world's largest software company, unveiled competing visions of the future of computers.

Mr Ellison said his vision of a "network computer" was designed to break Microsoft's dominance of the PC industry. Mr Ellison, who launched the concept of a network computer - a low cost, simple to use computing device built around openly available Internet software standards - a year ago, said yesterday that he expected network computers based on Intel microprocessors to be launched later this year.

He said the much anticipated "information age" would not arrive until personal computers were as common as television sets. In the US, 87 per cent of households have televisions compared with the 30 per cent with PCs. The percentage of consumers indicating an intention to buy a PC has halved in the past 12 months, which Mr Ellison attributed to their cost and complexity.

However, he emphasised that the stripped down personal computers, which will function primarily as communications devices, will not require Microsoft operating and application software.

"They will be personal computers with a lot of things taken out of them," he said. "The hardware will be the same, but the software will be different."

Mr Ellison and Mr Gates were addressing the annual International Data Corporation European IT Forum in Paris. Mr Ellison predicted a year ago that network computers would represent "a fourth wave" of computing after the mainframe, mini-computer and personal computer eras.

His predictions that a raft of network computers costing as little as \$200 each would be announced within the year have been fulfilled.

Among the companies which have announced the devices are International Business Machines, Apple Computer, Sun Microsystems and Olivetti. However the industry remains split over the concept.

While Mr Gates remains sceptical of the network computer, which he described as "Larry's silly idea" a year ago, the Microsoft chairman has modified his views.

Yesterday he agreed that computers were difficult to use and that the cost of ownership was too high. He said



Swiss foreign minister Flavio Cotti (right) with Lili Nabholz, president of the parliamentary commission for questions of law, at a Bernese conference on the issue of Nazi gold deposited in Swiss banks. Report, Page 2

Goldman doubles nine-month profits to \$1.8bn

By John Gapper in London and Tracey Corrigan in New York

Goldman Sachs, the big US investment bank, yesterday disclosed that pre-tax profits in the first nine months of its financial year were double those of the equivalent period last year, putting it in reach of a previous record profit.

The doubling of pre-tax profits to \$1.8bn from \$931m in the same period of 1995 is likely to earn each of Goldman's 175 general partners more than \$6m this year in personal capital, which is held in the firm until retirement.

Goldman's earnings have been boosted by the wave of mergers and acquisitions in the US and Europe as well as a strong US equity market. In addition, it is no longer burdened by earlier cost-cutting and restructuring.

Goldman will announce today that Mr John Thornton, one of its leading European mergers and acquisitions specialists, is to become head of its Asian operations. Mr Thornton will also join Goldman's six-man executive committee.

The appointment means two members of the committee, which runs day-to-day operations, are based outside the US. Mr John Thain, its chief financial officer, is based in London.

In a letter to Goldman's 8,700

staff, Mr Jon Corzine and Mr Henry Paulson, its chairman and vice-chairman, said this reflected "dramatic increases in the pace, complexity and geographic reach of our business" in recent years.

Mr Thain said earnings had been strong "pretty much across the globe", and bond and foreign exchange operations were both profitable. Asset management, which Goldman is trying to expand, had only produced modest profits.

Mr Thain said the outlook for earnings in the US was strong because the economy was still growing healthily. Profits to date put it on course to nearly match its record profits of \$2.7bn in 1993.

The firm's financial year-end falls on November 30. All its post-tax earnings are split among the general partners, after paying a return on capital held in the firm by retired partners and outside investors.

The general partners are paid about \$200,000 a year each as well as seeing a return on their capital. Their biggest reward accrues in the form of personal capital, which can be withdrawn gradually after they leave the firm.

Because of this structure, Goldman has less difficulty than other Wall Street firms in keeping hold of senior staff although its juniors have been aggressively recruited this year.

Britain warned US will not alter air deal terms

By Michael Skapinker in London

Britain will have to drop its insistence that foreign airlines be allowed to fly within the US if it wants an "open skies" deal with Washington, according to Mr Robert Crandall, chairman of American Airlines.

The US had already agreed treaties with Germany and other European states, Mr Crandall said yesterday, and there was no prospect of a "materially different" deal with Britain.

The US has made an "open skies" agreement a condition for granting anti-trust immunity to the proposed alliance between American and British Airways, which would allow the two carriers to co-ordinate their operations.

Negotiations broke down last month after British officials said they wanted changes to the 11-point "template" the US had used in open skies talks with other countries.

In particular, Britain resisted Washington's demand for "beyond rights", which would allow US airlines to fly from the UK to third countries. Britain said it was unfair for the US to demand beyond rights when British carriers had no right to fly within the US or to own more than 25 per cent of US carriers.

However, Mr Crandall said in an interview that there was no prospect of the UK winning concessions. "The US government has signed these agreements with a substantial number of European countries: the Germans, the Dutch, the Austrians, the Belgians. The US government cannot do a deal with the UK government which is materially different from those transactions. As a matter of *realpolitik*, if the US government did a different deal, the wheels would come off," he said.

He added: "The issue is quite simple: is the British government prepared to do an open skies agreement that essentially mirrors the deals that the US has done with other countries or is it not? It isn't very complicated. The answer is either yes or no."

Mr Crandall said the UK should drop its demand for UK carriers to be allowed to carry passengers between US cities - known as "cabotage". Mr Crandall said: "There's no point in talking about it any more. That isn't going to happen. The labour unions in the

When less means more Page 17
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Continued on Page 18

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STOCK MARKET INDICES	
New York	100
Dow Jones Ind Av	8,977.2 (+43.28)
NASDAQ Composite	1,198.63 (+7.98)
Europe and Far East	
CAC	2,928.19 (+5.82)
DAX	2,680.24 (+33.81)
FT-SE 100	3,977.2 (+8.3)
Nikkei	10,000
US LUNCHTIME RATES	
Federal Funds	5.75%
3-mth Treasury Bill	5.19%
Long Bond	87.5
Yield	6.94%
OTHER RATES	
US 3-mo Interbank	5.75%
US 10 yr Bill	8.25%
France 10 yr Govt	107.39
Germany 10 yr Bond	100.49
Japan 10 yr Govt	108.7132
NORTH SEA OIL (Argus)	
Brent Dated	\$22.545 (23.51)
DM	2.35 (2.3508)

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NEWS: EUROPE

Krajisnik could become chairman of tripartite Bosnian presidency

Hardline Serb may take top post

By Laura Silber in Sarajevo

Mr Momcilo Krajisnik, a hardline Bosnian Serb politician who chaired the "parliament" of the breakaway regime in Pale, was on course yesterday to be a member of Bosnia's new collective presidency, and possibly its first chairman.

Krajisnik emerged from Saturday's election as the clear winner of the race to be Serb representative on the presidency, while Mr Alija Izetbegovic, the current head of state, was due to be elected to speak for the Muslims. The full results of the poll are expected today.

Incomplete results from eastern Bosnia showed that Mr Krajisnik had gained 84 per cent of his community's support, while Mr Izetbegovic, candidate of the SDA Muslim nationalist party, had an advantage of roughly 80-90 over his rival, the former prime minister, Mr Haris Silajdzic.

Mr Silajdzic has been campaigning on a platform of ethnic harmony in a united Bosnia.

If the complex electoral process confirms Mr Krajisnik as the chairman of the tripartite presidency, which will also include a Croat, the result will be an embarrassing blow for western policymakers.

Saturday's elections were intended by the architects of the Dayton peace process to knit together, albeit loosely, the Bosnian state which Mr Krajisnik and his fellow Bosnian Serbs have fought to partition.

International observers insisted yesterday that the elections were largely free and fair. Mr Ed van Thijn, the head of a group of international monitors, said yesterday: "The outcome of the observer mission is extremely positive."

This finding was based on initial reports from nearly 3,000 polling stations in 87 of 109 voting districts.

"At almost all polling stations - 97 per cent - the voting process was conducted properly," said Mr Van Thijn who later this week will submit a final report to the Organisation of Security and Co-operation in Europe, which is responsible for certifying that elections were free and fair.

His report was in stark contrast to a statement from the International Crisis Group (ICG), an influential monitoring agency, which said the minimum conditions for elections did not exist.

"Repatriation and reintegration of refugees had not begun; indicted war criminals continued to exert influence behind the scenes; and freedom of movement and expression remained severely restricted," an ICG statement said.

"Under such handicaps, the elections were bound to confirm the effective division of the country on ethnic lines," it said.

It emerged yesterday that only 13,500 Muslims crossed former front lines to vote in their municipalities from which they were expelled, while a mere 1,200 Serbs cast their ballots in the Muslim-Croat Federation, according to the UN. Election officials had initially estimated that

20,000 Muslims and 4,000 Serbs crossed over to vote.

Analysts said the election of Mr Krajisnik would either force Bosnian Serbs to abandon their separatist position and support the Dayton peace plan or, more likely, undermine the implementation of the joint governing institutions, envisaged by the agreement.

Mr John Fawcett of ICG, yesterday warned: "The victory of Mr Krajisnik would show the absolute travesty of the electoral process. It will give him all the ammunition he needs to finish off what he started by military means."



Election posters come down in Sarajevo. Results are expected throughout the week

EUROPEAN NEWS DIGEST

Spanish left in row over king

Spain's Communist leader, Mr Julio Anguita, attracted a barrage of criticism yesterday after he questioned the monarchy's role and threatened to withdraw support for the country's 1978 constitution.

At the party's annual gathering in Madrid at the weekend, Mr Anguita said the party no longer felt obliged to put aside traditional demands for self-determination, a federal system and a republican government. He blamed others for undermining the principles of the constitution.

He returned to the fray yesterday, accusing King Juan Carlos of overstepping the limits of his role by supporting Spain's full integration in Nato and its aim of joining European monetary union.

Mr Manuel Fraga, one of the architects of the constitution and former leader of the governing Popular party, said it was "the most serious thing that has been said in Spain in recent years". The statement also caused divisions within the Communist-led United Left alliance, the third largest party in the Spanish parliament, which Mr Anguita heads.

Yeltsin to stay in hospital

President Boris Yeltsin, who has said he will undergo heart bypass surgery later this month, will remain in hospital for preliminary medical tests until tomorrow. Mr Yeltsin went into the Central Clinical Hospital over the weekend.

The Kremlin has not said when Mr Yeltsin's operation will take place. Leading Russian and western doctors are to meet in Moscow next week to determine the date and details of the surgery.

Mr Yeltsin has already handed control over the security ministries, normally a presidential prerogative, to the premier, Mr Victor Chernomyrdin, his constitutional successor, but has insisted that he remains commander-in-chief and in control of Russia's nuclear arsenal. Some officials have said Mr Yeltsin will sign over the nuclear trigger to Mr Chernomyrdin when he is under anaesthetic.

Chirac in jobs for young plea

President Jacques Chirac yesterday appealed to French business leaders to hire more young people to restore the country's missing confidence and help reduce near-record unemployment.

In a speech at a Poitiers convention marking the 50th anniversary of the Patronat, the French employers' federation, the president acknowledged the efforts already made by employers, but urged them to go further.

"It is by helping young people to make this difficult transition from education to active life that we will restore to our society the confidence that is still missing and the élan necessary for the success of French enterprise," he said.

Rome admits Bossi threat

The Italian government said yesterday it would press on with federal reform, acknowledging that Mr Umberto Bossi, the separatist campaigner, remained a threat to unity despite his failure to draw mass support for a weekend "declaration of independence".

"The fact that the Northern League flopped doesn't mean that the need for reform has become any less urgent," Mr Franco Bassanini, regional affairs minister, told a news conference a day after Mr Bossi's symbolic proclamation of a northern "republic".

But Mr Bassanini said that unless the government enacted reforms aimed at more local autonomy, there was "a risk that a separatist programme would be embraced out of desperation by those who really don't want it".

Walesa faces tax demand

Mr Lech Walesa, the former Solidarity Union leader and president of Poland who was narrowly defeated in last year's presidential elections, has been ordered to pay tax on a \$1m payment from a US film company.

The Supreme Administrative Court has ordered him to pay income tax on the fee he received in 1989 from Warner Studios in return for rights on a film of his life which has, as yet, not been made. Mr Walesa said yesterday he would appeal.

Mr Walesa said the income was taxed at source in the US and that under Polish regulations it should be treated as a tax-exempt gift. But Mr Grzegorz Kolodko, finance minister, said on radio that Mr Walesa apparently had not paid tax in the US. Mr Walesa was originally asked to pay 189,500 zlotys (\$68,000) but this has been reduced to 83,500 zlotys.

OECD praise for Slovakia

Slovakia will achieve one of the highest levels of economic growth combined with one of the lowest inflation rates of any of the transition countries of central and east Europe in 1996 and 1997 according to a forecast by the Organisation for Economic Co-operation and Development.

Gross domestic product, which grew by 7.4 per cent last year, is forecast to grow by 5.6 per cent in both 1996 and 1997. The OECD is critical of Slovakia's "turbulent" privatisation policy, however, and warns that the banking system "remains a cause for concern".

Growth, which at first was led by exports, is being supported by stronger domestic demand including several ambitious infrastructure programmes.

The rate of inflation, which fell to 5.6 per cent year-on-year in August, is forecast to remain at around 6 per cent.

ECONOMIC WATCH

EU's jobless level steady

EU unemployment was 10.7 per cent in July, unchanged from June and from July last year, Eurostat, the EU statistics office, said. Eurostat also released the June figure, which was down from 10.8 per cent in May. Eurostat noted that unemployment had been falling steadily for two or three years in several member states.

Denmark (from 10.6 per cent in June 1995 to 9.9 per cent this July); Spain (9.5 per cent in May 1994 to 21.3 per cent in January 1994 to 8.8 per cent); and Finland (19.6 per cent in March 1994 to 16.3 per cent). But rates were higher in Germany (up from 8.1 per cent in May this year to 8.9 per cent) and France (from 11.2 per cent in July 1995 to 11.7 per cent).

Switzerland's seasonally adjusted trade deficit was revised to SFr62.1m (\$60m) in July from SFr62.7m. The Federal Customs Office said. The figures include precious metals, gemstones, art objects and antiquities.

The government said Swiss exports in the period were revised to SFr6.610bn from SFr6.614bn, and imports were revised to SFr6.549bn from SFr6.561bn. The office said it would release August trade figures today.

Nazi gold accord may be revised

By William Hall in Zurich

The Swiss government may be prepared to renegotiate the 1946 Washington agreement under which it paid SFr250m (\$201.6m) to settle the question of looted Nazi gold deposited in Swiss banks, it hinted yesterday.

The agreement, under which the Allies waived all future claims on Switzerland, has been the focus of considerable media attention, following a British Foreign Office report which suggested Switzerland may still be holding up to 90 per cent of the gold looted by the Germans.

Mr Flavio Cotti, Switzerland's foreign minister, said yesterday Switzerland still stood by the 1946 agreement

which settled all legal aspects concerning his country's wartime gold transactions with Germany.

However, if "new facts arise", then there might be a case for questioning the 1946 agreement.

Mr Cotti was speaking at a press conference in Bern where he launched Switzerland's plans to deal with the mounting international criticism of the country's wartime dealings with the Germans.

The plans involve new legislation temporarily lifting the Swiss bank secrecy laws to enable a government-appointed panel of investigators to get to the bottom of the issue.

Mr Cotti said this issue was causing "serious harm

to Switzerland's image". Switzerland intended to answer "once and for all" questions that have never received a proper answer in earlier official investigations.

The legislation will remove all obstacles to the official investigators who are charged with discovering "the fate of assets which reached Switzerland as a result of a National Socialist rule".

Swiss officials stressed the investigation would go much wider than the issue of unclaimed assets. It will also investigate whether the Swiss government and Swiss institutions such as the Swiss National Bank behaved properly in relations with the Germans.

Mr Hans Meyer, chairman of the Swiss National Bank, which was the main conduit for Germany's gold transactions with the outside world, said the facts about Switzerland's gold trading were well known.

The bank had contributed SFr100m of the SFr250m Switzerland had paid to settle Allied claims. Swiss National Bank officials had dealt with the German Reichsbank in a way that "seems incomprehensible now".

The main issue was not about the volume of gold traded but what were the intentions of the Swiss officials involved: "Should the Swiss National Bank have known that the gold was stolen?" Mr Meyer said.

The problem facing the investigation into the dealings over 50 years ago is that most of the participants are dead and Swiss banks are only obliged to keep records for 10 years after an account is closed.

But Switzerland was investing considerable time and effort in repairing its international image. "Switzerland had never had the intention of taking the gold from the Nazis and keeping it for itself," Mr Cotti declared. Switzerland should not even be suspected of retaining those assets.

The investigation would show whether Switzerland had met its moral obligations to society as well as its legal obligations.

Russian power strike hits Far East

By Chrystia Freland in Moscow

More than 16,000 power plant workers in the Far East went on strike yesterday, threatening to plunge Russia's troubled Pacific Far East into cold and darkness.

The strike, provoked by wage arrears dating back to April, could widen later this week when other state employees, including workers at a factory which repairs nuclear submarines, bus drivers, doctors and teachers, have threatened to join the protest.

In Russian tradition, the power station employees are calling on the central government to step in to solve the regional crisis. The strikers have petitioned Moscow to sack Mr Yevgeny Nazdratenko, elected governor of the Primorsky region in December, and to impose direct presidential rule.

The power plant workers and federal government officials in Moscow have blamed Mr Nazdratenko for triggering the problems by fixing local energy prices at artificially low rates, making it impossible for the power stations to operate.

But Mr Nazdratenko, who was elected by a big margin last year and has built up a powerful local political machine, says a central government is at fault for discouraging the region from importing coal from Asian neighbours while refusing to subsidise the tremendous cost of transporting fuel from European Russia.

Political tensions in the region, ignited by a power blackout in July when local fuel reserves ran out, are likely to heat up further next week when a public referendum on Mr Nazdratenko's administration is planned.

Some of the leading figures in the Yeltsin administration, most notably Mr Anatoly Chubais, the president's chief of staff, are old opponents of the powerful Far Eastern governor.

But even Mr Nazdratenko's enemies in the Kremlin are likely to pause before ordering a locally elected official and imposing direct presidential rule.

Senior judges have warned that, no matter what the demands of the power workers, sacking an elected governor goes beyond the president's legal authority. Other powerful regional leaders would undoubtedly offer fierce opposition to the Kremlin setting any such precedent.

Removing Mr Nazdratenko would also make Moscow directly responsible for the financial woes of the Far East, whose economy has been severely hit by the increase in transport costs since the collapse of the Soviet system.

UK set for clash on mad cow cull

By Caroline Southey in Brussels

EU farm ministers are today expected to reject British calls for a cut in the selective cull aimed at eradicating mad cow disease, setting the scene for a fresh confrontation between the UK and its EU partners.

The EU reaction could prompt Britain to defy its EU partners by pressing ahead with plans to cut the number of cows it agreed to cull under a deal to secure a phased lifting of the worldwide ban on British beef.

The UK believes a cull of 125,000 agreed by EU heads of government in Florence in June is excessive and will not substantially reduce incidents of the disease.

Mr Douglas Hogg, British farm minister, yesterday gave the first official hint Britain was ready to scrap the terms of the agreement. "We have to make an assessment of the extent other governments are able and willing rapidly and substantially to lift the ban in accordance with the Florence agreement," he said.

Britain's refusal to stick to

the deal would anger member states and lead to a stand-off over phasing lifting of the ban. Member states argue that, under the Florence deal, Britain agreed to the selective cull as a precondition for any lifting of the ban.

"Florence is the only workable solution. I will apply maximum pressure on Britain to honour the agreement," Mr Ivan Yates, Irish farm minister, said.

Mrs Loyola de Palacio, Spanish farm minister, said Britain "must stick to the Florence agreement". Mr Franz Josef Pöter, German secretary of state for agriculture, said "everything had to be done to eradicate BSE as quickly as possible".

EU farm ministers are due to discuss the issue today. A majority of the ministers yesterday attacked European agriculture commissioner Franz Fischler's plans to cut aid to cereal farmers as part of a package to provide support for the beef sector. Mr Fischler has argued that cuts to cereal aid were needed to fund an Ecu1.3bn (\$1.65bn) package of support measures.

French PM faces twin attack on growth policy

By David Buchan in Paris

Prime Minister Alain Juppé is coming under fresh attack from within his centre-right majority for his economic policy, on the eve of the 1997 draft budget that he will unveil tomorrow.

Two former ministers, Mr Alain Madelin and Mr Charles Pasqua, held a joint rally on Sunday night in which they said the time had come to change the government's economic strategy.

Their view is that two men with such different policy prescriptions should hold a joint rally appears to show a new unity of purpose, if not of views, within the growing number of internal opponents to Mr Juppé.

Mr Madelin, sacked as finance minister by Mr Juppé a year ago for being too radical, complained of the prime minister's "homeopathic" approach and called for more sweeping tax and public spending cuts to relaunch the economy.

Mr Pasqua, a former Euro sceptic interior

minister, said that "Madelin the liberal, and me the Gaullist, and many others with us, believe that such is the situation of the French economy that we must attack the causes of the ills from which it suffers".

Mr Pasqua's preferred remedy is a big government loan to pump demand into the stalled economy, making it unlikely that he can forge any lasting axis with Mr Madelin.

Both men want to mark themselves out as political forces for President Chirac to reckon with, if and when he comes to changing policy and/or prime minister in the run-up to the 1998 parliamentary elections.

Mr Juppé is not the only target. Mr Nicolas Sarkozy, a former budget minister who along with his former boss, ex-Prime Minister Edouard Balladur, has been critical of the Juppé policies, called yesterday for debate on the "taboo" subject of French monetary policy, conducted by the independent Bank of France, and urged the central bank to cut short-term interest rates further.

The 1997 draft budget is expected to show a financing gap deficit well above the FF245bn (\$46.32bn) deficit the government had originally targeted for next year when France hopes to qualify for European monetary union.

In the painful absence of more flexible German interest rates, France is finding it easier to agree with Germany on how to conduct a monetary union than on how to reach it in the first place.

Mr Jean Arthuis, the French finance minister, and Mr Jean-Claude Trichet, the Bank of France governor, travel today to Bavaria for bilateral talks with their opposite numbers in advance of Friday's Dublin meeting of European finance ministers.

France is confident of German agreement to its idea of a "stability council" to give political guidance to the "stability pact", a set of budgetary disciplines, proposed by Germany for EMU participants to follow.

THE FINANCIAL TIMES
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GM signs EU-wide works council deal with unions

By Robert Taylor, Employment Editor

After two years of negotiations General Motors yesterday signed an agreement with trade unions covering its 98,000 workers in 15 European countries to put into effect the EU works council directive.

Full details of the agreement, which includes those employed in the UK's Vauxhall plants, in Saab plants in Sweden and Finland and by Opel in Germany, will be announced by the trade unions and the US car company today. Employees in Switzerland, where GM Europe has its corporate headquarters, and the com-

pany's plants in Poland and Hungary will not be covered. The works council directive requires all companies with 1,000 employees which employ more than 150 in at least two EU member states to establish a consultation and information committee at the transnational European level of a company's business operations.

Companies have until next Sunday to negotiate a voluntary works council deal with their employees. After that companies which do not have such bodies will face the prospect of having them imposed if their employees want to negotiate a works council.

The 30-strong body at GM,

with representatives from all 15 EU countries, is to be called GM's European employee forum. The company has made it clear that the new committee will not replace or duplicate any works councils that currently exist in its plants. In line with the EU directive, it will be confined to discussing European corporate strategies.

GM reached its deal with the European trade unions, which co-ordinated their bargaining through the European Metalworkers Federation.

Initially there was stiff resistance to a demand by the British trade unions that they should decide who

should represent UK workers on the proposed forum.

The company agreed at the outset that it would involve Vauxhall workers in the body despite the UK opt-out from the social chapter which would have made it lawful for GM to exclude them.

Guinness, the Irish spirits and brewing group, also announced yesterday that it had established an employee forum.

The 44-strong body will include 12 UK representatives with a further nine each from Ireland and Spain and the remainder coming from the company's smaller operations in 10 other European countries.

معلوماتنا الأصل

NEWS: EUROPE

Romania and Hungary united in EU ambitions

By Anthony Robinson, East Europe Editor

The leaders of Romania and Hungary yesterday put their desire for future membership of the European Union and Nato before the mutually exclusive claims of their respective ethnic extremists by signing a long-delayed bilateral treaty.

The so-called "basic treaty" guarantees the inviolability of existing frontiers and the human rights of ethnic minorities. But it does not recognise the "collective rights" of the 1.6m strong ethnic Hungarian community in Romania.

This is a "right" demanded by the ethnic Hungarian party, which the Romanian government argued could lead to calls for autonomy or even secession and would set a dangerous precedent for Europe as a whole.

Hungary, with its \$10bn in foreign investment and currently in the midst of a painful external readjustment, is among the frontrunners for entry into the EU early next century. Romania, which also aspires to EU and Nato membership, hopes to be in the second wave of EU enlargement. But both countries, and Slovakia which has a similar treaty with Hungary pending parliamentary ratification, know that repairing their bilateral relations is a prerequisite for eventual entry.

Mr Gyula Horn, the Hungarian prime minister, travelled to Timisoara, in the former Austrian-ruled Banat area of Romania, to sign the treaty with his Romanian counterpart, Mr Nicolae Vacaroiu.

It was a journey denied his predecessor, Mr Jozsef Antall, the first leader of post-communist Hungary

who, on taking power, said he saw himself as representing not only the 10m Hungarians inside the modern state, but also the 5m or so ethnic Hungarian diaspora.

The borders of modern Hungary were set by the Trianon Treaty of 1920. This deprived Budapest of two-thirds of the lands it controlled during the Austro-Hungarian empire and turned 5m ethnic Hungarians into minorities, many of them in what became the Transylvanian region of Romania.

President Ion Iliescu has been the driving force behind Romania's agreement to formalise its relationship with Hungary. Last year he put his authority behind a drive for "historical reconciliation" and forced a break with the nationalist Romanian National Unity party (PUNR) led by Mr George Funar, the demagogic mayor

of the mixed city of Cluj. Mr Iliescu, who is facing a challenging presidential election in early November, was much in evidence at yesterday's televised proceedings.

Both the timing of the treaty and the departure of the PUNR from the coalition are part of the president's strategy for re-election.

The willingness of both governments to defy the more extreme demands of their ethnic parties also reflects growing evidence that ordinary people are more interested in economic and social policies than emotional ethnic issues.

Vocal nationalists fared badly in the elections which brought the reformed former communists led by Mr Horn back to power in Hungary two years ago, and Mr Iliescu is now competing for moderate voters in the general and presidential elections.



Thousands demonstrated against the friendship treaty outside Budapest's parliament earlier this month

Kohl looks at EU foreign policy troika

By Peter Norman in Bonn

Chancellor Helmut Kohl's Christian Democratic Union yesterday sought to give fresh impetus to slow-moving negotiations on a common foreign and security policy for the European Union. The CDU urged a more significant role for the European Commission, proposed an EU foreign policy troika and sought ways of binding the EU's neutral members into a common defence structure.

The party's special committee on foreign and security policy called on the inter-governmental conference discussing the EU's further development to reject the French idea of appointing a single "high representative" to represent EU joint foreign policy to the outside world.

Instead, it said a "new troika" comprising the chairman of the European council of foreign ministers, a council secretary general responsible for foreign affairs and the EU foreign affairs commissioner, should take charge of joint foreign policy. The aim would be to give the EU the capacity to act more quickly while securing continuity from one six-month EU presidency to another.

"We want the Commission to be involved because it develops policy from the viewpoint of the union and already has far-reaching responsibilities in foreign policy," Mr Elmar Brok, a member of the CDU committee and European Parliament, said.

Mr Brok, who is a confidant of Mr Kohl, said the Commission must also be represented in a proposed high-powered planning and analytical staff that would help formulate joint foreign policy. Such involvement, he said, would ensure that joint EU foreign policy was not overshadowed by the interests of national capitals.

Yesterday's policy advice of the CDU committee is not binding on Bonn's coalition government. But Mr Kohl has used such party bodies in the past to float ideas on the European stage. Mr Brok said yesterday that Mr Werner Hoyer, the junior foreign minister handling the IGC negotiations for Germany, viewed the CDU ideas "positively".

The CDU committee also Mr Klaus Kinkel, Germany's foreign minister, yesterday vehemently denied rumours that the Bonn government was prepared to dilute the Maastricht Treaty criteria for European economic and monetary union, writes Peter Norman in Bonn.

In a statement, Mr Kinkel said such rumours lacked all foundation and the Bonn coalition was firm in its goal of starting Emu as planned on January 1 1999.

It was unclear yesterday what prompted Mr Kinkel's outburst. However, there have been reports that Chancellor Helmut Kohl mooted the possibility of delaying the start of Emu at a private dinner with businessmen 12 days ago.

outlined a way of tying neutral EU members into a common defence policy. It called for a step-by-step integration of the EU and the Western European Union, the European defence group, that would stop short of the inclusion of article V of the EU treaty in the EU treaty. Article V, obliging WEU members to guarantee one another's security, would be included in a protocol to the EU treaty.

In this way, Mr Brok said, neutral EU states could participate in humanitarian, peace keeping and peace enforcing actions while preserving their neutrality. If they later decided to join the WEU alliance, they could do so without having to ratify a treaty.

Sixth arrest as Czech bank probe widens

By Vincent Boland in Prague

Czech police detained a sixth person yesterday in a widening probe into the country's biggest ever banking collapse, as public and political anger mounts over allegations of fraud in the financial sector.

The detention follows the arrest last Friday of four financiers in connection with the collapse of Kreditni Banka, the sixth largest Czech bank. The Czech National Bank (CNB), the central bank, revoked Kreditni's licence last month after it accumulated gross losses estimated at Kč12bn (\$452m). It has since been put in liquidation.

Three of the men arrested last week - Mr Jan Peterka, Mr Milan Nenadi and Mr Elemir Vackovic - are former executives of Kreditni.

The other is Mr David Knop-Kostka, a member of the supervisory board of Motoinvest, an aggressive financial group which has become one of the country's largest fund management groups in the past year.

A fifth man, Mr Jan Dienstl, an executive director of Motoinvest, was detained briefly but released pending further investigation. Mr Augustin Hrboticky, the prosecutor handling the investigation, declined to name the latest suspect.

The charges against the men arrested last week relate to the transfer of Kč3bn from Kreditni shortly before it collapsed. Mr Pavel Tykac, Motoinvest's general director, said yesterday the transaction related to the transfer of bad loans from the bank to a separate company in a bid to save Kre-

ditni and that it was made with the knowledge and approval of the CNB. He rejected allegations that Motoinvest executives had acted wrongly.

The collapse of Kreditni has sparked alarm about implications for the stability of the financial sector. Already, Ceska Pojistovna, the country's largest insurer, had to be bailed out because it was the biggest shareholder in Kreditni. Mr Josef Tosovsky, CNB governor, under fire for the apparent slowness of official responses to the bank's plight, cancelled a trip to Latin America this week.

There is also mounting anger over the size of the bank's losses. President Vclav Havel referred last week to "tumours that have grown in the whole body of the banking sector".

SPD hopes take blow in Lower Saxony poll

By Peter Norman in Bonn

Despite unpopular welfare cuts and a small decline in voter support, Chancellor Helmut Kohl's Christian Democratic Union yesterday emerged with the biggest share of the vote in Sunday's local elections in Lower Saxony.

Among the established parties, the environmental Greens were alone in increasing their share of the vote in the contests to fill 31,000 seats on 2,238 town and rural district councils.

The Social Democratic party, which governs Lower Saxony with a majority of one in the state legislature in Hanover, lost support and failed in its attempt to overtake the CDU. Support for the market-oriented Free Democrat party, junior member of the Bonn coal-

ition, fell below the 5 per cent necessary to enter federal and state parliaments.

Sunday's elections came after a week of heated debate over the government's austerity policies in the Bonn parliament culminating in the passage last Friday of legislation cutting welfare entitlements.

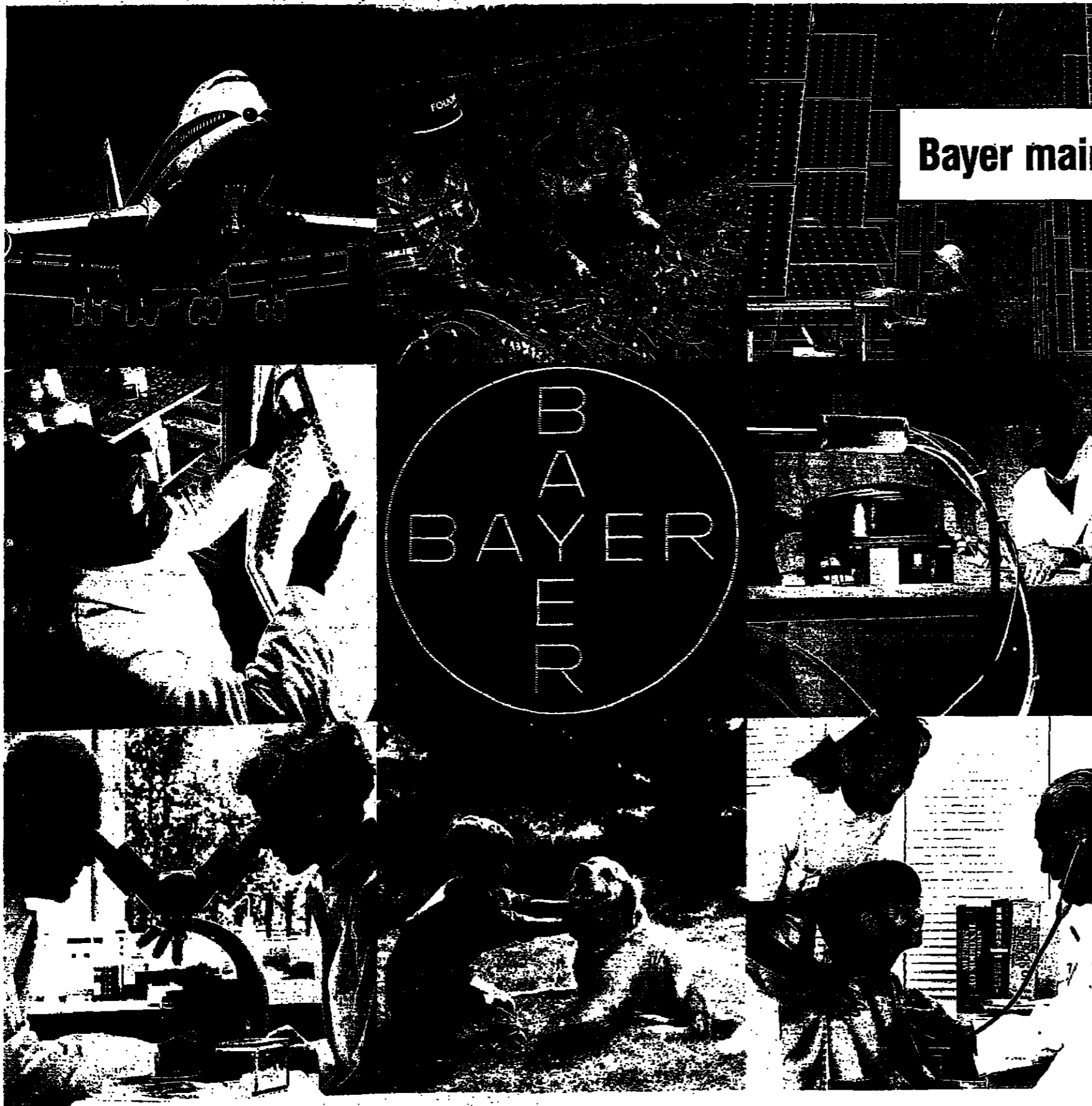
The Lower Saxony poll, with over 6m eligible voters, was one of the last big tests of political opinion before elections to the Hanover state parliament in spring 1998 and the next general election later that year.

Sixteen and 17-year-olds were allowed to vote for the first time in an innovation unique to the state. Against the background of the lowest turnout for local elections in Lower Saxony since 1945, only half the newly enfranchised young voters

voted. The overall participation rate was 64.5 per cent, down from 68.3 per cent five years ago.

The elections were seen as a verdict on Mr Gerhard Schröder, the state's centrist SPD prime minister, who, according to opinion polls, is the best chance of beating Chancellor Kohl. Mr Schröder admitted yesterday "a lot of catching up" had to be done and the SPD needed a stronger profile.

Official returns announced early yesterday gave the CDU 41.6 per cent of the vote against 43 per cent in 1991. The SPD share fell to 38.5 per cent (40.1 per cent) while FDP support dropped to 4.6 per cent (5.8 per cent). The Greens increased their share of votes to 9 per cent (6.3 per cent).



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NEWS: WORLD TRADE

Mercedes signs \$96m Chinese bus deal

By Tony Walker in Beijing

Daimler-Benz yesterday concluded a \$96.5m agreement with Yangzhou Motor of China to build tourist buses for the rapidly expanding local market and for export. But the German company remains locked in difficult negotiations with Chinese partners over a \$1bn project

for multi-purpose vehicles (also known as minivans or people carriers) and there is no indication of an early agreement after 18 months of discussion. Mr Helmut Werner, chief executive of Daimler's Mercedes-Benz vehicles arm, said yesterday's bus deal marked a leap into the China market. "This project opens a highly promising perspective for us in the largest and most attractive bus and coach market in the world," Mr Werner said.

He did not elaborate on Mercedes-Benz's problems with its Siba minivan project, but he indicated that differences between the company's Chinese partners - Sanxing Motor in Guangdong and Hainan Automotive of Hainan Island - were contributing to the delay. He was not able to say when negotiations on the multi-purpose vehicle project might be concluded, describing the project as a "very attractive opportunity".

Mercedes-Benz and Yangzhou Motor, located in the booming province of Jiangsu adjacent to Shanghai, will each hold a 50 per cent stake in the bus manufacturing venture which will be known as Yaxing-Benz.

The agreement runs for 30 years and the German company has pledged to transfer technology in that time. The joint venture is scheduled to produce its first buses in 1997. Annual capacity is 7,000 complete vehicles and 12,000 chassis. Exports are expected to account for 20 per cent of production within 10 years.

China is looking to Yangxing-Benz to produce international standard tourist buses for use on a newly-developed network of highways. Chinese-made buses do not meet international standards. The new joint venture comes into being at a difficult moment for the Chinese vehicle sector. Credit restrictions have caused a build-up of stocks, and early prospects of rapid growth in sales has faded. At the end of June unsold vehicles had risen to 118,000 from 88,000 at the beginning of the year. Stockpiles of saloon cars, mostly small runabouts, were up 233.7 per cent to 19,800 in the first six months compared with the same period last year.

Acer joins Philippine computer expansion

By Edward Luce in Manila

Acer, the Taiwanese computer manufacturer, yesterday said it would quadruple investment in its Philippine motherboard assembly plant with the aim of generating \$1bn a year in exports by 2000.

The \$110m expansion, which would double capacity to 300,000 motherboards a month and boost monthly exports to Taiwan from \$30m to \$40m by January, is the latest in a growing list of overseas electronics investment and expansion plans in the Philippines. The country, which has seen electronics exports grow from 30 to 40 per cent of total exports in the last three years, has seen more than \$1bn in electronics investment in the last 12 months.

Intel, the US chip manufacturer, which last year unveiled plans to invest \$750m in the Philippines on a "flash memory chip" plant, and Matsushita, which recently opened a miniature hard disk drive plant near Manila, are among the leading companies. Others include Texas Instruments of the US, and Fujitsu of Japan.

Mr Kenny Wang, manager of Acer's Philippine plant in Subic Bay Freeport, a former US naval base 60km north of Manila, said that high labour productivity rates and the workforce's ability to speak English were decisive factors. The company, which has persuaded two Taiwanese suppliers to set up plants in Subic Bay, said it was also planning to assemble notebook computers there from 1997. The amount of value added at the Subic motherboard assembly plant would rise from 10 per cent in 1995 to more than 30 per cent by 1998. "Subic has several advantages including its proximity to Taiwan and its skilled labour force," said Mr Wang. "It also has the benefit of good communications and distribution facilities." Acer, which will acquire a 16 hectare site in Subic for the expansion, said it would increase its payroll from 560 to 4,000 employees by early 1998.

WORLD TRADE NEWS DIGEST

Brussels widens anti-US action

The European Commission yesterday extended the threat of retaliatory action against Washington to cover punitive US legislation directed at companies investing in Iran and Libya. The Commission has already outlined counter-measures against the Helms-Burton legislation under which Washington could penalise foreign companies for "trafficking" in confiscated Cuban assets. The Commission has proposed extending the retaliatory measures to cover the D'Amato legislation, directed at foreign companies investing in Iran and Libya. EU foreign ministers are expected to adopt the package next month. EU officials said the widening of the anti-boycott package would provide an opening for President Bill Clinton to waive punitive legislation against EU companies operating in Iran and Libya. The Act gives the president the power to exempt a company if it can prove a "conflict of jurisdiction".

Caroline Southey, Brussels

LOT strengthens US links

American Airlines and LOT, Poland's state-owned national carrier, yesterday put a long-delayed code-sharing agreement into operation, giving LOT additional connections with Miami and Los Angeles for its transatlantic routes and the US airline a link with Warsaw. The deal was first mooted in mid-1994 and comes into force after the Polish government, under pressure from the US Department of Transport, agreed to accept third country code shares. This means that from November 1 the Poles will also recognise code share tickets sold by Northwest Airlines and ELM as well as United Airlines and Lufthansa for passengers flying on these airlines to Warsaw and back.

Christopher Bobinski, Warsaw

Dhaka in markets drive

Bangladesh is developing its capital markets as part of an attempt to woo foreign investment. The country is also seeking to improve its legal framework, reduce state ownership in manufacturing, pave the way for privately operated mutual funds, and introduce more competition in the telecoms sector. Speaking to a group of fund managers in Hong Kong yesterday, Sheikh Hasina, the Bangladeshi prime minister, said the country wanted to be "a serious partner in the world economic community". The government is making foreign investment a main plank of its policy to achieve faster economic growth. Louise Lucas, Hong Kong Motorola, US semiconductor and communications equipment group, has signed a \$40m agreement to expand cellular phone services in Shanghai. Capacity on Motorola's TACS network will be increased to 300,000 subscribers from 124,000.

Reuter, Chicago

Tied aid dinosaur defies extinction

Guy de Jonquieres reports on a fresh attempt to achieve an overdue reform

The widespread "tying" of bilateral development aid, which obliges recipients to buy goods and services from suppliers in donor countries, has been assailed for years as wasteful and anti-competitive by critics which include the World Bank and aid charities.

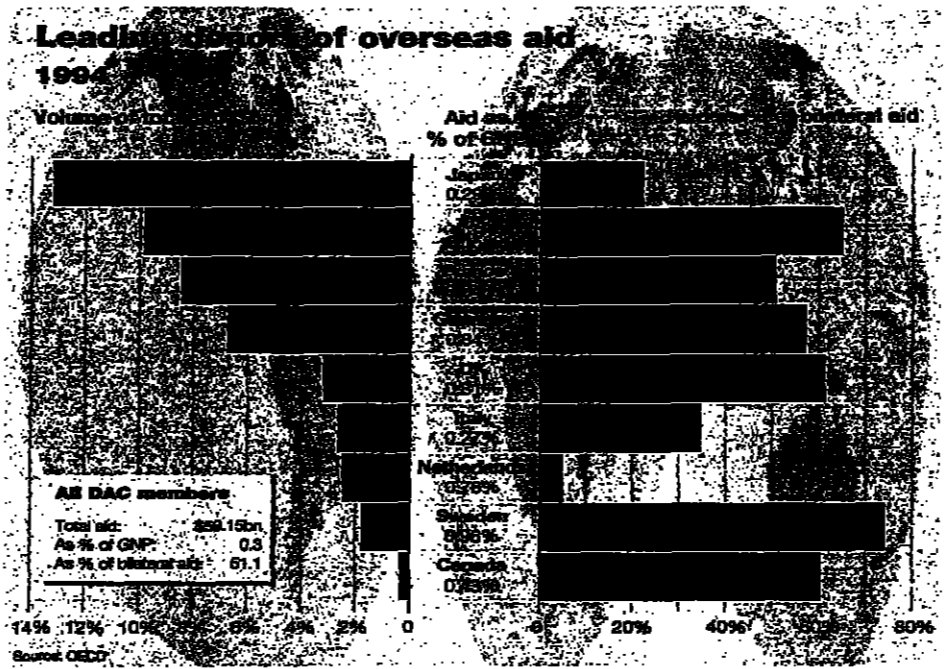
Yet sporadic attempts to agree on international disciplines have mostly foundered on opposition from a number of donor countries and suspicions among governments that others would simply backslide on any accord.

Tomorrow, at an informal meeting in The Hague, officials of the main donor nations will be urged to try again. The talks have been convened by the Development Assistance Committee, the "club" of aiding governments which is part of the Organisation for Economic Co-operation and Development.

Reformers cautiously hope that DAC's 21 members can be persuaded to agree to a work programme, which would pave the way for multilateral negotiations on untied aid. "Now that so much international trade is being liberalised, tied aid has become a dinosaur," says one official close to the talks.

If so, it is taking a long time to die: in 1994, more than half the \$24.5bn bilateral aid by DAC members was tied. The practice is usually justified on the grounds that it helps maintain political support for aid budgets. Yet this rationale has not spared them from cuts in many countries.

The most vocal defenders of tied aid are often those industries, such as construction, which gain most from



the export subsidies it provides. Indeed, the World Bank has suggested the practice survives largely because of self-interested lobbying by producers in donor countries.

Critics say tying distorts trade and devalues aid. An OECD study has found it pushes up procurement prices by 30 per cent on average. The World Bank reckons such inefficiency cuts the value of aid to recipients by 15 per cent, or \$4bn in 1993. Tied aid is also blamed for foisting unsound or unneeded projects on poor countries, and for encouraging a "fast buck" approach among the exporters which supply them.

A recent report by Britain's Overseas Development Administration argued that multilateral untied aid would benefit interna-

tional competition and UK exporters. But it ruled out any change in Britain's policies unless other donors also agreed to act.

The last international attempt to curb tied aid was in 1991, when OECD members agreed to limit its use as part of export credit packages. Prospects for further action are likely to depend heavily on peer pressure and improved disclosure.

DAC members regularly review each others' aid programmes. Though they have no power to insist on changes, they can inflict embarrassing criticism. Two years ago, the DAC chairman expressed concern about the amount of UK aid that was tied. The public rebuke followed disclosures that Britain had broken its own trade-and-aid rules in supporting the controversial

Pergau dam in Malaysia.

Reformers hope recent innovations, designed to shed more light on the often murky operations of tied aid, will help generate momentum for change. The DAC has begun compiling detailed profiles of bilateral aid programmes, which aim to show exactly how much business donors reserve for national suppliers.

It is also evaluating more closely the programmes' economic rationale and trade impact, and is requiring member governments to notify in advance aid-supported projects which are open to competitive international tendering.

There is also growing pressure for reform from countries, notably Japan and the Netherlands, which have moved unilaterally to untie aid. Though they are a small

minority - and some DAC members' question the sincerity of Japan's commitment - failure by others to reciprocate is starting to rankle. "There is clearly an imbalance when companies in Spain, which still ties almost all its aid, can compete for Dutch aid projects, but not the other way round," says one official. Such anomalies also conflict with moves by the European Union and the World Trade Organisation to liberalise other types of public procurement.

However, the reformers face an uphill battle. Southern European governments have long resisted radical change, while France is expected to argue that other countries should first raise their aid spending closer to its own. At 0.64 per cent of gross national product, this is more than twice the DAC average.

Most crucial of all is the attitude of the US. Once a fervent champion of untied aid, it has recently grown more cautious. One reason is concern that advocating such action too loudly would make it even harder to justify its foreign aid budget to an increasingly unsympathetic Congress.

Even if these political hurdles can be side-stepped, few experts expect rapid progress. They point out that differences between countries' aid programmes would make it difficult to draft common disciplines, let alone enforce them fairly and effectively.

Even optimists are hedging their bets. "Nothing will change overnight," says one. "But if a critical mass of countries can be persuaded to put tied aid on the agenda, we can start building real momentum for reform."

US business leaders launch campaign to resurrect Opic

By Nancy Dunne in Washington

US business lobbyists are trying to salvage the Overseas Private Investment Corporation after Congress last week refused to renew its authorisation. It will be unable to issue new investment guarantees from October 1.

Opic, a private organisation set up by Congress, extends guarantees and political risk insurance and plays a key role in US foreign policy by encouraging US companies to invest in emerging markets. Business representatives in Washington

are worried that the strike against Opic could be the start of attacks on other government programmes designed to help business compete overseas, such as the US Export-Import bank.

The 290-157 vote against renewing Opic's operating mandate and raising the ceiling on its financing activity caught business by surprise.

"This could be a trend unless it is countered by the business community very quickly," said Ms Peggy Houlihan, president of the Coalition for Employment through Exports, which has taken a lead against efforts

to abolish or curtail US export promotion programmes.

House Republicans have targeted programmes they consider to be recipients of "corporate welfare" for rich US multinationals. They also garnered support from 86 Democrats who believe that business should take a slice of the cuts in government spending.

Ms Houlihan said Opic opponents held the mistaken belief that Opic receives government money.

It is, in fact, self-supporting from the fees it charges on its insurance and other financing. It also earns reve-

enue on the millions it invests in treasury bonds each year.

"This is a wake-up call to the business community that we have got to get the message out there and make sure people understand the dynamics of international trade," Ms Houlihan said. "I believe we can find some kind of vehicle to turn it around."

The Heritage Foundation, an influential conservative think-tank, contends that Opic competes with private industry using government-backed guarantees to get subsidised financing for risky ventures.

WTO 'should enforce existing rules and avoid big initiatives'

US sets out trade priorities

By Guy de Jonquieres

The US has said the WTO's first ministerial meeting in December should concentrate on ensuring that the Uruguay Round world trade agreement is fully implemented and should not launch any sweeping new initiatives.

Ms Charlene Barshefsky, acting US trade representative, sought at the same time to rebut suggestions that the World Trade Organisation threatens US sovereignty and has insisted that the body benefits the US economy.

Ms Barshefsky's views, in written testimony to the House of Representatives' Ways and Means Committee, are the most comprehensive recent US statement on world trade policy.

She insisted that the WTO ministerial meeting would not call for a new omnibus trade round, or for targets for the achievement of complete free trade, as some independent trade policy experts have proposed. Instead, she said, the min-



Barshefsky: Americans will not back new agreements

isters' priority should be to ensure that all WTO members were living up to their Uruguay Round commit-

ments. "It is clear that the American people will not support new agreements if current agreements are not

enforced," she said. The WTO's medium-term activities should be confined to the existing work programme laid out in the Uruguay Round. This calls for the completion of negotiations on services liberalisation and further negotiations on areas including agricul-

ture. Mrs Barshefsky hoped the Singapore meeting might agree a modest package of further tariff cuts in sectors including information technology, pharmaceuticals, oil-seeds and paper.

She said the US remained committed, despite strong developing country opposition, to placing trade and labour rights on the WTO agenda. However, she did not spell out precise objectives, other than to launch a "dialogue" on the issue.

She called on the WTO to tackle corporate bribery by agreeing new public procurement disciplines. But she was cool towards European Commission proposals that the WTO aim to set rules for global investment and competition policy.



If the rainforests are being destroyed at the rate of thousands of trees a minute, how can planting just a handful of seedlings make a difference?

Unless help is given, soil is exhausted very quickly by "slash and burn" farming methods. New tracts of tropical forest would then have to be cleared every two or three years.

A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people that can force them to chop down trees.

Where hunger or poverty is the underlying cause of deforestation, we can provide fruit trees.

The villagers of Mugunga, Zaire, for example, eat papaya and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

Where trees are chopped down for firewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The *Markhamia* trees planted by WWF and local villages can be harvested within five or six years of planting.

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced.

These tree nurseries are just part of the work we do with the people of the tropical forests.

WWF sponsors students from developing countries on an agroforestry course at UPAZ University in Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.



WWF World Wide Fund For Nature (formerly World Wildlife Fund) International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.

مكتبة الصلح

NEWS: INTERNATIONAL

Kuwait to let US station troops

By Bruce Clark and Roush Khalaf in London and Patti Waldmeir in Washington

Kuwait yesterday approved Washington's request to station 5,000 US troops there as part of the continuing US military build-up in the Gulf...

The likelihood of an imminent further US strike on Iraq has receded following Iraqi President Saddam Hussein's pledge last week not to attack allied warplanes patrolling the northern and southern "no-fly zones".

But US officials yesterday continued to stress that further attacks were not ruled out and would depend on Mr Saddam's actions. President Bill Clinton said the US sought no confrontation with the Iraqi leader. But he declined to say whether that meant he would forgo further air strikes against Iraq.

British officials yesterday welcomed what they saw as a slight softening in Washington's stance towards Iraq - including the apparent dropping of the threat to inflict "disproportionate" punishment on the Iraqi leader.

The officials were speaking as Mr William Perry, the US defence secretary - who first used the word "disproportionate" - arrived in Britain for a meeting with his British and French counterparts, after a visit to Turkey and Gulf states.

They said that as far as London understood things, Britain and the US were agreed in warning the Iraqi leader not to rebuild the air defence installations that were destroyed by Washington's initial cruise missile strikes two weeks ago.

Inquiry calls for reform of UN

By Michael Littlejohns, UN Correspondent in New York

A panel investigating the efficiency of the United Nations last night called for extensive reform and "world class management" to meet higher performance standards.

The report was published as delegates to today's General Assembly prepared for a heated debate over whether to consider another African as his replacement. His many Third World defenders have refused to consider any alternative.

The fight over the succession is expected to be the primary issue of this 51st General Assembly. It is linked to the whole question of international confidence in the UN.

American and other critics say the UN costs too much and delivers too little. They want a trimmer, less ambitious organisation and leaders ready to acknowledge its limitations.

The panel's report says some 75 cents of every UN dollar is spent in staff costs. It calls for significant change in the management culture and management systems - in effect acknowledging the case made by the US and other members against a "bloated bureaucracy".

The report identifies outsourcing as one way to save money, along with greater use of high technology, including desk-top publishing of international treaties.

The report says there were 5,500 meetings of the Security Council, General Assembly and other bodies in 1995 alone, 10,700 hours of simultaneous interpretation in six official languages, 1.2m visitors and more than 270,000 documents.

World 'heading for new food crisis'

By Alison Maitland

The world is being pushed into an era of food shortages by a scarcity of fish and water, the limitations of fertilisers and rapid economic growth in Asia, according to a leading environmentalist.

Mr Lester Brown, president of the Washington-based Worldwatch Institute, will today issue a doomsday warning about the impending food crisis at a London conference organised by Oppenheimer International, overseas branch of the US investment bank.

"We're moving from a half century dominated by surplus to an era which is going to be dominated by scarcity and rising grain prices," he said on the eve of the conference yesterday.

Land values will escalate and wealth could shift from manufacturing to agriculture, he said. Mr Brown, who caused ructions in Beijing two years ago when he warned that China would have to import over 200m tonnes of grain by 2030 to feed its growing population, said his message was getting across.

"Both corporate and political leaders want to talk about these issues in a way that 18 months ago they did not." Expecting fish, irrigation or fertilisers to provide a solution when agricultural land runs out was no longer possible, he said.

Global fish stocks were under such pressure that more fishing was likely to reduce the catch. Water levels were falling in all major food-producing regions. Urban population pressure was drawing water from the land to the cities, leading to greater reliance on grain imports.

Most challenging of all, he said, "we're pressing against the physiological limits of crop varieties to absorb more fertiliser." Fertiliser use in the US, for example, was now lower than a decade ago.

In the past, extra fertiliser use had offset the decline in the amount of land harvested for grain per head of population. Mr Brown said this year's improved grain harvests in the US would not rebuild depleted global stocks. "That means at least another year of living close to the edge."

World grain stocks fell earlier this year to equal 48 days of world consumption but are expected to recover to 54 days after this harvest - still perilously low, he said.

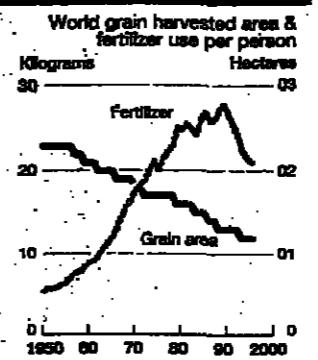
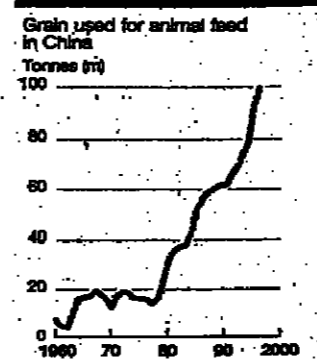
Meanwhile Asian economies, excluding Japan, were growing by 8 per cent a year. With 3.1bn people, "that's an infinitely larger population working up the food chain faster than ever before," he said.

Growing affluence means a sharp rise in demand for grain for animal feed. Indonesia's broiler chicken production, for example, was rising by 15 per cent a year.

Solutions appear elusive. Mr Brown said the basic technologies that revolutionised food production between 1960 and 1990 were developed in the late 19th and early 20th centuries. Biotechnology had so far failed to develop "a single high-yielding variety of wheat, rice or corn".

Observer, Page 17

More mouths to feed: grain consumption soars



Source: Worldwatch Institute

depleted global stocks. "That means at least another year of living close to the edge."

Meanwhile Asian economies, excluding Japan, were growing by 8 per cent a year.

Hariri is main winner in Lebanon poll

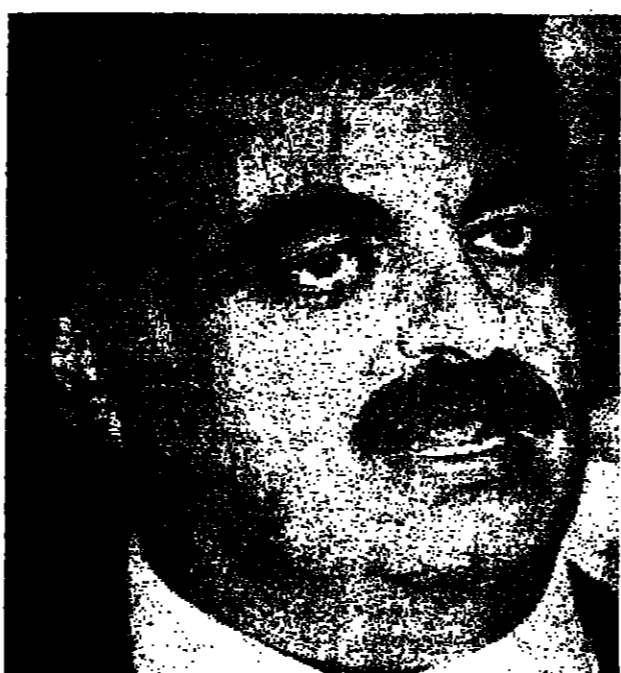
And reconstruction appears to be not far behind, despite election flaws, writes Roula Khalaf

Despite its fractious society, Lebanon has often been held up as the Arab world's most open and democratic country. Observers say, however, that the claim is exaggerated and has been shattered in the latest experiment in democracy - the five-week-long parliamentary elections which ended on Sunday.

The elections, staggered over five Sundays, were, even before they started, marred with charges of irregularities and government interference, according to the Lebanese Association for the Democracy of Elections, an independent monitoring group.

Lebanon's politics are dominated by Syria. Its president, prime minister and almost all the members of the outgoing parliament are considered pro-Syrian. The constant shuffling of Lebanon's political class and of many candidates to Damascus before and during the elections confirmed the view of many Lebanese that the poll was being stage-managed by Syria.

Observers point to the fact that the electoral law, for instance, split Mount Lebanon into smaller constituencies than the rest of the country to ensure the election of allies of pro-Syrian Druze leader Walid Jumblatt and reduce the showing of anti-Syrian Christians. Names of dead people appeared on voter lists and



Hariri: better placed to get on with rebuilding country

Critics say it will continue to legitimate Syrian dominance over Lebanon and resist any attempts by the new right-wing government in Israel to strike a separate peace deal with Lebanon while holding on to Syria's Golan Heights. "Every decision that has to do with the future of Lebanon this parliament cannot take," says Mr Salim Nassar, a London-based commentator.

Nonetheless, the elections point to some signs of internal stability, important given the political uncertainty over the Arab-Israeli peace process and the effects it has on the economy. First, Lebanon's Christian community, which boycotted the first post-war election in 1992 in protest over Syrian dominance and which has been marginalised in Lebanese politics in the last four years, adopted a more pragmatic approach. Local representatives ignored exiled leaders' calls for a boycott.

Although only a few Christian critics of the government made it into the new chamber, their involvement led to a voter turnout that averaged around 45 per cent compared with about 32 per cent in 1991.

"Had there been less fraud and government meddling, it would have been more of an opportunity to reconcile citizens with the state," says Mr Paul Salem, head of the Lebanese Centre for Policy Studies. "As it happened, the reconciliation only partially took place."

Second, the main winner is Mr Rafiq Hariri, the prime minister and architect of Lebanon's reconstruction, a positive sign for the economy and for investors. Mr Hariri took over in 1992, a billionaire businessman who amassed a fortune in Saudi Arabia and was an outsider to Lebanon's tribal rivalries. He has often sought to build his own political following. Now he is a deputy himself and can count on up to 30 allies, several of whom are also businessmen.

However, Mr Hariri's attempts to use the election to cut down to size one of his main critics, the pro-Iranian Shia Hizbollah movement, only partly succeeded. A Syria-imposed coalition between Hizbollah and the rival Shia movement Amal in South Lebanon and the Bekaa valley assured a Hizbollah comeback in the final two rounds there after some

losses in the first three rounds.

The local business community expects that the Hariri bloc's strong showing will mean his \$60bn 13-year reconstruction programme will sail more smoothly through parliament, which as the body that must pass legislation, has often sought to put obstacles in his way. The last two weeks saw a strong demand for the Lebanese pound and Treasury bills.

The hope for more harmony in parliament is also fuelled by the alliance forged during the election between Mr Hariri and his main rival, the powerful Mr Nabih Berri, the speaker of the outgoing parliament, who is expected to be given the job again.

If the alliance were to continue, says Mr Freddie Baz, economic adviser at Beirut's Banque Audi, the government may at last be able to tackle the delicate issues of privatisation and administrative and fiscal reform. Individuals' ties to political clans have obstructed attempts to clean up the administration and to raise public receipts from the current 17 per cent of gross domestic product.

Financial Solutions Worldwide.

Advertisement for ING Barings and ING Bank. It features a world map with numerous office locations marked, such as ING in DUBLIN, LONDON, AMSTERDAM, PARIS, etc. Text on the left lists awards like 'No. 1 Equity Research House in Emerging Markets, World Equity' and 'Best Loan Arranger in Emerging Markets, Euromoney'. Text on the right lists awards like 'Best Foreign Bank in Eastern Europe, Euromoney' and 'Best Foreign Bank in Poland, Euromoney'. At the bottom, it states: 'Through an international network which extends across the emerging markets and international financial centres we provide financial solutions worldwide. The impact of our international reach and local presence is reflected in our record of international awards. With ING BARINGS focusing on investment banking and ING BANK on corporate banking, we offer a complete range of financial services. We are part of ING Group, the largest financial institution in the Netherlands. For more information, please fax: 31.20.5635673.'

NEWS: ASIA-PACIFIC

Malaysia approves 'longest building'

By James Kyngie in Kuala Lumpur
Malaysian authorities have granted key approval for a project to erect what is described as the world's longest building - near the 445-metre-high Petronas Towers...

The latest of Malaysia's grandiose projects has received the unofficial approval of Dr Mahathir Mohamad, the prime minister, an official said.

Dr Mahathir, who proudly takes visiting heads of state up the unfinished Petronas spires, likes megaprojects. He has backed projects to build Asia's biggest airport, a new administrative capital and south-east Asia's biggest hydroelectric dam.

Gigaworld's developers, KL Linear City, have pledged to clean the river and resettle 1,000 squatters who live along its banks.

The developers said yesterday Gigaworld had received notification from the Science, Technology and Environment ministry that it had passed an Environmental Impact Assessment (EIA), a study to assess any potential harm to the environment.

The project needs further approvals from city authorities, but the EIA was widely seen as its only real hurdle.

The Bakun Dam in Sarawak, one of the prime minister's most cherished projects, was dogged by environmental problems, raising early doubts over EIA approval.

Gigaworld is only part of a project called Linear City, envisaging development of 12km on both sides of the River Klang with offices, shops and riverside restaurants.

KL Linear City plans to apply for listing on the Kuala Lumpur Stock Exchange "quite soon" to help finance construction of Gigaworld, tentatively scheduled to start next year.

Arrest warrant issued for former Indian minister

By Mark Nicholson in New Delhi

A Delhi court yesterday issued an arrest warrant against Mr Sukh Ram, former Indian telecoms minister, on corruption charges. The warrant follows investigations which led to the discovery of Rs36.6m (€10m) in cash in two of the ex-minister's homes in a police raid last month.

Officials with the Central Bureau of Investigation, India's central criminal agency, said Mr Ram faced arrest in Delhi late last

night on his expected return from England, where the former minister claims to have been receiving treatment for a heart condition.

Mr Ram will face charges into alleged corruption in the award of an equipment contract and prima facie corruption arising from CBI discovery of assets "disproportionate" with Mr Ram's known income. Police found two trunks and 22 suitcases full of rupees during the August 16 raid and further assets subsequently. Two cryptically annotated notebooks were

found and passed to India's tax authorities.

Mr Ram has denied any wrongdoing, claiming on Sunday that he was being made "a sacrificial pawn in political intrigues for power" and embroiled in a "plot to discredit P.V. Narasimha Rao", the former Congress prime minister. Mr Ram, who oversaw India's telecoms privatisation programme during his three-year tenure, said the money discovered did not belong to him. "I will state to investigating authorities

to whom it belongs," he said.

The charges darken the cloud over the previous Congress party government, and India's political establishment generally. More than 25 top politicians, including seven former Congress ministers, are facing charges in an earlier political bribery scandal, relatives of Mr Rao are under investigation in a further ure-impost scandal, while Mr Rao himself has been summoned in a swindling case and questioned in a case alleging bribes were paid to opposition

MPs in 1993 to win a confidence vote.

The charges against Mr Ram also threaten once again to shroud in political controversy the final settlement of licences for basic telephone services which the government awarded under Mr Ram's tenure, but which remain to be signed and finalised under the new United Front regime.

Mr M.P. Modi, chairman of India's Telecom Commission, said last week that "individual aberrations" would not hinder the multi-million dollar process, which he said was "on course, going ahead and decisions are being taken". Nevertheless, opposition parties last year held up almost an entire session of parliament alleging that Mr Ram had corruptly misappropriated the award of basic telecom licences.

The present charges against Mr Ram arise from investigations into the award of an equipment contract to Advance Radio Masts, a Hyderabad-based company.

Slorc out to bury Suu Kyi's hopes

Boycott campaigns have earned derision from an increasingly repressive junta

Legend has it that the original builders of central Rangoon's Sule Pagoda buried alive a prince in the structure's foundations for good luck.

The military junta that now runs Burma appears to have performed a similar operation on its principal opponent: democracy activist and Nobel Peace Prize winner Ms Aung San Suu Kyi.

Ms Suu Kyi has been told to confine her political activities to her home, or "new and appropriate measures will be taken". Key supporters and advisers are being imprisoned at a breakneck pace and the crowds who gather outside her home at weekends to hear her speak are beginning to dwindle, afraid of the consequences of being identified as a sympathiser with her National League for Democracy (NLD).

On the external front, a stalemate exists. The State Law and Order Restoration Council (Slorc) has been more effective at courting Burma's south-east Asian neighbours than Ms Suu Kyi has been at getting her allies in the west to implement tough measures against the country, which the increasingly confident generals say they will tolerate.



Suu Kyi: crowds dwindling

Boycott campaigns against western companies operating in Burma have had more success, but have earned only derisive comments from Slorc, which has more than three decades of experience sacrificing economic growth to stay in power.

Since being released from house arrest over a year ago, Ms Suu Kyi has been pushing for dialogue outside Slorc's "National Convention", where delegates hand-picked by the government are operating under instructions to write a new constitution giving the military "a leading role" in national politics.

The NLD, under-represented in the convention despite winning more than

80 per cent of the vote in the 1990 national election, pulled out at Ms Suu Kyi's insistence last year. That may have been a fatal mistake. It convinced Slorc that Ms Suu Kyi was out to destroy them. For the foreseeable future, says one diplomat, no possibility of dialogue exists, "perhaps even for years".

At times, there is talk that members of Slorc's powerful intelligence agency are disliked by leaders of the fighting regiments, for example. But any factional differences are dwarfed by a common distrust of Ms Suu Kyi. Many senior soldiers believe she is manipulated by foreigners and harbours ideas that would lead to domestic chaos.

For her part, Ms Suu Kyi has given up talking about how she considers the army, which her father founded, to be "like part of the family". Asked what Slorc was thinking, she answered: "Do they think?"

It is hard to fault Ms Suu Kyi for being frustrated. The regime has engineered a slew of arrests and sentences of 61 NLD supporters, including 19 accused of contacting Burmese exile groups and distributing anti-government leaflets.

Others have been jailed for talking to foreign journalists, while four people have been sentenced to seven-year jail terms for attempting to make a video chronicling conditions in the Burmese countryside.

"They are out to crush the NLD," Ms Suu Kyi says, while arguing that with each wave of arrests more people come to fill the gaps in the ranks. Yet aside from her two closest advisers, former generals Mr Tin Oo and Mr Kiyi Maung, she has effectively lost what was her secret weapon.

Many Burmese believe that by linking the NLD to a myriad of foreign plots against the country, Slorc is laying the groundwork to rearrest Ms Suu Kyi.

For the moment, this appears unlikely. She is probably safe at least until Burma becomes a full member of the Association of South East Asian Nations (Asean), a move Slorc desperately wants and which may come within a year. But once Burma is accepted into the grouping, any move against Ms Suu Kyi will not get it kicked out.

Arresting Ms Suu Kyi would probably trigger sanctions from the west; in fact such sanctions may be required of the US president under legislation likely to be passed soon by Congress.

Whether that has a ripple effect on Asian investment, as Mr Billiamet claims, is at present a moot point. Actual foreign direct investment, still small compared with elsewhere in the region, has halved since investment interest began at the beginning of the decade, down to just \$1.14m for 1994-95.

With new investment trickling in and this year's rice crop likely to be below expectations, popular discontent with potential economic stagnation may be Ms Suu Kyi's only hope. But those are exactly the things Slorc has been effective, albeit ruthless, in dealing with.

William Barnes and Ted Bardacke

ASIA-PACIFIC NEWS DIGEST

Jakarta keeps out opponent

Indonesia's embattled opposition figurehead will not be able to contest her parliamentary seat at next year's general elections in what amounts to a further move by the government to oust her from the country's political establishment. Ms Megawati Sukarnoputri's name was omitted from the lists of candidates compiled by the three officially recognised political parties.

The lists were submitted to the government's election committee yesterday. The committee screens all candidates and has the final say over who will be allowed to run in each district at the parliamentary elections scheduled for June next year.

Ms Megawati Sukarnoputri, former leader of the Indonesian Democratic party, was replaced by a government-backed candidate in June. The government is believed to have sought her removal because she was expected to draw votes from the ruling Golkar party at next year's elections. Strong support at the elections would also have put her in a position to stand against President Suharto - or an appointed successor - in 1998 presidential elections.

Marnela Saragosa, Jakarta

Amnesty granted to Ieng Sary

Cambodian King Norodom Sihanouk has granted amnesty to Mr Ieng Sary, a dissident Khmer Rouge leader widely believed to have been involved in the death of more than 1m Cambodians between 1975 and 1979. King Sihanouk signed the pardon in hopes of spurring a peace settlement made possible when Ieng Sary broke from hardline leaders along with about half the Khmer Rouge fighting force. Ieng Sary was sentenced to death in absentia for his role in the genocide.

Ted Bardacke, Bangkok

Kashmir violence deters voters

Grenade attacks in the southern Kashmir valley deterred voters during the second round of assembly elections in the troubled state of Jammu and Kashmir yesterday. Officials reported a particularly low turnout in and around Anantnag, 56km south of the state capital Srinagar where a number of blasts were reported. Several security personnel were reported to have been injured.

The ballot was the second in a four-stage poll, the first to elect a state assembly in the troubled north-western territory since 1987. An estimated 15,000 people have died in a bitter separatist campaign in the valley since 1989 and 20 have died during campaigning for the current polls.

Mark Nicholson, New Delhi

Pakistan private schools loan

The International Finance Corporation, a World Bank affiliate that funds the private sector, is to lend \$7m to a scheme to develop private education in Pakistan. The loan, which will help increase enrolment in Pakistan's Beaconhouse school network to 45,300 from 29,200, is its first such project anywhere in the world.

The IFC said it hoped its involvement in private education would help stimulate additional funding from both local and international sources. At 35 per cent, Pakistan's literacy rate is well below the average for a low-income country. But the government's resources are stretched thin and poor funding of Pakistan's state sector has left the middle class dissatisfied with state sector facilities.

Peter Montagnon, London

Thailand may miss growth target

By Ted Bardacke in Bangkok

Thailand's growth rate this year is likely to fall below the government's target of 7.8 per cent, the country's finance minister said. Mr Bodi Chunnananda said that slow exports this year could drive the growth figure below 7 per cent, as was forecast last week by Mr Olarn Chaiprawat, president of the Thai Bankers' Association.

"If the export figures for June and July that we received were correct, it is possible the gross domestic product growth this year would be as Mr Olarn

forecast," Mr Bodi said. Exports grew 3.8 per cent in the first six months of 1996, compared to a 26.2 per cent rise in the same period last year. Many private analysts have been lowering their growth forecasts to between 6 per cent and 7.5 per cent although some economists believe that if the government of Prime Minister Banharn Silpa-archa survives this week's no-confidence debate, a big boost to government spending towards the end of the year could keep economic growth above 8 per cent.

Thailand's export-led growth has shown significant signs of faltering in recent months, reflecting a region-wide weakness in export industries, the result of damaging currency attacks.

Mr Bodi said part of his worry was that tax measures designed to boost exports introduced last week would take some months to show results: "The more obvious results will be seen in 1997."

The finance minister's cautious statements failed to damp sentiment on the stock market, where introduction this week of two separate support funds - worth a combined \$1.2bn - helped

push the market up 1.5 per cent yesterday. Analysts said there was no such thing as a free lunch - privately raised by Thai banks and brokers - but its existence was helping to build confidence. A new \$400m government fund, designed to help stem the tide of forced sales of stocks bought by local retail investors using margin loans, will begin operating on September 30.

Under the new scheme, the Government Savings Bank will lend money via stock brokers to investors who bought certain stocks

on margin but have been unable to meet cash calls as the value of those stocks has fallen along with the entire market, down 17 per cent this year.

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INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1989=100.

Table with columns for countries (USA, Japan, Germany, France, Italy, UK) and rows for various economic indicators like Exports, Imports, Current account, etc. for the years 1985-1996.

Advertisement for FT Discovery, featuring a fish and the text 'Fed up with fishing for business information? The instant way to hook the information you need.'

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Handwritten Arabic text: 'معلومات الاصل'

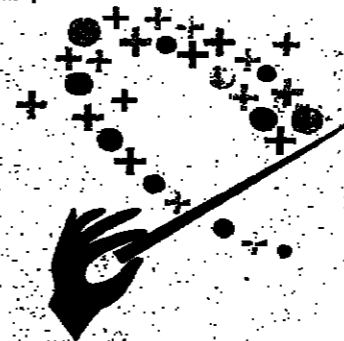
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NEWS: THE AMERICAS

Californian state pension fund
ponders opposing Proposition 211

Calpers to decide
fraud plan stance

By Christopher Partes
in Los Angeles

Top executives at Calpers, the \$100bn Californian state employees' retirement fund, met yesterday to decide whether to oppose or take a neutral stance towards a proposal for a state law which purports to protect pensioners from securities fraud.

Support for the proposal, known as Proposition 211, was not an option suggested in legal counsel's recommendations presented at yesterday's meeting of the fund's investment committee.

Although the option to remain neutral would be in keeping with Calpers' political status as a state agency, its official attitude is of considerable concern to the powerful business lobby assembled against the proposition.

Opposition from the most powerful investor in the state would be a severe setback for supporters of the plan - led by litigation lawyers - which will pass into state law if approved in a

popular ballot on November 5.

According to advice from Calpers' general counsel, the initiative presented a risk that the fund's range of investment opportunities could be reduced.

"We believe that private companies and partnerships that have a choice as to where to seek investment capital are likely to avoid California investors such as Calpers, as a means of avoiding coverage under the initiative," yesterday's discussion paper said. Venture capital firms might also be discouraged, it added.

The committee was also warned that proposals in the initiative to limit the extent to which company executives and directors may be indemnified against legal actions presented a risk that the "quality and independence of corporate boards will decrease".

A further risk highlighted in yesterday's recommendations was that Calpers could lose considerable influence should it ever want to take legal action in federal courts.

Since the proposition opens the possibility for individuals as well as funds to sue, the report said, Calpers' opportunities for acting as the "lead plaintiff" could be diluted.

Proposition 211, which is supported by powerful lobbying groups, including the American Association of Retired Persons, the state Democratic party and consumer groups, would in effect nullify in California recent federal legislation intended to make it harder for "frivolous" lawsuits to be filed against companies.

Its opponents, which include leading accountancy firms, and the main US stock exchanges, claim the initiative is the work of so-called "strike lawyers" who sue companies in the expectation that the targets will prefer an out-of-court settlement to protracted, costly, and distracting proceedings.

Its supporters point to a long list of recent frauds and alleged scams and claim California's large pensioner population has been hit especially hard.

Havana tries to rally the faithful

Cuba admits Soviet collapse has hurt the Revolution, reports Pascal Fletcher

Cuba's ruling Communist party, worried that five years of economic recession and the island's opening to the outside world may be eroding support for socialism, has launched an ideological offensive to try to recapture the hearts and minds of its citizens.

Invoking the threat of "ideological penetration" by its enemies, especially the neighbouring US, the party led by President Fidel Castro is urging its supporters to stand firm in the "clash of ideas" that pits Cuba's brand of one-party state socialism against western-style capitalism.

The role of the militant in defending the political line of the revolution is now more important than ever," the party's Central Committee said in a report made public last month. In the last few weeks, Cuba's state media has been full of such rallying cries.

These calls seem to be motivated by a fear that support for the party and its official communist creed may be slipping as Cuban society, battered by economic crisis, is becoming permeated by new concepts introduced by Cuba's cautious embrace of economic reforms, tourism and foreign investment.

The Central Committee document made a rare admission that support for "the Revolution" had weakened during the crisis triggered after 1990 by the collapse of the former communist Soviet Union, the island's main political, economic and military ally for three decades.

It said the recession and "contradictions" introduced by new economic reforms, which included "elements of capitalism", had generated fear, uncertainty and disillusionment among the population, as well as corruption and an increase in crime.

The workers' weekly *Trabajadores* commented: "Our society has suffered not only an economic shock, but an ideological, moral and social one as well. We've seen everything: splits, desertions, betrayals, opportunis-



A Cuban worker passes a sign in Havana proclaiming: 'We have socialism and we will keep it'

tic realignments and different degrees of prostitution of the body and the soul."

But the party, whose membership is around 600,000, concluded in its report that the majority of Cuba's 11m people did not want a return to capitalism and maintained their faith in the party and its leadership. Government confidence has also been bolstered by signs of recovery in the economy this year.

Mr Castro's one-party government faces no serious threat from any organised internal opposition, not least because the country's security police continue to contain and suppress small dissident groups. Dissident activity and morale has been low since the authorities blocked a planned public meeting in February by an alliance of government opponents.

But, in the absence of overt opposition, there is notable widespread indifference to official politics. It is

striking how many Cubans appear to have chosen to deliberately "turn off" from the party line, shunning the state media and disdaining political speeches.

The Central Committee report did recommend greater democracy within the party to cope with different ideas, proposals and

The party decided most Cubans did not want a return to capitalism

opinions, as long as these did not threaten internal discipline and national unity. Cuba's National Assembly (parliament), which usually sits briefly only twice a year, is also working on new statutes to boost its role in the preparation of new laws. The ruling party seems to

be seeking to revitalise its image ahead of the next party congress. These long-term strategy meetings are normally held every five years; the last, the 4th Party Congress, was in October 1991. But no meeting has been scheduled for this October and it appears the 8th Party Congress is being quietly postponed until next year or later.

The latest published analysis by the party is a toned-down version of a poll report delivered in March. That report, which followed a tightening of US sanctions on Cuba in retaliation for the shooting down by Cuban fighters of two small US aircraft, was tougher in its demand for "ideological purity". It also chastised some Cuban academics for straying from the party line.

This raised fears of a possible purge against moderates and reformers. But although the director of at least one academic body, the Centre for America Studies,

was replaced, the party stopped short of launching an all-out ideological witch-hunt, apparently because of resistance from within its own ranks.

As additional justification for beefing up its political defences, the Cuban leadership cites a stepped-up campaign of ideological "subversion" against Cuba by US President Bill Clinton's administration.

Cuban officials say this takes the form of hostile radio broadcasts from Miami, active US support for internal Cuban dissidents and more subtle attempts to subvert academic, economic and intellectual groups and turn them against the government.

Cuba's decision in August not to renew the visa of a US diplomat, Ms Robin Meyer, was a response to this US strategy. Havana accused Ms Meyer of trying to organise dissidents in Cuba. Washington ordered out a Cuban diplomat in retaliation.

Bomb 'lapses' blamed

By Patti Waldmeir
in Washington

The US Pentagon said yesterday that security lapses were partly to blame for American deaths in a terrorist bomb blast in Saudi Arabia in June. It said one key field commander must share the blame for placing US troops at risk.

The Pentagon reached this conclusion in a report prepared by a retired army general on the blast at a Dhahran apartment complex which killed 19 US servicemen. Mr William Perry, the US defence secretary, called

for a "radically new mindset" to cope with terrorism in a letter accompanying the report.

Saudi officials are continuing to investigate the bombing, but have not yet published their findings. Mr Perry had previously suggested that Iran may have been involved.

The apartment complex housed the air force unit responsible for policing the "no-fly" zone in southern Iraq. The report said the military command had failed to take "all measures possible" to protect US forces at the complex.

The commander of the unit also failed to heed clear warnings of terrorist attacks on Khobar Towers, the apartment complex where 2,000 of the 5,000 US troops in Saudi Arabia live, the report concluded.

The report did not recommend any disciplinary action.

In the immediate aftermath of the bomb in June President Bill Clinton vowed to track down those responsible. The US president made the issue of international terrorism a focus of June's Group of Seven summit in Lyons.

Tensions rise over Brazil land

By Jonathan Wheatley in São Paulo

Officials from Brazil's land reform agency met leaders of the Landless Rural Workers' Movement (MST) and local security chiefs yesterday in an attempt to reduce tensions between landowners and workers in São Paulo state.

The meetings came after 250 landowners in the Pontal do Paranapanema region in the west of the state held a demonstration at the weekend to mark the resurrection of the Rural Democratic Union (UDR), formed in 1985 to oppose land reform and disbanded two years ago.

The demonstration took place near land recently invaded by MST members.

More than 300 police formed a cor-

don to separate the two sides.

Mr José Belisário, São Paulo justice secretary, met Mr Raul Jungmann, president of the land reform agency, Incra, to request federal government assistance in settling 2,100 landless families in the Pontal do Paranapanema.

Land has been found for about a third of the families but the MST has led a series of invasions of private farms in recent months in an attempt to force the government to speed the process.

Leaders of the MST were due to meet local Incra officials in São Paulo late yesterday to discuss a temporary halt to the invasions.

Mr Miguel Abeche, the head of Incra in São Paulo, secured a promise from the UDR at the weekend to respect a

"truce" between the two sides until at least Thursday.

"We're going to have to do a lot of talking to cool tempers and then reach a timetable of solutions," he told reporters at the weekend.

Land reform has been a source of tension in Brazil for decades, but rose to the top of the political agenda earlier this year after police killed at least 19 landless workers during a demonstration in the northern state of Pará. About 1,600 people have been killed in land conflicts in Brazil in the past 20 years.

President Fernando Henrique Cardoso has promised to find land for 40,000 landless families a year, but the MST says that the current rate of settlements is about 8,000 families a year.

Mexican life dons uniform

Military back at centre of national affairs, writes Leslie Crawford

A new guerrilla threat, corruption in the police force and the penetration of drug cartels have thrust Mexico's armed forces to the centre-stage of national affairs.

The army has fanned out over large areas of central and southern Mexico as it steps up counter-insurgency operations against the Popular Revolutionary Army (ERP), a new guerrilla group which last month inflicted attacks on military and police targets.

At the behest of Mexico City's civilian authorities, the army also took over the capital's discredited police force in June. Under civilian control, the 70,000-strong police corps had become widely corrupted, as likely to be involved in criminal rackets as fighting them.

The war against drugs has a longer history. Troops were first deployed to eradicate marijuana plantations 25 years ago. This year 30,000 soldiers will destroy a record 40,000 hectares of marijuana and poppy fields, according to Mr Antonio Lozano, the attorney-general. But because Mexico's anti-drugotics squads have also been corrupted, Mr Lozano has had to enlist army officers to combat drug traffickers, most notably in the border state of Chihuahua, where federal police forces cannot be trusted.

All three roles, acquired within a relatively short time, are redefining the civil-

ian-military equation in Mexico, where power, until now, has rested firmly in civilian hands.

"The army is being utilised because of the guerrillas, but also because the government is perceived to be weak and lacking in leadership and direction," Mr Felipe Calderón, leader of the opposition National Action party, recently told an international meeting of Christian Democrats in Chile. "The government is succumbing to authoritarian impulses, and we can see this happening with the militarisation of the country," he said.

Mexicans have not been ruled by a military president since 1946. The armed forces as an institution stopped meddling in politics in the 1930s. The government's increasing reliance on the military to maintain social control, therefore, fills many Mexicans with apprehension. It is a feeling many officers privately share.

Ever since October 1983, when the Mexican army was widely condemned for opening fire on student demonstrators in Mexico City, killing between 200 and 300, the military have been extremely reluctant to engage in repression.

"The military has become increasingly disenchanted with having to clean up after the mistakes of politicians," says Mr Steven Wager and Mr Donald Schulz, military historians, in an article pub-

lished in the *Journal of Inter-American Studies* and *World Affairs*.

The Zapatista uprising in January 1994, in the southern state of Chiapas, "once again" forced the military to take up arms against the people - and, once again, one of the casualties has been its reputation," Mr Wager and Mr Schulz say.

The army knows it is unwelcome in the countryside. Its search for weapons and guerrillas disturbs rural life, while its permanent presence alongside indigenous communities with rebel sympathies has led to conflicts over politics, drink and women.

"I would rather the government dealt with this problem with more economic aid to these poor communities," says General Luis Garfias, a national deputy in the lower house of Congress.

Gen Garfias, chairman of the national defence committee, has defended the military budget in the face of deep cuts in other areas of government expenditure. Authorised defence spending for 1996 rose 10 per cent in real terms to 11bn pesos (\$1.5bn), but it still amounts to less than 0.5 per cent of gross domestic product. Despite limited resources, Gen Garfias says the armed forces over the past five years have grown from 150,000 to 180,000 men (including 60,000 conscripts),

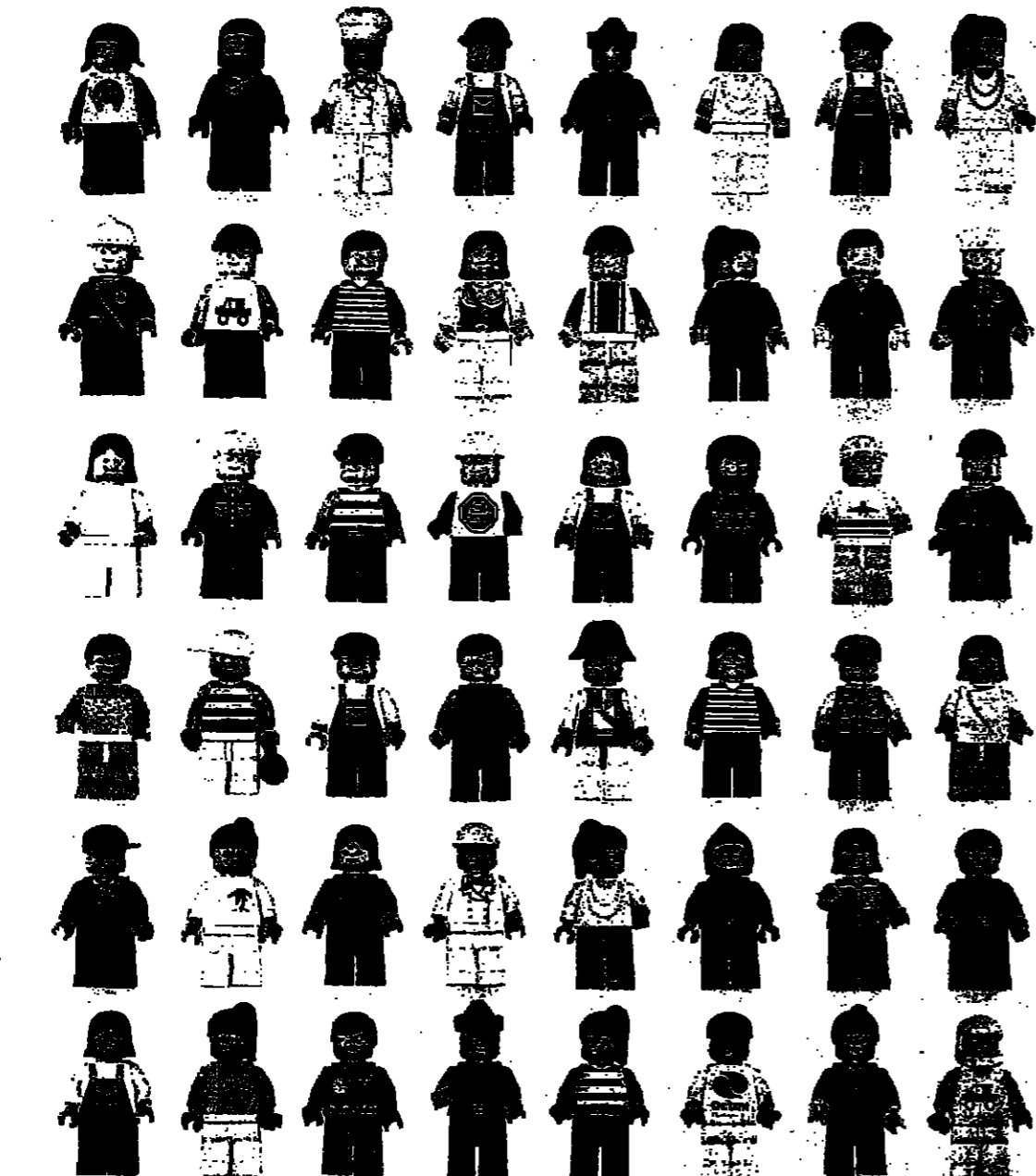
who are better trained and better equipped.

Nevertheless, Gen Garfias is uneasy about the new tasks which have fallen to the armed forces. On the military's role in fighting drug traffickers, he says: "Of course we fear being contaminated by corruption." Of the recent army takeover at Mexico City's police department, Gen Garfias complains: "We studied to be soldiers, not policemen."

General Enrique Salgado, the new police chief, says he will strive to instil the principles of "order, discipline, efficiency and service" in his 70,000 men. He and the 50 army officers selected to run Mexico City's police department hope to lead by example.

"I do not think my men will succumb to corruption," Gen Salgado says. "They are young, well trained, and have a bright future ahead of them. They would not risk their careers. The prestige of the army is at stake."

Some observers, however, fear the military's resources are being over-stretched by these expanded roles. "The armed forces simply do not have the physical resources to take on all these new missions," says Mr Raul Benitez Manaut, a research fellow at Mexico's National University, UNAM. "They have little experience in urban guerrilla warfare, and they need a bigger budget to handle all these responsibilities."



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby nest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand.

We know you can't give them back the things that others have taken away.

We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland



United Nations High Commissioner for Refugees

مخيمات اللاجئين

COMPANIES AND FINANCE: EUROPE/AFRICA

Bayer and Roche in US OTC tie-up

By Wolfgang Münchau in Frankfurt

Bayer, the German chemicals group, and Roche, the Swiss drugs company, are forming a joint venture in the US over-the-counter market for pain killers and gynaecological drugs.

Bayer said it hoped to become a contender for third place among the nation's largest OTC health care marketers. Roche said it wanted to gain wider market penetration for its

products, which it has been marketing indirectly through Procter & Gamble, the consumer goods company.

According to yesterday's agreement, Bayer will take responsibility for sales and marketing, while Roche will transfer the marketing of its OTC products from P&G to Bayer.

The agreement covers brands with annual sales of around \$375m, of which Roche's products will make up about two-thirds. The two

companies refused to divulge further financial details.

The drugs do not include Bayer's best-selling Aspirin and Alka-Seltzer brands, which the German company regards as global products.

The drugs to be included in the joint venture are Bayer's Actron and Vanquish analgesics, and Midol menstrual pain reliever and Mysalex-7 vaginal yeast infection treatment. Roche will bring in Aleve, an analgesic, and the recently launched Femstat 3' yeast

infection treatment.

The two companies confirmed that new products could later be brought in to the joint venture.

"It makes sense to bring in smaller products to achieve the right critical mass. But since Bayer did not bring its main assets, the venture will therefore have little impact on Bayer's earnings," said Mr Ronald Köhler, chemical analyst at BEF-Bank.

The announcement came as Bayer gave details of a

wide-ranging restructuring of its internal organisation.

Under new structures, Bayer will group its business units into five areas: chemicals; polymers; health care, agriculture and Agfa-Gevaert, the maker of films and imaging equipment.

Mr Manfred Schneider, chairman, said the changes were designed to "promote a corporate culture that encourages innovation and is oriented towards quality and achievement".

Lex, Page 18

Polish banks struggle to the altar

A four-way merger will create sector's largest group, but problems remain

The Polish banking sector, still made up largely of small, local and under-capitalised banks, yesterday saw the announcement of a somewhat reluctant merger which will form the country's largest banking group.

It is not quite a shotgun marriage. But none of the parties to the impending merger of three regional banks with bank Pekao SA see it as a marriage made in heaven. At best, the creation of a new banking group accounting for nearly 93 per cent of the assets of the banking system is seen by the partners as a marriage of convenience.



Hanna Gronkiewicz-Walczak sees need for bigger banks

The merger is between four of the nine privatised state-owned commercial banks: Szczecin-based Pomorski Bank Kredytowy (PBKS); Lublin's Bank Depozytowy Kredytowy (BDK); Lodz-based Powszechny Bank Gospodarczy (PBG); and Pekao SA, the former communist-era hard currency savings bank. It is designed to achieve the critical mass which the government believes is needed if Polish banks are to compete with foreign banks and help to finance the investment required to sustain rapid growth.

"I share the government's view on the need for bigger banks with more capital behind them. But it is not so easy to bring about a merger when so many bank boards and so many management egos are involved, and when the respective local authorities are opposed," Ms Hanna Gronkiewicz-Walczak, president of the National Bank of Poland, said last week.

Previous Solidarity governments, which started the privatisation process, hoped that all nine regional banks would be privatised by the end of 1996. But frequent government changes, cul-

minating in the return of reformed former communists to power in September 1993, delayed an optimistic time-table.

The process began with Poznan-based Wielkopolski Bank Kredytowy (WBK) in April 1993. In a pace-setting move, the European Bank for Reconstruction and Development (EBRD) bought a 28.5 per cent stake in WBK. It was then joined by Allied Irish Bank (AIB).

AIB, which signed a World Bank-sponsored "twinning agreement" with WBK, has built up a 36.3 per cent stake with a view to eventual control. "We would not have taken a minority stake had we not got the chance to take an eventual majority stake through first refusal on the EBRD's holding," Mr David McCrossan, managing director of AIB European Investments, said last week.

While foreign bankers remained cautious, the Dutch ING group, another big ambitious bank from a small country, became the strategic investor in the subsequent privatisation of Bank Slaski in 1994. It built up a 54 per cent stake in the

Leading Polish banks by equity at June 30 1995 (zlotys m)

Bank	1993	1994	Jun 95	94/95	Jun 95/Dec 94
BOZ	259.25	259.25	259.25	476.8	4.8
Bank Handlowy	850.32	1,095.55	1,484.50	15.3	35.5
PKO BP	1,273.22	1,273.22	1,273.22	74.0	38.2
Pekao SA	312.33	317.39	662.00	97.7	7.2
Bank Śląski (1)	1,573.01	1,573.01	1,573.01	115.7	97.0
BPH (2)	267.25	291.67	478.30	8.1	64.3
Bank Opatowski	1,000.00	1,000.00	1,000.00	0.0	198.7
Pow. Bank Kredytowy	210.27	195.81	391.20	7.0	100.0
Bank Zachodni	1,000.00	1,000.00	1,000.00	15.0	58.5
BRE	76.90	133.55	311.70	78.0	133.4
BIG (3)	1,000.00	1,000.00	1,000.00	280.6	81.5
Bank Dep. Kredytowy	152.32	158.89	278.20	4.2	73.8
Powszechny Bank Gospodarczy	1,000.00	1,000.00	1,000.00	8.5	34.4
Wielkopolski Bank Kredytowy (3)	79.82	82.40	227.50	3.2	178.1
Pomorski Bank Kredytowy	1,000.00	1,000.00	1,000.00	6.5	42.9
Pow. Bank Gospodarczy	121.13	121.13	217.30	0.0	79.4
Bank Zachodni	1,000.00	1,000.00	1,000.00	17.3	98.7

(1) Including the general risk reserve and net income for the year.
 (2) Including restructuring costs and 90% distributed bonds and the carryover effect on equity.
 (3) Excluding profit for the year.
 (4) Unable to reconcile the difference.

After a balanced 1994, sectoral equity growth surged ahead of balance sheet growth in half 95. Sectoral equity growth should remain steady in 2nd half of 1995 and 1st half 1996.

Source: Group Statistics and Statistical Office.

bank and also made a 10 per cent portfolio investment in the Bank Przemysłowo-Handlowy (BPH), the next to be privatised.

The EBRD was obliged to take up a 15 per cent stake in BPH as the underwriter of the poorly-subscribed share issue, while a few months later Poland's BIG bank rescued the privatisation of Bank Gdansk, which met a similarly poor reception from investors.

Faced with the difficulty of attracting foreign strategic investors, and with a scarcity of Polish capital in a still undeveloped stock market, the government came up with a new privatisation strategy. This called for the creation of two big state-owned groups, one centred on Bank Pekao SA and the other around Bank Handlowy, the former foreign trade bank, followed by their eventual privatisation.

But the government's decision to push the partially privatised BPH into the arms of Bank Handlowy without properly consulting its foreign minority shareholders, the EBRD and ING, met strong protests from both banks.

Because of the furore, the plans to make Bank Handlowy, the most profitable Polish bank, into the core of the second merged group have been quietly dropped. This has left Mr Czesary Stypulkowski, Handlowy's president, free to press ahead with plans for the privatisation of the bank.

Bank Pekao SA, meanwhile, pushed forward its difficult negotiations with the Lublin, Szczecin and Lodz-based regional banks whose combined assets total 36,007m zlotys (\$12,926.6m), 23 per cent of the 154,877m zloty total assets of the Polish banking system. The nuptial contract has already gone through 14 drafts.

The aim is to pool capital and to allow each of the four

partner banks to gain from the others' specific area of expertise - credit cards, foreign exchange or corporate banking - while remaining sufficiently independent to retain their individual regional bases.

"The new group might develop into a single bank eventually. But at the outset, each bank will remain a separate legal entity and the group will be run by a policy committee in which Pekao Bank will have two members and the others, one each," said Mr Andrzej Szulcowski, president of the PBK.

"The assumption behind the consolidation of the four banks is that it will be easier to privatise a big bank than four smaller ones. But we don't really know yet whether the merger will make privatisation easier or not," he said.

Anthony Robinson and Christopher Bobinski

Veba plans DM600m telecoms investment

By Michael Lindemann in Düsseldorf

Veba, the German industrial combine which is branching out into telecoms, yesterday said it would spend DM600m (\$396.7m) to build and operate a telecoms network built on gas pipelines which crisscross Germany.

In an effort to keep up with competitors such as Mannesmann and RWE, two other German conglomerates expanding into telecoms, Veba said it had signed a contract with Ruhrgas, Germany's biggest gas distributor, for 18 years.

This will give Veba access to 4,000km of fibre-optic cable to carry sophisticated telecoms services, connecting Germany's 50 biggest cities, Ruhrgas said. It was in talks with about 15 other gas distributors in the hope of creating a nationwide telecoms network.

Veba's deal comes as several of Germany's biggest companies are scrambling to expand into telecoms and create networks which will make them as independent as possible of Deutsche Telekom, the state-owned monopoly due to be partially privatised this year.

In July, Mannesmann won a stake in the network run by the federal railway system Deutsche Bahn, the second biggest in Germany behind that operated by Deutsche Telekom.

The other large consortium, grouping RWE, Vag and British Telecommunications, is adapting Germany's electricity grid to use it as a telecoms network.

Analysts still speculate that all the electricity grids, including those owned by Veba's own electricity subsidiary PrussenElektra, will eventually be linked into one network because of the excess network capacity that is forecast even after full telecoms liberalisation.

Veba will not take a stake in the new company being created by the gas distributors but will simply be able to use their network capacity, which will also be available to other operators.

Veba's own infrastructure company, Veba Transport Net, has bundled together the electricity grid owned by PrussenElektra and 1,200km of fibre-optic cable which runs alongside the gas pipelines owned by Wingas, a subsidiary of the BASF chemicals group with which Veba finalised a deal in February.

EUROPE/AFRICA NEWS DIGEST

Old Mutual warns on rand value

Old Mutual, South Africa's largest institutional investor, yesterday warned that sentiment in the Johannesburg market would not improve until exchange controls were abolished. Mr Mike Levett, chairman of the life assurance and mutual fund manager, said uncertainty over the true value of the rand was undermining the market. It has lost a quarter of its value against the dollar since February. Announcing a solid full-year performance yesterday, Mr Levett said its insurance and investment products would be "very significantly different" when exchange controls were lifted. Analysts said the controls were frustrating attempts by local institutions to finalise asset swaps approved by the South African Reserve Bank.

Old Mutual had committed about 2 per cent of its assets overseas, said Mr Johannes van der Horst, general manager of investment. "There is a lot of inertia, but more could be done at the drop of a hat if South Africa's appeal as an investment basket were to materialise." Total assets under management rose 28 per cent to R198.1bn (\$44bn), just short of the group's target of R200bn and slightly underperforming the stock market.

Mark Ashurst, Johannesburg

STN sale attracts interest

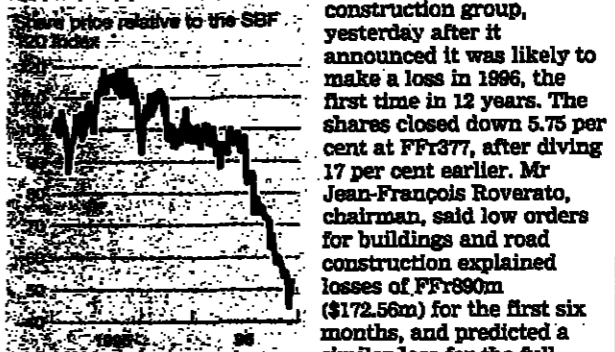
About 30 companies have submitted bids for the German defence electronics group STN Atlas, and up to eight will be short-listed within the next two weeks, executives close to the sale said. About half the bidders were international companies, increasing the likelihood that a non-German group would make it to the last round of the bidding, something which the German defence ministry has been concerned to prevent. STN makes sophisticated electronics used by Germany's armed forces.

The international bidders are believed to include US defence contractors such as Lockheed, Litter and Hughes; UK-based British Aerospace and Thomson of France; Mr Robert Wellensiek, administrator of the bankrupt Bremer Vulkan shipping group which used to own STN, suggested the company be sold to a consortium. Mr Wellensiek said the company would be sold for between DM500m and DM600m (\$396.7m-\$429m), but declined to comment on the size of its debts.

Michael Lindemann, Bonn

Eiffage sees loss for year

Shares dropped sharply at Eiffage, the French construction group, yesterday after it announced it was likely to make a loss in 1996, the first time in 12 years. The shares closed down 5.75 per cent at FF377, after diving 17 per cent earlier. Mr Jean-François Roverato, chairman, said low orders for buildings and road construction explained losses of FF890m (\$172.56m) for the first six months, and predicted a similar loss for the full year.



Most of the group's losses were from FF890m in provisions to cover fixed costs, property write-downs and a FF200m restructuring to return Eiffage to profits for 1997. Mr Roverato said the group would undertake a programme of asset sales totalling FF1bn, split equally between the sale of subsidiaries and of property investments. It also planned to raise an additional FF1bn - probably through a bond issue.

Andrew Jack, Paris

Last bids in for Thomson

French rivals Alcatel Alsthom and Lagardere yesterday submitted their final bids to buy the state-owned Thomson electronics group. The French finance ministry said it would need several weeks to pick the winner. Neither revealed the value of its bid.

David Buchan, Paris

BERTRAND FAURE

1st HALF : SHARP INCREASE IN SALES

The Board of Directors of Bertrand Faure, chaired by Daniel Dewarvin, met on September 12, 1996 to approve the consolidated accounts for the first half-year. Key figures are as follows:

FF millions	30/06/96	30/06/95	%95/96	31/12/95
Sales				
Automotive seating	6,512.1	5,881.4	10.7	11,682.7
Aeronautics	293.3	278.1	8.6	581.9
Luggage	368.3	397.5	(7.4)	787.9
Other activities	55.1	59.5	(5.7)	498.1
Miscellaneous & eliminations	(6.7)	(7.6)	8.5	(142.2)
TOTAL	7,223.1	6,601.0	9.4	12,539.7
Operating Income	386.7	360.6	7.5	483.7
Current Income	336.6	258.1	30.4	302.9
Net income from consolidated companies	287.5	147.8	193.2	143.2
Net income (Group share)	175.8	128.6	36.2	32.3

(1) Restated for the full consolidations of Tecnoconfort and its subsidiaries as of December 31, 1995.

Consolidated sales of Bertrand Faure for the first half of 1996 increased by 9.4%, over the first half of 1995, reaching 7,223.1 MF.

Automotive seating
 Sales gained 10.7%, of which 11.8% for finished goods and components designed for European manufacturers. This strong performance is to be viewed against the backdrop of a slight decrease in automobile production in Europe as compared to 1995, and is due to the Bertrand Faure participation in new programs.

Aeronautics
 The 8.6% upturn in sales was chiefly prompted by the resumption of Airbus and ATR programs offsetting downswings in the military industry.

Luggage
 During the first half of the year, Delsey's activities were down 7.4%, mainly on account of the restructuring of the American operations, whose sales dropped by 32.6%. On other markets, the downward trend was curtailed to 2.9% as a result of the good performance by flexible deluxe luggage and the success achieved in marketing new products, despite increased competition particularly from Asian countries and the overall drop in price of rigid cases on the European market.

Operating earnings benefited from the increase in net sales as well as cost reduction measures adopted several months ago. The increase in operating earnings is amplified by a decrease in financial expenses due to foreign exchange impacts as well as the reduction of interest rates and debt. As a result, current income totalled 336.6 MF, up 34.6% as compared to the first half of 1995.

Group equity in net income totalled 175.8 MF, versus 129.6 MF during the first half of 1995, representing 10.4 francs per share as at 30 June.

Cash flow rose from 356 MF to 465.5 MF (6.4% of net sales, 27.6 francs per share), while capital expenditures amounted to 254.6 MF. Net indebtedness dropped by 241.7 MF as compared to 31 December 1995, down to 2,281 MF (including 521.8 MF in perpetual subordinated bonds).

Information currently available concerning production levels of the vehicles that generate the major part of the sales of Bertrand Faure does not point to any notable slowdown in the coming months.

Therefore, the outlook shows a continuing rise in sales with significant growth for the year as a whole.

Prices for electricity generated by the power stations of the FT Cityline International network are as follows:

Location	Power (MW)	Price (p/kWh)
10 hour	10	10.00
1100	1100	11.00
1200	1200	12.00
1300	1300	13.00
1400	1400	14.00
1500	1500	15.00
1600	1600	16.00
1700	1700	17.00
1800	1800	18.00
1900	1900	19.00
2000	2000	20.00
2100	2100	21.00
2200	2200	22.00
2300	2300	23.00
2400	2400	24.00
2500	2500	25.00
2600	2600	26.00
2700	2700	27.00
2800	2800	28.00
2900	2900	29.00
3000	3000	30.00
3100	3100	31.00
3200	3200	32.00
3300	3300	33.00
3400	3400	34.00

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مستغانم المصيل

COMPANIES AND FINANCE: EUROPE

ING still smitten by the allure of Barings

Dutch group is untroubled by pay discrepancies created by takeover of the UK merchant bank

At least 10 people at Barings earned more in salary and bonuses last year than Mr Aad Jacobs, who as chairman of ING, the Dutch banking and insurance combine, secured their jobs by taking over the UK merchant bank brought down by the Singapore-based trader, Nick Leeson.

ING paid £11.7bn (\$1bn) for Barings, strengthened its capital by £1445m and spent £25m (\$39m) in upgrading technology and controls - whereupon Barings failed to meet the 1995 profit targets set by its new parent.

Nor did it stop there. Dozens of important traders defected this year, most of them to Deutsche Morgan Grenfell, whose subsequent embarrassment over mismanaged funds may have washed some of the sting from ING's wound.

Mr Jacobs, who rose from an investment manager on the insurance side to head the five-year-old group, proclaims himself untroubled by the remuneration discrepancy, and makes it clear that the outcome still looks good on his calculator.

"We lost about 80 people, we have hired 30 and kept the trading business at the

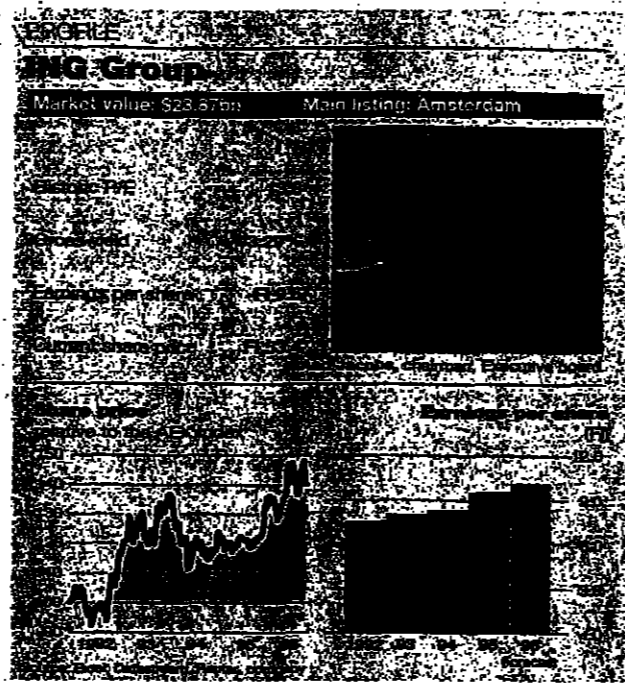
same level and maintained market share in all markets," he said in an interview. "The positive news is that we are now working on a much lower cost-base with the same income."

Some 18 months after the purchase, the allure of owning Barings has not worn off. "Everybody wants to do business with us - they like the fact that we acted bravely last year."

Such admiration has lent prominence to other parts of the group, although that may be better for opening doors than gaining actual business.

Mr Li Peng, the Chinese premier, is said to have spent 20 minutes inquiring after the health of Barings during a Beijing meeting last winter aimed at winning licences there for Nationale-Nederlanden, ING's insurance division. ING still awaits permission to tap China's \$1bn retail market.

But "in the UK and in a number of other parts of the world, Barings is originating deals where... it can offer the client not only a bright idea but also can take care of the finance... We have big deals we were certainly not invited to, let us say, two years ago." In June, the



bank put together a £2.6bn revolving credit for Scottish Power, the acquisitive UK utility which Barings was advising.

Deals such as that - along with the rescue of Barings itself, and an expertise in emerging markets - mask the extent to which ING

remains a Dutch company. More than half its staff based in the Netherlands, and at least a similar proportion of its gross income still comes from the domestic market.

Group interim results released last month show that of £12.76bn in profits

before tax and internal adjustments, £1.98bn was home grown.

Today's annual Dutch budget aims to put the country in readiness for European monetary union. It is on this year's performance that eligibility for the single currency is due to be judged, and Mr Jacobs shares a conviction prevalent among his peers in the country's boardrooms that - although government debt and budget deficit levels remain high - the guilder will be among the participating currencies.

For ING, however, the costs are more certain than the benefits. The bill for revamping technology alone will be £1.2bn over the next few years, and could go higher. Along with that, earnings from foreign exchange dealing among member currencies - worth perhaps an annual £100m - will disappear.

Freed from currency risk, the outward looking Dutch manufacturing and service sectors could turn to banks elsewhere in the Euro zone for funds. Industrial counterparts in countries such as Germany and France, either more tied or more loyal to

local institutions, might not provide a similar flow in the other direction.

"It is a two-way street," in insurance as well, Mr Jacobs acknowledges. But "fortunately this is, as far as I can see, one of the countries with the highest competition. I wish our foreign competitors a lot of success."

He couples this cockiness with a warning that Esmu is a compelling reason for Dutch companies to lower their cost base. In the local market, even with awkward severance arrangements, ING has been shedding about 1,000 employees a year since the 1991 merger.

As Mr Jacobs has found, staff at Barings do not come cheap, but the group is seeking to realign its pay structure to reward longer-term commitment.

"It is not our intention to lower bonuses," he says. "If we want to work in the City we have to behave as the customs are in the City, and I don't have any problem with that."

Gordon Cram

A serialisation by the Financial Times of All That Glitters, a new account of the Barings collapse, begins on Wednesday.

EUROPEAN NEWS DIGEST

Générale des Eaux sees profit for year

Mr Jean-Marie Messier, chairman of Générale des Eaux, confirmed that the company would return to profit this year "at a modest level, because of exceptional elements". Générale des Eaux posted a net loss of FF3.68bn (\$714m) in 1995. Mr Messier told Le Figaro newspaper that, from 1997, the results should be more representative of the group's global potential. Debt should stabilise in 1996 and he aimed to reduce it from 1997.

Mr Messier said that for any subsequent telecoms joint venture, Générale des Eaux would be looking for a partner with a European vision of the market. "In that respect, the most natural axis is a Franco-German one," he added. The company also had strong links in radio-telephony with SBC Communications, of the US, and the UK's Vodafone. He said that during 1996 almost half the group's shareholdings would be liquidated, for example its stake in Accor - sold to Fnac - and its minority stake in Blenheim Group, the UK exhibitions organiser, which is for sale.

AFP News, Paris

Linotype-Hell shares bought

Commerzbank said Linotype-Hell's outstanding shareholders had agreed to sell their 700,000 shares, about 29 per cent of the company's share capital. Commerzbank offered shareholders DM65 a share from August 2 until September 13. "Like Siemens and Fregu Vermögensverwaltungsgesellschaft, which together hold 50 per cent plus one share of Linotype Hell's share capital, the bank will dispose of these shares to Heidelberg Druckmaschinen once the federal cartel authority has signified its approval," the bank said.

AFP News, Frankfurt

Poland may drop reserve rules

Poland's central bank is considering lifting banks' obligatory reserve requirements next year. Mr Witold Kozinski, National Bank of Poland deputy president, said: "It seems to me that the banking crisis is subsiding - fewer banks have failed lately. If everything continues in that direction, next year we can do something to take a burden off banks - I have in mind freeing banks from the burden of obligatory reserves."

The country has 1,500 such banks. Obligatory reserves, currently at 17 per cent and 9 per cent for zloty call and term deposits respectively, were deemed necessary after several banks failed in the early 1990s. The Polish Banking Association and Banking Guarantee Fund have recently been lobbying for their reduction. Reuter, Warsaw

NCC acquires R&S

NCC, Sweden's second-largest construction group, has acquired Denmark's Rasmussen & Schiøtz in a deal which will make it the leading Danish building company. NCC said it was paying DKK310m (\$53.2m) and R&S's owner, R&S Holding, would inject DKK150m of fresh capital. Mr Jan Sjöqvist, NCC chief executive, said the transaction would produce synergies for NCC in several areas and would enhance earnings this year after acquisition costs. Three of R&S's four divisions, barring its German construction operations, were included in the purchase, as well as interests in two associated businesses. The acquired companies will be merged with NCC's three Danish subsidiaries to form a new group, R&S/Amton, with annual sales close to DKK4bn.

Greg McIvor, Stockholm

Viacom in Scandinavian deal France Télécom Polish offer

By Raymond Snoddy

Modern Times Group, the media subsidiary of Kinnevik, the diversified Scandinavian company, will today announce a deal with Viacom of the US to transmit four of its channels on its satellite systems.

The deal will allow MTG to offer Nickelodeon, the children's channel, the Sci-Fi channel, and the two Viacom music channels, MTV and VH1, to 800,000 subscribers.

MTG, whose interests range from television channels such as TV3 and TV1000 to Metro, a recently launched free newspaper aimed at travellers on the underground in Stockholm, had revenues of SKr4bn (\$598m) last year.

The company made a loss, however, because of a decision to transfer its channels from the Astra satellite system to three satellites beamed at Scandinavia - a move that will ultimately save money.

MTG was keen to sign up the four new channels to expand the size of the programming package. MTG is planning to follow the strategy of BSkyB of the UK, of adding as many channels as possible to the overall package. "Whatever Sky does, we do too," Mr Pelle Tornberg, MTG president, said yesterday.

Apart from Scandinavian channels, MTG already offers Eurosport, Discovery and Cable News Network. The company is also con-

sidering adding Sky News and some of the channels about to be launched by Granada Television, of the UK, in a joint venture with BSkyB.

MTG is the leading pay television company in its region. It currently charges SKr69 a month for its basic service and SKr199 for its premium services.

The addition of the new channels is not expected to lead to a large increase in the overall cost to consumers. The marketing package will be adjusted so that the larger package of basic channels will be more expensive, while the cost of the premium movie services will be reduced in an attempt to increase the number of subscribers.

By Christopher Bobinski in Warsaw

France Télécom, the French state-owned telecoms company, says it wants to operate a high-frequency direct communications system (DCS) mobile telephone network being established by the Polish government. It has offered to drop a court case against the Polish government in return for the licence.

The offer follows last week's visit to Poland by Mr Jacques Chirac, the French president, who reportedly said it was "unimaginable" that France Télécom would withdraw from Poland. His comments indicate that the French government wants France Télécom's dispute

with Poland resolved amicably. This is essential if the French company is to mount a successful bid for stock in Telekomunikacja Polska SA (TP SA), Poland's state-owned telecoms operator which the government is considering privatising next year.

France Telecom is a partner, with TP SA and Ameritech, in Centertel, an NMT system mobile phone network which has enjoyed a lucrative monopoly since starting up four years ago. Centertel now faces competition from two, more modern, GSM systems.

Earlier this year, France Télécom and its US partner took the Polish government before international courts alleging that promises of a

GSM licence for them and TP SA had not been honoured. The new licence would have replaced their NMT licence once the frequencies needed for the GSM system were freed from military use.

Instead, one licence was awarded to Era GSM, which is led by Elektrim, a listed telecoms and power equipment producer with Deutsche Telekom and US West as shareholders. The other went to Polkomtel, a consortium of local companies with TeleDanmark and Air Touch of the US.

Era GSM says it will have 40,000 subscribers by the end of this year and around 700,000 by the end of next. Centertel has 110,000 subscribers.

This announcement appears as a matter of record only.

September 1996

The Roebbling Fund

\$1,600,000,000

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COMPANIES AND FINANCE: THE AMERICAS

US utilities in \$4.8bn merger

By Richard Tomkins
in New York

The wave of mergers among US utilities continued yesterday with another multi-billion dollar deal. Ohio Edison and Centor Energy are to form a new holding company with an equity value of about \$4.8bn.

The merger will create the 11th largest utility in the US, based on its expected electricity sales of 64bn kWh. It will be called FirstEnergy and will be headquartered in Akron, Ohio.

As in many previous utility mergers, yesterday's deal involves two neighbouring electricity companies combining to share costs so

that they can cut power prices and become more competitive.

Until recently, quoted electricity companies in the US had enjoyed monopolies in the territories they served. But the industry is now in the throes of deregulation, opening the way for companies to court customers in each other's territories.

The Akron-based Ohio Edison and its subsidiary, Pennsylvania Power, serve 1.1m customers in north-eastern and central Ohio and western Pennsylvania.

Centor Energy, based in Independence, Ohio, is the holding company for Cleveland Electric Illuminating and Toledo Edison, serving

1m customers in northern Ohio.

The merger will be achieved through a tax-free, stock-for-stock transaction. Ohio Edison's shareholders will get one share in the new company for each share they hold, while Centor Energy's shareholders will get 0.525 of a share in the new company for each of their existing shares.

At midday yesterday, Ohio Edison's shares were down \$1 at \$19.95 and Centor Energy's up \$1/4 at \$9.60.

Ohio Edison and Centor Energy said they expected the merger to yield savings of \$1bn in the next 10 years through the elimination of duplicate activities,

improved operating efficiencies, lower capital costs and the cutting of 900 jobs from the combined workforce of 11,000.

Mr Robert Farling, chairman and chief executive of Centor Energy, described the merger of the two companies as "a natural". "Together, we form a larger, stronger competitor, which is essential to our success as our industry continues to evolve," he said.

The merger comes days after shareholders approved a three-way merger between IES, WPL and Interstate Power to form a new regional utility - Interstate Energy - to serve 1m customers in the Midwest.

AMERICAS NEWS DIGEST

Nike continues winning streak

Nike, the US maker of sports shoes and clothing, yesterday continued its recent successful run by announcing a 24 per cent increase in net profits to \$226.1m for its first quarter to August. It also said orders for delivery from now to the end of January were 66 per cent higher than in the same period a year ago.

World-wide revenues rose 34 per cent to \$1.53. The stock price, which has surged 15 per cent since the company announced strong fourth-quarter profits and a 53 per cent increase in orders in July, rose another \$2 to \$122 1/2 in early trading. Nike said it would carry out a two-for-one stock split on October 23.

Nike said footwear and clothing had "outstanding" sales in the US: they were up 39 per cent to \$1.35bn. Sales of men's basketball shoes rose 48 per cent - "an exceptional number given our dominant position in that market," the company said. The smaller but growing US clothing business increased sales 88 per cent.

Outside the US, international revenues rose 35 per cent to \$780.5m, and the company said they would have risen by 45 per cent if the dollar had stayed at the same levels as a year earlier. Important European markets such as the UK, Italy and Germany were particularly strong, Nike said.

Richard Tomkins, New York

Smith Barney to pay damages

Smith Barney and one of its brokers have been ordered by an arbitration panel to pay damages totalling \$1m to a former client. Of that amount \$750,000, an unusually high level, consists of punitive damages. The broker was alleged to have pushed a client into buying stock in a company while he was getting rid of his own shares. The National Association of Securities Dealers, which enforces mandatory arbitration, said that last year punitive damages awards totalled \$5.6m, while \$41.5m were non-punitive.

Smith Barney said that of about 200 arbitration procedures so far this year, there had been only one punitive award. It said the company disagreed with the latest award.

Tracy Corrigan, New York

Waste Management sells units

Waste Management, the global waste haulage and environmental engineering group, has sold the industrial water process and manufacturing units of its Wheelabrator Technologies subsidiary to California-based United States Filter, for \$385m in cash. The sale is part of an ongoing restructuring programme at Waste Management, which is disposing of non-core assets to raise cash and focus on environmental services.

US Filter expected the Wheelabrator units to generate \$465m in revenues in the first year, and for the transaction to lift earnings this fiscal year. Wheelabrator and US Filter also agreed to form a new, equally-owned company to develop, finance, own and operate water and waste water treatment facilities in North America.

Laurie Morse, Chicago

Maple Leaf Foods expands

Maple Leaf Foods, the Canadian food processor, is to expand its domestic and international meat business by about 50 per cent with the proposed purchase of the fresh pork and prepared meat operations of Alberta-based Burns Foods. Terms were not disclosed. The businesses covered by the deal have annual sales of about \$650m (US\$488m). They include large abattoirs and processing plants in Winnipeg and Edmonton, and a bacon factory in Saskatchewan.

Maple Leaf was a subsidiary of Hilledown Holdings, the UK conglomerate, until two years ago. It is now controlled by a group of investors led by Mr Wallace McCain, co-founder of the McCain frozen foods empire. The Burns acquisition is expected to lift Maple Leaf's fresh pork sales in Asia.

Bernard Simon, Toronto

Fidelity sets up software arm

Fidelity Investments, the largest US mutual fund manager, has set up a new commercial technology company to market its software products directly to other financial services organisations. The move, an unusual diversification for a mutual fund company, creates a new company with 300 employees and an annual turnover of about \$30m.

John Authers, New York

Columbia TriStar names stand-in

By Christopher Parkes
in Los Angeles

Day-to-day control of Sony's Columbia TriStar Pictures has been taken over by Ms Lucy Fisher, deputy to chairman Mr Mark Canton, who was removed at the weekend.

Although she is considered a potential permanent successor, a new chairman is unlikely to be named until uncertainty about the future of the management structure at Sony Pictures Entertainment, the division responsible for the Japanese group's US television and movie operations, has been resolved.

The weekend changes followed an intervention by Mr Nobuyuki Kishi, Sony group president, who was reported to be angered by the highly-publicised search for a successor to Mr Canton.

A poor performance by Columbia TriStar this season has left it labouring as the weakest performer among Hollywood's leading studios, highlighting Sony's



Demi Moore in Striptease, a flop for Columbia TriStar

persistent difficulties with its six-year-old investment in film-making.

The future of Mr Alan Levine, SPE president, whose first choice as studio head, Mr Arnold Rifkin, dropped out of the race on Friday, has been thrown into question.

Ms Fisher joined Columbia six months ago from Warner Bros.

Hewlett-Packard upgrades servers

By Louise Kehoe
in San Francisco

Hewlett-Packard yesterday announced new high-performance versions of its enterprise servers - computers that are widely used as the hub of office networks and for creating commercial sites on the Internet.

The company claimed that the performance of its new HP 9000 enterprise servers was double that of previous models and outstripped competing machines from Sun Microsystems, International Business Machines and Digital Equipment.

"These products hit the sweet spot of the market, where there is tremendous growth," said Ms Carol Mills, general manager of HP's Unix server business. "We see these products having a multi-billion dollar effect on our company."

Demand for Internet servers is "exploding" Ms Mills said, because businesses that have completed pilot tests are now deploying large-scale systems.

"They know they need high performance and high bandwidth to turn the 'World Wide Web' into the 'World Wide Wait'."

The HP computers incorporate a new high-speed 64-bit version of the company's PA-Risc chip, which it claims is now the world's fastest and most powerful microprocessor.

In benchmark tests conducted by HP, the new microprocessor achieved speeds double those of chips used by Sun Microsystems, its biggest rival in the Unix server market.

Independent estimates put HP and Sun "toe-to-toe" in terms of system performance, said Jean Borman, an analyst at International Data Corporation, a market research group. "HP is now extremely competitive and slightly faster than Sun."

However, Sun Microsystems dismissed HP's new systems as merely a "late-life kicker" which improved the performance of old technology.

Intuit sells payment-processing arm

By Louise Kehoe

Intuit, the US software group which publishes Quicken, the top-selling personal computer finance software, has agreed to sell its electronic bill-payment processing subsidiary to CheckFree, which offers similar services.

Under the agreement, Intuit will receive a 23 per cent stake in CheckFree, valued at about \$27m.

Analysts said the move could alleviate concerns among bankers that Intuit's control over both bill-paying services and personal finance software might enable it to usurp the role of

traditional banking institutions in the emerging market for electronic banking.

The deal will make CheckFree the provider of home banking and bill payment services for more than 180 financial institutions and will bring its customer base to more than 1m.

Intuit said the divestment would give banks and other financial services groups using Quicken a choice of financial processing options, including the Internet.

Intuit also announced steps to shift its focus toward the Internet. The company plans to modify Quicken to give PC users a link with their banks via the

Internet. It is also developing standards for exchanging financial data - such as bank statements - via the Internet.

Intuit expects to implement Internet connections for online investment activities in the spring of 1997, and for online banking and bill payment activities in the autumn of that year.

Separately, Intuit revealed deeper losses for its fourth quarter, ended July 31. The deficit was up from \$1.4m, or 48 cents a share, to \$2.2m, or 48 cents a share, from \$7.8m to \$9.1m.

The latest period included charges related to the acquisition of Interactive Insur-

ance Services. Excluding charges, Intuit would have reported a net loss of \$7.7m, or 17 cents, compared with a net loss of \$6.6m, or 15 cents, a year ago.

For the fiscal year, the company reported a net loss of \$20.7m, or 46 cents, on revenues of \$552.9m. For the previous 12 months it recorded a net loss of \$44.3m, or \$1.07. Results for both years included special charges.

The company said it expected lower revenue growth and only a modest improvement in operating margins during fiscal 1997. Nonetheless, Intuit shares rose 32% to \$38 1/2 early yesterday.

EUROPEAN INVESTMENT BANK
ITL 1,000,000,000,000 FRN 1995-2000

In accordance with the provisions of the Notes, notice is hereby given as follows:

- Interest period: September 16, 1996 to December 16, 1996
- Interest payment date: December 16, 1996
- Interest rate: 8.1375% per annum
- Coupon amount: ITL 102,948 per note of ITL 5,000,000
ITL 1,029,480 per note of ITL 50,000,000

Agent Bank
BANQUE INTERNATIONALE A LUXEMBOURG

Ambroveneto International Bank Ltd
US\$ 150,000,000
Floating Rate Notes due 2004

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from September 17, 1996 to December 17, 1996 the Notes will carry an Interest Rate of 6.25% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, December 17, 1996 will be US\$ 15,000 per US\$ 1,000,000 principal amount of Note, US\$ 157,999 per US\$ 10,000,000 principal amount of Note and US\$ 1,579,888 per US\$ 100,000,000 principal amount of Note.

The Agent Bank
Kreditbank Luxembourg

European Investment Bank
PTE 50,000,000,000
Floating Rate Bonds due 1998

For the three months 16th September, 1996 to 16th December, 1996, the Bonds will carry an interest rate of 7.025% per annum with an interest amount of PTE 1,750 per PTE 100,000 Bond, PTE 17,500 per PTE 1,000,000 Bond, PTE 175,000 per PTE 10,000,000 Bond and PTE 1,750,000 per PTE 50,000,000 Bond, payable on 16th December, 1996.

Listed on the Luxembourg Stock Exchange
United Bank of Switzerland
London Branch Agent Bank
12th September, 1996

Capital One Master Trust
U.S. \$200,000,000
Floating Rate Class A Certificates, Series 1996-2

For the interest period 16th September, 1996 to 15th October, 1996 the Certificates will carry an interest rate of 3.61391% per annum with an amount of U.S. \$43.22 payable per U.S. \$10,000 denomination and U.S. \$432.23 per U.S. \$100,000 denomination, payable on 15th October, 1996.

United Bank of Switzerland
London Branch Agent Bank
12th September, 1996

European Investment Bank
PTE 20,000,000,000
Floating Rate Bonds due 2001

For the three months 16th September, 1996 to 16th December, 1996, the Bonds will carry an interest rate of 7.025% per annum with an interest amount of PTE 1,750 per PTE 100,000 Bond, PTE 17,500 per PTE 1,000,000 Bond, PTE 175,000 per PTE 10,000,000 Bond and PTE 1,750,000 per PTE 50,000,000 Bond, payable on 16th December, 1996, in respect of Coupon No. 3.

Listed on the Luxembourg Stock Exchange
United Bank of Switzerland
London Branch Agent Bank
12th September, 1996

The Emerging Dynamic Fund plc
U.S. \$30,000,000
(Current outstanding amount U.S. \$9,000,000)

Floating Rate Notes due 1997

For the six month Interest Period 16th September, 1996 to 15th March, 1997, the Notes will carry an Interest Rate of 7.325% per annum with an Interest Amount of U.S. \$3,723.54 per U.S. \$100,000 Note.

Swissbank Trust
Computers, London, Agent Bank

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LOYD THOMPSON
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THE KOREA-EUROPE FUND LIMITED

International Depositary Receipts evidencing Beneficial Certificates representing 500 Units

Notice is hereby given to the shareholders that The Korea-Europe Fund Limited has declared an interim dividend of US\$0.02 per share. The Record-date for the dividend is September 13, 1996.

The dividend has suffered 20% UK tax.

Payment of coupons No. 9 of the International Depositary Receipts will be made on September 23, 1996, in US dollars at the rate of US\$ 10.00 per IDR.

Payment will be made at one of the following offices of Morgan Guaranty Trust Company of New York:

- Brussels, Avenue des Arts 35
- London, Victoria Embankment 60
- Frankfurt, Boerengasse 2-4

Depository: Morgan Guaranty Trust Company of New York
35 Avenue des Arts, 1040 Brussels, Belgium
JPMorgan

CHEVY CHASE MASTER CREDIT CARD TRUST II
U.S. \$138,000,000
Class A Floating Rate Asset Backed Certificates, Series 1995-B
U.S. \$12,000,000
Class B Floating Rate Asset Backed Certificates, Series 1995-B

Class	Interest Accrual Rate	Coupon Amount (USD)
A	5.753910%	U.S. \$619,643.00
B	5.673910%	U.S. \$56,781.13

Libor Determination Date: 09/12/96
Accrual Period: 09/12/96 to 10/14/96
Days in Accrual Period: 29

These Interest Accrual Rates and Coupon Amounts should be used when determining the interest payable on Tuesday, October 15, 1996.

September 17, 1996
Specialists Trust Company as Trustee

U.S. \$500,000,000
CITICORP

Subordinated Bank Adjustable Note Capital Securities BRANCS

Notice is hereby given that the Rate of Interest has been fixed at 5.875% and that the interest payable on the relevant Interest Payment Date December 17, 1996 against Coupon No. 40 in respect of US\$50,000 nominal of the Notes will be US\$742.53.

September 17, 1996, London
Citicorp, N.A. Corporate Agency & Trust, Agent Bank
CITIBANK

مكتبة الرشد

COMPANIES AND FINANCE: ASIA-PACIFIC

Hong Leong in talks on hotels partnership

By James Kyng in Singapore

Singapore's Eppeng Leong Group, the city-state's largest hotel operator, is in talks with International Hotel Group about forming an equity partnership and establishing a chain of luxury hotels.

"The proceedings are at a preliminary stage. We are not about to sign an agreement tomorrow, but neither is this just talk," a Hong Leong source said.

Industry sources say Hong Leong is at an advanced stage in talks with three main contenders for a tie-up with its Hong Kong-listed subsidiary CDL Hotels International. The three are Regent International, a subsidiary of the Toronto-based Four Seasons Hotel; Fairmont Hotel Management chain; and Hilton Hotels.

For CDL, one of Asia's fast-emerging hotel operators, the move presents an opportunity to upgrade its image from four stars to five. The company hopes to apply

the brand name of a future partner to some of its hotels, and use its management skills to upgrade its operations.

The envisaged partnership would see CDL taking a significant stake in its partner, and a reciprocal cross-shareholding in CDL for the other group. It has not been decided whether the two stakes would be of equal value or whether, as industry analysts suggest, CDL's stake will be larger.

After the partnership is formed, customers would be able to book rooms in one chain through the other. The Hong Leong source said the partnership strategy may provide the impetus to "propel CDL to a higher level faster" than would have been possible by seeking growth through the company's own resources. He said the international hotel chains had initiated talks about a partnership with Hong Leong.

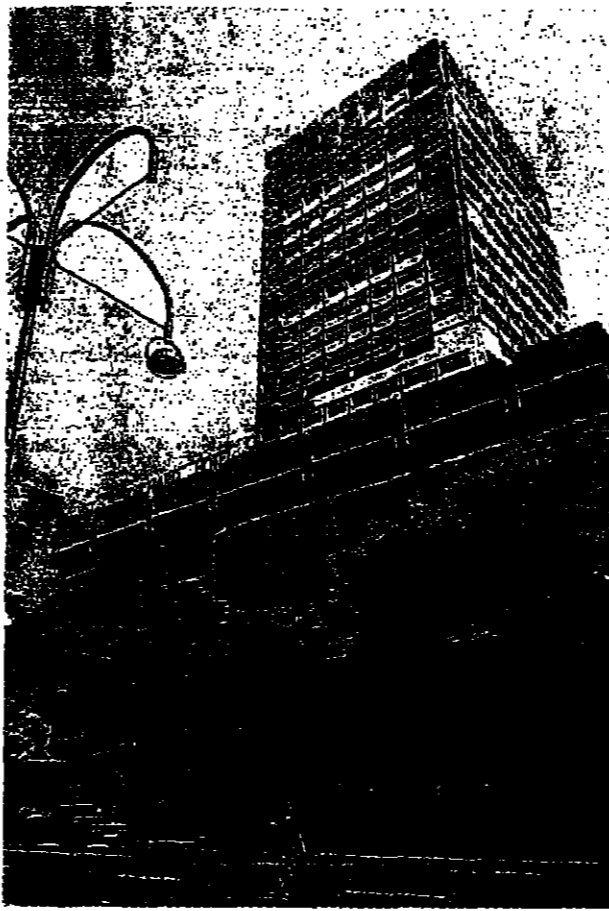
Indeed, Four Seasons Hotels announced earlier this year it was seeking an outside investor to expand

its Regent International chain in Asia. CDL has some experience with the Regent already, as the Four Seasons subsidiary manages its hotel in Kuala Lumpur.

Speaking in Singapore early this year, Fairmont's chief executive Mr Robert Small also indicated an interest in deeper co-operation with CDL. The two are joint owners of the Plaza Hotel in New York.

The Hong Leong Group has the financial muscle to help fund an expansion for a new partner. It is one of Singapore's largest conglomerates, with gross assets of more than US\$1.6bn, annual turnover in excess of US\$2.5bn and a worldwide staff of about 20,000.

Under Mr Kwak Leng Beng - who is keen to make the company a big global operator - the group has become one of the world's most acquisitive hotel owners. Its August 1995 acquisition of Copthorne Hotels Group, a UK company, brought the total number of hotels it owns to 57 in 11 countries. Other hotels



Five-star aspirations: the Orchard Hotel in Singapore

owned by the company include the Orchard in Singapore, the Grand Hyatt in Taipei, the Millennium Hilton in New York and The Gloucester in London.

Losses widen at Thai construction group

By Ted Bardack in Bangkok

Christiani & Nielsen, the Dutch construction company taken over by its Thai subsidiary 1992, yesterday announced a \$98.8m rights issue to help fund restructuring, after reporting that its net loss in the first half of 1996 widened to Bt2.24bn (\$91.8m).

The deficit compares with one of Bt24.5m last time, and the company is one of 15 being threatened with delisting from the Stock Exchange of Thailand after a string of losses.

The company said yesterday that

its shares be temporarily suspended from trading while it explained the first-half losses to shareholders.

It blamed the heavy losses primarily on Bt1.78bn in restructuring costs incurred in the second quarter of the year. These were devoted to measures to revamp its loss-making European subsidiaries and store up operations in Asia, including Thailand - where the construction sector has suffered a downturn.

Total losses in the second quarter were Bt2.06bn, compared with a deficit of Bt252.9m in the same period last year.

Christiani & Nielsen said 224.5m new shares would be offered to existing shareholders in a ratio of five old shares for seven new ones. The price will be Bt10 each.

Subject to shareholder approval, the company will also issue Bt712.5m in convertible debentures, also to existing shareholders, valued at Bt1,000 each.

Maturity of the debentures will be five years, and they can be converted at a ratio of 250 shares for each debenture at a price of Bt10.

Christiani & Nielsen had been funding its European restructuring

with revenue from Thailand, but losses there have started to mount, finally forcing the capital-raising scheme. Analysts say that about 30 per cent of the company's losses are now coming from Thailand, and half from Europe, while other Asian operations are barely breaking even.

Analysts say cash-flow problems at the company have forced it to delay completion of projects in Thailand, while trouble in the real estate sector has caused problems in settling accounts with developers who cannot sell properties completed by the company.

NZ carrier plots flight plan for Ansett

Air New Zealand's tie-up with the Australian airline may prove mutually beneficial

Air New Zealand is awaiting clearance to take off on a flight it hopes will make it a bigger and stronger regional airline, and a tougher competitor to the combined efforts of Qantas and British Airways.

Within days, the Australian foreign investment board is expected to give its final approval to Air New Zealand's plan to buy a 50 per cent stake in Australian airline Ansett from the TNT transportation group.

This should be followed by the agreement of Air New Zealand shareholders at a special meeting on September 27, which will also approve a NZ\$240m (US\$167m) fundraising.

Air New Zealand chief executive Mr Jim McCree says the agreement to buy TNT's shareholding in Ansett for a total outlay of A\$475m (US\$376.8m) "rests a critical mass" of "new growth that would have been impossible had the two airlines stayed independent."

airline alliances. "With combined assets of NZ\$6.9bn we will be a robust competitor," he said.

Air New Zealand, which is 42.5 per cent owned by conglomerate Brierley Investments, has been profitable for many years, partly because of cost-cutting by a small management team which believes similar savings can be found at Ansett.

Observers say Air New Zealand faces a hurdle in convincing tough Ansett chairman Mr Ken Cowley that the changes it wants are necessary. Mr Cowley, who represents 90 per cent shareholder News Corp, is known to have fought doggedly to remain in the Ansett chair. He says he will devote up to three days a week on the airline's affairs.

However, both News Corp and Air New Zealand are known to want to revitalise Ansett's profitability. Air New Zealand confirmed this week it would launch a public flotation of part of its Ansett shareholding once the Australian airline's



event, Ansett's falling profitability and market share signalled its intention to withdraw from the airline industry, and so began talks with Air New Zealand to sell its shares. They ultimately failed on price, but this opened the way for Air New Zealand to begin talks on buying TNT's stake. In the

merger that emerged following an agreement giving it first option to buy News Corp's shares.

Airline analysts say Air New Zealand stands to reap substantial benefits from its tie-up with Ansett, although these are unlikely to flow into profits for 18 months.

The airline will be able to help co-ordinate arrival and departure times to assist passenger revenue between the two companies, and can code-share to assist international bookings. The tie-up will also provide opportunities for marketing agreements to pre-sell seats on Ansett flights.

One of the more visible changes is likely to be a move from Air New Zealand to co-ordinate the types of aircraft both airlines use. Analysts say that by international standards, Ansett has a "messy" fleet made up of both Airbus and Boeing aircraft. Changes to Sydney airport are also forcing Ansett to rethink its fleet.

Air New Zealand is expected to seek to rationalise this in favour of an all-Boeing fleet like its own. Together, the partners will initially have a fleet of 35 wide-bodied and 86 single-aisle jets.

Terry Hall

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(the "Bonds")

NOTICE TO BONDHOLDERS

Notice is hereby given that, at a Meeting of Bondholders held on 16th September, 1996 at 10 a.m. at the offices of Chase Manhattan Trusts Limited (the "Trustee") at Woolgate House, Coleman Street, London EC2P 2HD, the following Extraordinary Resolutions (as defined in the Trust Deed dated 20th June, 1994 between the Company and the Trustee) were approved by the Bondholders:

1. THAT the Extraordinary Resolutions passed at a meeting of Bondholders held on 25th July, 1996 be and are hereby revoked in their entirety and the Trustee be and is hereby directed not to give notice to the Company that the Bonds are immediately due and repayable and/or take any steps to procure repayment of the Bonds.

2. THAT, subject to the First Supplemental Trust Deed referred to in Resolution 4 below being executed, the Company's proposal that the Bondholders be granted a put option exercisable on 23rd September, 1996 at the principal amount of the Bonds and another put option exercisable on 23rd September, 1999 at the Redemption Amount of the Bonds, be and is hereby approved in principle and, without limitation, the following amendments to the terms and conditions of the Bonds be and are hereby approved in principle:-

(a) The following paragraphs shall be inserted as Condition 7(D) and Conditions 7(D) to 7(G) shall be renumbered accordingly:-

"Redemption at the option of the Bondholders
(i) The Company will, at the option of the holder of any Bond, redeem such Bond on 23rd September, 1996 (the "First Put Date") at the principal amount of such Bond together with interest accrued to the date of redemption. To exercise such option (the "First Put") the holder must, by no later than 5 p.m. (Brussels time) on 19th September, 1996 deposit such Bond, together with all Coupons relating to it which mature after the date fixed for redemption, with any Paying Agent together with a duly completed redemption notice in the form obtainable from any of the Paying Agents. No Bond so deposited may be withdrawn (except as provided in the Agency Agreement) without the prior consent of the Company. Notice of the commencement of the period for the deposit of the Bonds for redemption pursuant to this Condition 7(D) shall be given to the Bondholders on 17th September, 1996.

(ii) The Company will, at the option of the holder of any Bond, redeem such Bond on 23rd September, 1999 (the "Second Put Date") at the Redemption Amount of such Bond. To exercise such option (the "Second Put") the holder must, not more than 60 days nor less than 30 days prior to such date, deposit such Bond together with all Coupons relating to it which mature after the date fixed for redemption, with any Paying Agent together with a duly completed redemption notice in the form obtainable from any of the Paying Agents. No Bond so deposited may be withdrawn (except as provided in the Agency Agreement) without the prior consent of the Company. Not less than 30 nor more than 45 days notice of the commencement of the period for the deposit of the Bonds for redemption pursuant to this Condition 7(D) shall be given to the Bondholders.

In this Condition "Redemption Amount" means an amount equivalent to the principal amount of such Bond to be redeemed multiplied by the percentage calculated in accordance with the formula outlined in (b) below (the "1999 Put Price") together with interest accrued to the date of redemption.

(iii) The 1999 Put Price will be calculated by the Company in accordance with the following formula:

$$P2 = \frac{C + \frac{C}{(1+r)^t}}{1+r} - \frac{C}{(1+r)^t} - SC$$

Where:
P2 = 1999 Put Price expressed as a percentage (rounded up, if necessary, to the nearest three decimal places).

P1 = 1996 Put Price (which equals 100 per cent.).

C = ¾ per cent. (being the current interest rate).

SCP = The number of days from the First Put Date (23rd September, 1996) to the next Interest Payment Date.

SC = C x $\frac{SCP}{360}$

r = to be calculated on a 360 days per year basis as described in Rule 25.1 and Rule 803.1 of the Rules and Recommendations of the International Securities Market Association (or any substitute or successor thereof) and expressed as a percentage.

s = Spread of 150 per cent.

The Yield on the Reference 3 year U.S. dollar LIBOR swap rate for the purposes of y above, will be determined by Dewco Securities Co., Ltd. on the following basis:

The "Yield" will be the offered 3 year U.S. dollar LIBOR swap rate which appears on the display designated "GOY" on the Reuters monitor (or such other page or service as may replace it for the purpose of displaying the offered yields on such Reference 3 year U.S. dollar LIBOR swap rate) for the first quotation in the Reference 3 year U.S. dollar LIBOR swap rate occurring on or after 10.00 a.m. (Hong Kong time) on the Determination Date.

"Determination Date" means 16th September, 1996.

(b) The words "(C)" and "(D)" in the third line of Condition 7(A) shall be deleted and the words ", (C) and (D)" shall be substituted therefor.

(c) The words "paragraph (D)" in the second line of Condition 7(F) (renumbered as Condition 7(G) pursuant to resolution 2(a) above) shall be deleted and the words "paragraph (E)" shall be substituted therefor.

3. THAT, subject to the First Supplemental Trust Deed referred to in Resolution 4 below being duly executed, the Company's proposal that the Bonds which are redeemed pursuant to the First Put or the Second Put need not be cancelled and may be reissued or resold in the open market or otherwise at any price be and is hereby approved in principle and, without limitation, the following amendments to the terms and conditions of the Bonds be and are hereby approved in principle:-

The words "and are hereby approved in principle" shall be deleted and the words "and is hereby approved in principle" shall be substituted therefor.

"All Bonds which are redeemed or converted or purchased and surrendered to any Paying Agent for cancellation as provided in paragraph (E) of this Condition will forthwith be cancelled (together with all unremitted Coupons attached thereto or surrendered therewith), save that any Bonds or Coupons redeemed at the option of a Bondholder pursuant to Condition 7(D) need not be cancelled and may be reissued or resold. All Bonds cancelled (together with all unremitted Coupons cancelled) will be forwarded to or to the order of the Principal Paying Agent and may not be reissued or resold. If any Bond is purchased by the Company or any Subsidiary and cancelled without all unremitted Coupons appearing thereto, the Company will make payment in respect of any such outstanding unremitted Coupon in accordance with Condition 5 as if the relevant Bond had remained outstanding for the period to which such Coupon relates."

4. THAT the First Supplemental Trust Deed, in the form produced to the meeting, which following due execution by the Company and the Trustee is to implement the above resolutions be and is approved and the Trustee be and is authorised and directed to execute the First Supplemental Trust Deed.

5. THAT, subject to the execution of the Second Supplemental Trust Deed referred to below by the parties thereto, the proposed merger (the "Merger") of Inkel Corporation into Inkel Electronics Co., Ltd. pursuant to the Merger Agreement dated 13th May, 1996 between Inkel Corporation, Inkel Electronics Co., Ltd. and New Precision Co., Ltd. at a merger ratio of 0.6925 so that one Non-voting Share of Inkel Corporation will be exchanged for 0.6925 fully paid-up Non-voting Share of Inkel Electronics Co., Ltd. with the current conversion price adjusted in an equivalent manner, to take effect on 1st November, 1996 and with the other Conditions unchanged, be and is approved, and the Trustee be and is authorised and directed to execute a Second Supplemental Trust Deed, substantially in the form produced to the meeting with such changes thereto as the Trustee may approve, to give effect to the Merger.

The First Supplemental Trust Deed dated 16th September, 1996 has been duly executed by the Company and the Trustee and the Second Supplemental Trust Deed dated 16th September, 1996 has been duly executed by the Company, Inkel Electronics Co., Ltd. and the Trustee.

Notice is hereby given that the period for the deposit of the Bonds for redemption pursuant to Condition 7(D)(i) of Part 1 of the First Schedule of the Trust Deed as amended by the First Supplemental Trust Deed and the Second Supplemental Trust Deed (the "Amended Trust Deed") commences with effect from 17th September, 1996 and ends at 5 p.m. (Brussels time) on 19th September, 1996. Any Bondholder wishing to exercise the First Put will, therefore, need to act in a timely manner.

Notice is hereby given that the 1999 Put Price (as defined in Condition 7(D)(ii) of the Amended Trust Deed) for the purposes of calculating the Redemption Amount in respect of the Second Put is 125.449 per cent.

It is for Bondholders to decide whether the 1999 Put Price adequately compensates them for deciding not to exercise their option to require the Company to redeem all or some only of the Bonds held by them on the 1996 Put Date, or not to exercise any other relevant rights that the Bondholders may have.

All Bondholders contemplating taking any action in respect of the matters contained in this notice should seek independent advice as to their tax position and, if in any doubt, should also seek independent financial advice.

PRINCIPAL PAYING AGENT
The Chase Manhattan Bank
Woolgate House, Coleman Street
London EC2P 2HD

PAYING AGENT
Chase Manhattan Bank Luxembourg S.A.
5 rue Plaetia
L-2338 Luxembourg-Grand

Dated: 17th September, 1996 Issued by: Inkel Corporation

ABN-AMRO Holding N.V.

established in Amsterdam

INTERIM DIVIDEND 1996

With reference to the announcement dated August 15, 1996 concerning the payment of an interim dividend over the 1996 financial year, the Managing Board of ABN AMRO Holding N.V. herewith announces the following:

Depending on the shareholder's option, the interim dividend will be paid either wholly in cash or wholly in ordinary shares chargeable to the share premium reserve.

Shareholders who have opted for payment of the dividend in cash will receive NLG 1.80 minus 25% dividend withholding tax against dividend coupon no. 23.

Shareholders who have opted for payment in stock will receive one new ordinary share of NLG 5 against 53 dividend coupons no. 23 of ordinary shares. The new ordinary shares will be made available in the form of CF-stock or K-stock, with dividend coupons nos. 24 ff and talon attached. The new ordinary shares qualify for the final dividend for the 1996 financial year and the full dividend for ensuing financial years. The stock dividend chargeable to the share premium reserve will be exempt from Dutch dividend withholding tax and income tax.

Holders of registered shares, whose names have been entered in the ordinary share register will be notified individually by the company of the amount of dividend payable to them.

As of September 25, 1996, the interim ordinary share dividend will be made payable at the following addresses:

in the Netherlands: ABN AMRO Bank N.V.

in the United Kingdom: National Westminster Bank PLC, (Crawley)

Amsterdam, September 13, 1996

U.S. \$400,000,000

Hydro-Québec

Undated Floating Rate Notes, Series GL, Unconditionally guaranteed as to payment of principal and interest by Province de Québec

Interest Rate: 6% per annum
Interest Period: 16th September 1996 to 17th March 1997

Interest Amount per U.S. \$10,000 Note due 17th March 1997: U.S. \$303.33

CS FIRST BOSTON Agent

Templeton

Templeton Global Strategy Share Société d'investissement à capital variable Centre Neuherg, 30, Grand-rue, L-1660 Luxembourg R.C. B 35 177

Dividend announcement

Templeton Global Strategy Share will pay dividends to the Shareholders of the following Funds as of record on September 12, 1996, against presentation of the respective coupons:

Fund	Currency	Amount per Share	Coupon Date	Payment Date
Templeton Global Income Fund - Class A	USD	0.025	12	20.09.1996
Templeton Emerging Markets Fund Income Fund - Class A	USD	0.02	12	20.09.1996

Principal Paying Agent: Chase Manhattan Bank Luxembourg S.A. 5, rue Plaetia L-2338 Luxembourg

The Shares are traded ex-dividend as from September 13, 1996.

For further information, Shareholders are invited to contact their nearest Templeton office:

Edinburgh: Fraser & Neave Luxembourg: Hong Kong
Dubai: from U.K. (491) 69 272 23 272 (352) 46 66 67 212 (852) 2877 7733
0800 37 43 26
International (44) 131 469 4000

The Board of Directors September 1996

Bank of Greece

Athens, Greece

U.S. \$250,000,000

Floating Rate Notes due 1999

For the six months 16th September, 1996 to 17th March, 1997, the Notes will carry an interest rate of 6.3125% per annum with a coupon amount of U.S. \$319.13 per U.S. \$10,000 Note, payable on 17th March, 1997.

Bankers Trust Company, London Agent Bank

The Chase Manhattan Corporation

U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009

For the three months 16th September, 1996 to 16th December, 1996 the Notes will carry an interest rate of 5.75% per annum with a coupon amount of U.S. \$145.35 per U.S. \$10,000 Note, payable on 16th December, 1996.

Bankers Trust Company, London Agent Bank

COMPANIES AND FINANCE: UK

Delphi spends \$24.5m on systems house

By Christopher Price

Delphi Group, an information technology recruitment and consultancy business, yesterday reported a 39 per cent rise in half-year pre-tax profits to \$5.71m (\$8.5m), and announced it was buying a US systems integration company for \$24.5m.

Turnover rose 20 per cent to \$100.2m as the group, which changed its name from Computer People last year, benefited from the continuing buoyancy of the IT market.

In the UK, which accounts for almost three-quarters of group revenues, operating profits in the six months to June 30 rose 43 per cent to \$5.5m, on sales 22 per cent ahead at \$72.2m.

The domestic market results were helped by acquisitions in the past year, including DBI Associates and Cathy Tracey & Associates, part of the InterSkill IT training and consultancy business.

Demand for IT contracting services was a particularly

strong feature. Mr Tony Reeves, chairman and chief executive, said this trend was continuing in the second half.

On slightly higher US sales of \$28.1m, operating profits declined 7 per cent to \$1.3m, largely because of restructuring costs.

Mr Reeves said the purchase of Alpine Computer Systems, a systems integration solutions provider, would widen the group's US portfolio and improve the quality of earnings. Some \$2m of the \$24.5m acquisition cost would be paid in cash, while the balance would be made through the issue of Delphi shares to Alpine management.

They would be left with a 6 per cent share of the group which they have agreed to hold for at least three years. Following the acquisition, Delphi estimates its US revenues will total \$90m a year.

On earnings per share up 29 per cent to 15.1p, the interim dividend was increased 33 per cent to 2p. The shares advanced 5p yesterday to 580p.

CD-Roms power Dorling forward

By Christopher Price

Gardening, cookery and dogs were among the subjects for some of the best-selling books and CD-Roms sold by Dorling Kindersley last year, helping to give the publisher a 37 per cent rise in pre-tax profits in the 12 months to June 30.

The figure of \$17.4m (\$27m), against \$12.2m last time, was struck on sales 26 per cent higher at \$174.4m.

The biggest increase came from the multimedia business, where sales rose 62 per cent to \$21.1m, or 12 per cent of revenues.

The sales growth in CD-Roms was underpinned by strong US demand. Turnover has doubled in two years and now accounts for 38 per cent of sales.

However, Mr Peter Kindersley, chairman and chief executive, warned of an imminent shake-out in the US multimedia market, which was likely to slow the rapid rate of growth experienced recently.

The dividend rose 15 per cent to 4.5p per share.

Hanson follows the Eurobrick road

Europe's longest kiln opens today, writes Simon London

Mr Robert Collignon, head of Belgium's Walloon regional government, will today open Europe's longest brick kiln at Perwez, close to the French border.

The \$28m facility is owned by Hanson, the UK group until recently noted for its aversion to buying business in continental Europe.

In January, Hanson changed tack by announcing the \$190m (\$296m) purchase of Desimpel, the Belgian brick maker which was already building the Perwez facility.

Mr Richard Manning, managing director of Hanson Brick, sees the kiln as central to his long-term expansion strategy. "Hanson Brick is a market leader in the UK and now has a significant presence in continental Europe. That is not the end of the story."

Hanson has a 30 per cent share of the UK brick market. Further domestic expansion is blocked by monopolies considerations.

While the company has not ruled out acquisitions in the US or Asia, Mr Manning believes that expanding into continental Europe could

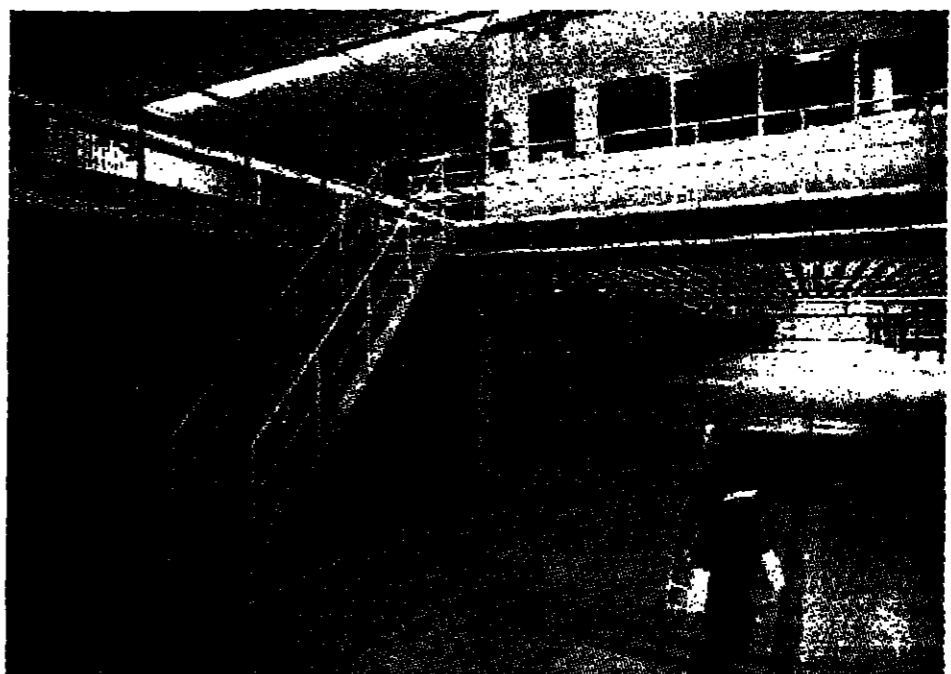
help Hanson overcome the peaks and troughs in demand which have bedevilled brick makers.

"Historically, the brick industry has failed to come to terms with operating within a cyclical environment. The answer may lie in having a wider geographic manufacturing base combined with constant pressure on unit costs," he said.

On this view, the Desimpel acquisition is the first step in building a business which would enable Hanson to export bricks across European borders. The company could then keep its plants running at higher rates of capacity utilisation and generating higher margins through the economic cycle.

The Perwez facility neatly fits this strategy. The kiln has capacity to turn out about 100m bricks a year at low unit costs. Its location on the European motorway network should allow bricks to be exported into France, Germany, or even the UK.

Importantly, new technology allows the 220m long Perwez kiln to produce bricks of almost any shape or size, matching the diverse tastes of Europe's builders.



Watch this space: Perwez can make many shapes and sizes of brick to suit Europe's builders

Hanson has no immediate plans for another European acquisition. The next few months will be devoted to absorbing Desimpel and instilling the Hanson management style.

The UK group has appointed a new managing director at Desimpel in the person of Mr David Szymanski, who is stepping back

into the brick industry after a spell at Hanson's ARC quarry products division.

His immediate aim is to raise operating margins from about 12 per cent closer to the 26 per cent which Hanson Brick enjoys in the UK.

It faces competition from other companies with pan-European ambitions include Wienerberger of Germany, Europe's largest manufacturer of clay products, CRH of Ireland which already has a large share of the Dutch brick market, and Boral of Australia.

Morgan Crucible beats slack trading

By Tim Burt

Morgan Crucible, the engineering and speciality materials group, shrugged off sluggish trading conditions in most of its markets to report a 22 per cent rise in first-half profits yesterday.

The company, one of the world's largest makers of carbon and ceramic products, saw pre-tax profits rise 22 per cent to \$51.4m (\$80.2m) on increased sales of \$459.4m (\$415.3m) in the six months to July 4.

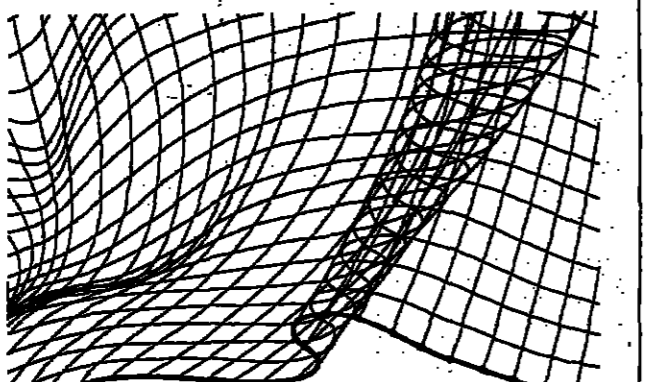
The figures were bolstered by a \$4.2m gain on the disposal of its US Franklin Oil subsidiary and by first-time contributions of \$2.4m from

acquisitions. Nevertheless, profits from continuing operations jumped to \$54m (\$49.2m).

Mr Bruce Farmer, managing director, said it was a pleasing performance given the volatile demand in North America and Europe.

The group was held back by weaker sales to the semiconductor industry and disruption caused by the strike this year at General Motors. It also set aside provisions of \$2.2m to cover possible environmental claims, mainly at Franklin Oil.

"Our south-east Asian markets were the only ones showing steady continuous growth," said Mr Farmer.



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OF COURSE YOU NEED AN INVESTMENT BANK WITH KEEN BRAINS TO COME UP WITH THE ANSWERS BUT YOU ALSO NEED ONE WITH THE FINANCIAL STRENGTH TO PUT ITS MONEY WHERE ITS ADVICE IS

balance sheet

INTERNATIONAL CAPITAL MARKETS

Mexico launches \$750m 20-year global offering

By Samer Iskandar

With emerging market debt prices - as well as investors' appetite for high-yielding bonds - at record highs following a six-week rally that culminated in Friday's rise of more than one percentage point for some dollar-denominated bonds, the United Mexican States has announced an issue of \$750m 20-year global bonds.

the final pricing, tomorrow or Thursday. Another emerging markets issuer, the Republic of South Africa, also took advantage of favourable market conditions to refinance its only existing D-Mark bond, a DM400m five-year issue maturing next month.

INTERNATIONAL BONDS

Syndicate officials said the new bonds were placed smoothly, having been extensively pre-marketed. Around two-thirds of the \$750m seven-year bonds were sold to retail investors, and one-third to institutional investors.

at Deutsche Morgan Grenfell, joint lead manager with Morgan Stanley, said the spread of 140 basis points distinguished the issue from the other, more tightly-priced deals by corporate borrowers with ratings of AAA or AA. "They were not aimed at the same investors," he said.

SBC Warburg, joint lead manager with CMB of a DM300m issue for Toyota Motor Credit Corp, said demand for eurobonds in D-Marks had been strong since last week, citing a similar issue for Nestlé whose spread tightened when the bonds were freed to trade.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-Runner. Lists various international bond issues including US Dollar, Mexican, and others.

Final terms and conditions of the issues are available on request. Yield spread over relevant government bonds as at 10:00 am on 17/9/96. All yields are in percent. All prices are in US dollars. All maturities are in years. All coupons are in percent. All issues are in US dollars. All issues are in US dollars.

American Express Bank, launched earlier this month and due to be listed on the Cairo stock exchange, is likely to be increased to \$200m, writes Sean Everts in Cairo.

The five-year paper, paying a quarterly coupon equal to the average yield on Egyptian Treasury bills, is issued in denominations of \$25,000, making them less accessible to retail investors.

investors, according to Hermes Financial Securities (Cairo), the lead manager. Small investors accounted for one-quarter of the more than \$200m already subscribed before the increase.

Convergence hopes lift European high-yielders

By Peter John in London and Lisa Branstetter in New York

High-yield European bonds outperformed yesterday on renewed hopes that yields may begin to move towards German levels ahead of European monetary union.

linked as early as this weekend, raising hopes in some quarters that Italy could soon follow suit.

official rates, this view was unnecessarily conservative. Spreads also narrowed slightly in Spain, and at 222 basis points above the equity-linked German benchmark yesterday were only 10 basis points above the year's low.

year paper with a coupon of 3.75/4 per cent. Pricing could be at the tight end as both central banks and retail buyers are expected to show keen interest.

US Treasury prices kept Friday's gains in quiet trading early yesterday as traders held steady ahead of next week's meeting of the Federal Reserve's Open Market Committee.

that the Fed would raise interest rates at the FOMC meeting next Tuesday. Bonds were expected to hold within their present range until the meeting, as there is little in the way of economic data due before then.

WORLD BOND PRICES

Table with columns: Country, Coupon, Red Date, Price, Day's change, Yield, Week ago, Month ago. Lists bond prices for Australia, Austria, Canada, Denmark, France, Germany, Ireland, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, and ECU (French Govt).

Table with columns: Country, Coupon, Red Date, Price, Day's change, Yield, Week ago, Month ago. Lists bond prices for Italy, Spain, and UK Gilts.

Table with columns: Index, Price, % change, 52-week high, 52-week low. Lists FT-Actuaries Fixed Interest Indices and FT Fixed Interest Indices.

US INTEREST RATES

Table with columns: Instrument, Rate, 1 month, 3 months, 6 months, 1 year, 2 year, 3 year, 5 year. Lists US interest rates for Treasury Bills and Bond Yields.

Table with columns: Instrument, Rate, 1 month, 3 months, 6 months, 1 year, 2 year, 3 year, 5 year. Lists US interest rates for Notional Spanish Bond Futures (MEFF) and Notional UK Gilts Futures (LJFFE).

Table with columns: Instrument, Rate, 1 month, 3 months, 6 months, 1 year, 2 year, 3 year, 5 year. Lists US interest rates for FT/ISMA International Bond Service.

BOND FUTURES AND OPTIONS

Table with columns: Instrument, Price, % change, 52-week high, 52-week low. Lists Notional French Bond Futures (MATIF) and Notional French Bond Options (MATIF).

Table with columns: Instrument, Price, % change, 52-week high, 52-week low. Lists Notional Spanish Bond Futures (MEFF) and Notional UK Gilts Futures (LJFFE).

Table with columns: Instrument, Price, % change, 52-week high, 52-week low. Lists Notional UK Gilts Futures (LJFFE) and Notional Long Term Japanese Govt. Bond Futures (LJFFE).

UK GILTS PRICES

Table with columns: Instrument, Price, % change, 52-week high, 52-week low. Lists UK Gilts prices for various maturities.

Table with columns: Instrument, Price, % change, 52-week high, 52-week low. Lists UK Gilts prices for various maturities.

Table with columns: Instrument, Price, % change, 52-week high, 52-week low. Lists UK Gilts prices for various maturities.

CAPITAL MARKETS DIGEST FRCD issue from Bank of China

Bank of China yesterday launched a HK\$2bn issue of five-year floating-rate certificates of deposit, almost one and a half years after shelving plans to raise HK\$5bn.

The pricing is only marginally higher than recent issues by Standard Chartered and Hongkong Bank. One banker said: "Of course it is aggressively priced, but I think it is fair and banks will not join simply for political reasons. But the political issue is clear - that everyone wants to please them, so I think they will have no trouble finding enough participants."

Bank of China's maiden issue in the territory - carried out by its Hong Kong branch - comes less than one year before Hong Kong reverts to Chinese sovereignty, and banks are keen to maintain good relations with it.

The planned May 1995 issue was scrapped after US rating agency Moody's Investors Service downgraded its credit. This time, following another dispute with Moody's over ratings awarded to 11 of its Hong Kong-based affiliates, Bank of China has opted to obtain its rating from the Japan Bond Research Institute. JBRI has rated the paper AA-, one grade higher than the A+ required for the notes to be rediscounted with the Hong Kong Monetary Authority, the territory's de facto central bank.

Metrobank to tap Europe

Metropolitan Bank, the Philippines' largest, is to make a US\$100m floating-rate certificate of deposit issue in Europe later this month. The five-year FRCDs, the longest maturity offered yet by a Philippine bank overseas, will offer the tightest spread on Philippine debt to date, at 55 basis points over Libor.

Exposure to the US market is still a common characteristic of the financial institutions topping the derivatives league table, according to Risk magazine, in awarding its global derivatives rankings for 1996. Chase Manhattan (voted top interest rate swaps house), J.P. Morgan (caps, floors and swaptions), SBC Warburg (currency options, equity derivatives) and CSMF (second generation products) are all either US or "hybrid" European with strong American influences, according to Risk, and "must clearly be regarded the world's top derivatives houses".

Derivative house awards

Exposure to the US market is still a common characteristic of the financial institutions topping the derivatives league table, according to Risk magazine, in awarding its global derivatives rankings for 1996.

FT/ISMA INTERNATIONAL BOND SERVICE

Large table listing international bond issues with columns: Issued, Bid, Offer, Ctg, Yield. Includes sections for US Dollar, Swiss Franc, and Other Fixed Interest.

FT/ISMA International Bond Service is a service provided by FT/ISMA. The data is for information only and should not be used as a basis for investment decisions. The data is subject to change without notice.

CURRENCIES AND MONEY

MARKETS REPORT

European currencies advance against dollar

By Richard Adams

The US dollar fell back yesterday on the currency markets as optimism about European monetary union boosted several European currencies.

The dollar gained last week on a combination of a buoyant US government bond market and receding expectations of a rise in US interest rates.

The dollar slipped through resistance against the D-Mark around the DM1.51 level. It finished trading in London at DM1.5095, down from Friday's close of DM1.5124.

The market in Tokyo was closed for a public holiday. But in London the dollar fell to ¥110.85 against the yen, from ¥110.425. Sterling also

gained a little ground on the dollar, ending at \$1.5568, up from \$1.5544.

The French franc, the Italian lira and the Finnish marka all gained against the D-Mark as dealers began, in the words of one analyst, to view monetary union as "more of a glass half-full than half-empty."

The French franc continued to strengthen ahead of France's formal budget announcement tomorrow. Against the D-Mark it finished at FF3.406, from FF3.410. The lira gained, as its budget process also advanced, to L1,009 from L1,010 to the D-Mark.

The yen rose against the D-Mark, reputedly on US hedge fund buying, closing at ¥78.11 from ¥72.99.



DM/\$ exchange rate from 1995 to 1996. Source: Reuters.

Ms Cottrell said it was in Finland's advantage to talk up its membership prospects for monetary union. As Italy had discovered, simply talking about membership leads to an appreciation of the currency.

News that Mr Paavo Lipponen, Finland's prime minister, said that his country will decide shortly whether

or not to link the Finnish marka to the European exchange rate mechanism (ERM), provoked the market to rise strongly.

The market rose against the dollar to FM4.5488 from FM4.5714, after Mr Lipponen said the country ought to seek membership of ERM, as it would bring greater stability in terms of interest and exchange rates.

Ms Cottrell said it was in Finland's advantage to talk up its membership prospects for monetary union. As Italy had discovered, simply talking about membership leads to an appreciation of the currency.

News that Mr Paavo Lipponen, Finland's prime minister, said that his country will decide shortly whether

talking like they are talking," she said.

The strengthening of the US dollar has come on the back of expectations of a rise in interest rates there. In past weeks, fund managers increased their weightings in US Treasuries at the expense of UK and non-core European bond markets, on the back of the expected rate rise, a Reuters monthly asset allocation survey showed.

Allocations in US bonds in a global bond portfolio leapt to 35 per cent in September, after a weighted average of 30.6 per cent last month.

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POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Sep 16, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, Bank of England rate. Rows include various currencies like Euro, Swiss Franc, Japanese Yen, etc.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Sep 16, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, J.P. Morgan rate. Rows include various currencies like Euro, Swiss Franc, Japanese Yen, etc.

CROSS RATES AND DERIVATIVES

Table with columns: Sep 16, Bid, Offer, DM, FF, Lira, Yen, etc. Rows include various currency pairs and their derivatives.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Sep 16, Bid, Offer, DM, FF, Lira, Yen, etc. Rows include various currency pairs and their derivatives.

UK INTEREST RATES

Table with columns: Sep 16, Over-night, 7 days, One month, Three months, Six months, One year. Rows include various interest rate instruments.

SHORT TERM EURO CURRENCY RATES

Table with columns: Sep 16, Bid, Offer, DM, FF, Lira, Yen, etc. Rows include various short-term Euro currency rates.

BASE LENDING RATES

Table with columns: Bank Name, Rate, Bank Name, Rate. Rows include various banks and their base lending rates.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Sep 16, Bid, Offer, DM, FF, Lira, Yen, etc. Rows include various currency pairs and their derivatives.

WORLD INTEREST RATES

Table with columns: Sep 16, Over-night, One month, Three months, Six months, One year, Lomb. Inter., Div. rate, Repo rate. Rows include various world interest rates.

LIBOR FT London

Table with columns: Sep 16, Bid, Offer, DM, FF, Lira, Yen, etc. Rows include various LIBOR FT London rates.

EURO CURRENCY INTEREST RATES

Table with columns: Sep 16, Short term, 7 days, One month, Three months, Six months, One year. Rows include various Euro currency interest rates.

THREE MONTH EURO CURRENCY FUTURES

Table with columns: Sep 16, Bid, Offer, DM, FF, Lira, Yen, etc. Rows include various three-month Euro currency futures.

THREE MONTH EURO CURRENCY FUTURES

Table with columns: Sep 16, Bid, Offer, DM, FF, Lira, Yen, etc. Rows include various three-month Euro currency futures.

KEPCO'S Kansai - the heartland of Japan. City of Stockholm. US\$325,000. Floating rate notes 1999. Notice is hereby given that the notes will bear interest at 5.5625% per annum from 17 September 1996 to 17 December 1996.

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BANQUE PARIBAS US\$200,000,000. Updated floating rate securities. In accordance with the provisions of the securities, notice is hereby given that for the three month interest period from 17 September 1996 to 17 December 1996 the securities will carry an interest rate of 5.5375% per annum.

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COMMODITIES AND AGRICULTURE

Profit-taking hits oil prices

By Robert Corzine
Oil prices fell sharply yesterday in spite of the continuing US military build-up in the Gulf. Traders attributed the falls to profit-taking after two weeks of steady rises as a result of the confrontation between Iraq and the US.

hope it falls further... but its 90-50 whether the next dollar movement will be up or down.
Although Middle East tensions have helped to drive oil price higher in recent weeks, the markets have been underpinned by positive fundamentals, including strong worldwide demand and smaller-than-expected increases in output from producers outside the Organisation of Petroleum Exporting Countries.

An additional bullish factor is the now widespread perception in the market that there is little prospect for early exports of Iraqi crude under the United Nations oil-for-food programme. The Centre for Global Energy Studies in London yesterday predicted that such exports were unlikely to appear before the start of next year, at the earliest.

European forests 'can sustain demand increase'

By Frances Williams in Geneva
Europe's forests should be well able to meet rising European demand for timber over the next quarter of a century without threatening their sustainability, the United Nations Economic Commission for Europe says in a new report.

The ECE and FAO are expecting additional imports to help satisfy European demand, on the assumption that European timber producers will lose market share to more competitive suppliers.
The study nevertheless argues that if necessary a greater part of Europe's needs could be met from domestic resources.

The area of Europe's 'exploitable' forest is expected to grow by just under 5m hectares - about 3 per cent - between 1990 and 2020, with most of the increase accounted for by Spain, France and Poland.
In addition, the waste paper recovery rate is forecast to rise from 37 per cent currently to 49 per cent in 2020, with a doubling or tripling of the volume recovered.

The challenge facing the forest sector in Europe is to remain competitive in increasingly global wood markets, while satisfying demands for recreation, biodiversity conservation and landscape protection, says Mr Christopher Prins of the ECE/FAO timber division.

European Timber Trends and Prospects into the 21st Century. Available from UN Sales Section, Palais des Nations, CH-1211 Geneva 10, SSS.

present global vanilla production of around 3,000 tonnes matches the demand for the spice. The two dominant producers are Madagascar and Indonesia. As India joins the ranks of vanilla-producing countries, there should be further replacement of ethyl vanillin, a synthetic substitute.

Indian Spice Board sees export potential for vanilla

By Kunal Bose in Koochi
The Indian Spice Board has launched a multi-pronged programme to promote commercial cultivation of vanilla, used extensively in the preparation of food and confectionery products and medicines, in the south Indian states of Kerala, Kar-

nataka and Tamil Nadu. According to the Board officials, India, which has the right climate for growing the vanilla orchid, will emerge as an important exporter of the spice in about five years.
"Vanilla is a tropical orchid and we have found that the hot and humid climate of the south Indian

states with an annual rainfall of over 75 inches offers the ideal condition of growing vanilla," said a board official. "Plots for vanilla vines should have a good drainage system with natural shade humus. The natural preference should be for uncleared forest lands as they provide natural shade and protection from wind."

The cured vanilla beans from the experimental plots have a high vanillin content and a pleasing appearance, and the prices are expected to decide the price in the export market. The board has decided that India will export vanilla in different forms, such as unsplit

beans, split beans, powder and oleoresins. A productivity level of 300kg of cured beans a hectare is considered satisfactory. But since India is laying emphasis on the tissue culture route of plantation, which should give a higher productivity level.

The board official said that

Nickel plant closes after labour talks fail

By Bernard Simon in Toronto
Inco, the western world's biggest nickel producer, yesterday shut down its operations in Manitoba after unionised workers rejected a labour contract offer.
The company said deliveries to customers would not be affected, but an official declined to say how the company would make up the shortfall. The Manitoba operations, with an annual output of 90-100m lb of nickel, contribute about one-quarter of Inco's total production.

Sunday night, enabling union leaders to call a legal strike. The unresolved issues centre on wages and shift scheduling.
Although the union said it had no immediate plans to strike, the company official said: "We're not going to operate without a contract". He added that, as yet, no further meetings had been scheduled with the union.

Members of the United Steelworkers of America voted overwhelmingly over the weekend to reject Inco's latest offer for a new labour contract. The previous three-year contract expired on

Coconut fibre producers plan to go up-market

Kunal Bose on a ten-year, \$260m programme aimed at revolutionising the coir industry

The Indian Coir Board is awaiting federal government approval for a Rs9.32bn (US\$262.54m), ten-year plan to revolutionise production of the hard fibre.
The plan has generated "a lot of enthusiasm among the coir producing states," says Mr K George Joseph, chairman of the board, as it promises to create a large number of jobs besides significantly improving working conditions in the highly labour-intensive industry.

adding extra value to the raw fibre - which comes from the outer husks of coconut shells - helping to raise the industry's annual earnings to Rs30bn from Rs8bn.
Shrugging off the setback in export of coir products so far in the current year as a temporary phenomenon, Mr Joseph says the plan should raise the industry's overseas sales to 120,000 tonnes from 48,068 tonnes in 1995-96.

The board will monitor the implementation of the plan, which is by far the most ambitious of the comprehensive development programmes undertaken by the member countries of the Asian and Pacific Coir Community. The UN Food and Agriculture Organisation's intergovernmental group on hard fibres thinks the Indian programme will have significant implications for other major coconut-growing coun-

tries.
"But our immediate problem," says Mr Joseph, "is to cope with the growing stocks of coir products which the recession in demand both within and outside the country has caused.
Export inquiries started falling last January, he says. "In the first four months [April-July] of the current financial year, coir goods export in terms of volume fell by 18 per cent to 11,238 tonnes and in value by 2 per cent to Rs532m compared with the same period in the previous year."

To provide relief to the producers, the government has already bought in coir goods to the value of nearly Rs250m. While further government buying is on the cards, it is also subsidising the industry by offering a rebate of 20 per cent on the list prices of coir products to

consumers. The board complains, however, that it has not received enough money from the government to promote coir products abroad. "It is beyond the capacity of individual exporters to do any worthwhile promotion work," says Mr Joseph. "There are more than 300 exporters who together do business worth a little over Rs30m and they entirely depend on the board for market promotion."

Mr E.B. Unni, chief executive of Aspinwall Group, which has produced and exported coir goods for over a century, says that sisal, a hard white fibre grown in some Latin American and east African countries, is making inroads into the coir market. "Sisal costs more than coir," he says. "However, sisal is a white fibre, which has better colour fastness than coir. Moreover, the

COMMODITIES PRICES

BASE METALS

Table with columns: Metal, Price, Change, High, Low, Vol. Includes Aluminum, Zinc, Lead, Tin, Copper, Nickel, and Lead.

Precious Metals continued

Table with columns: Metal, Price, Change, High, Low, Vol. Includes Gold, Silver, and Platinum.

GRAINS AND OIL SEEDS

Table with columns: Commodity, Price, Change, High, Low, Vol. Includes Wheat, Barley, Soyabean, and Copra.

SOFTS

Table with columns: Commodity, Price, Change, High, Low, Vol. Includes Cocoa, Coffee, and Rubber.

MEAT AND LIVESTOCK

Table with columns: Commodity, Price, Change, High, Low, Vol. Includes Live Cattle, Live Hogs, and Pork Bellies.

LONDON TRADED OPTIONS

Table with columns: Commodity, Price, Change, High, Low, Vol. Includes Aluminum, Copper, and Nickel.

LONDON SPOT MARKETS

Table with columns: Commodity, Price, Change, High, Low, Vol. Includes Brent Blend, Sweet Blend, and Oil Products.

FUTURES DATA

Table with columns: Commodity, Price, Change, High, Low, Vol. Includes Wheat, Soyabean, and Copra.

PRECIOUS METALS

Table with columns: Metal, Price, Change, High, Low, Vol. Includes Gold, Silver, and Platinum.

UNLEADED GASOLINE

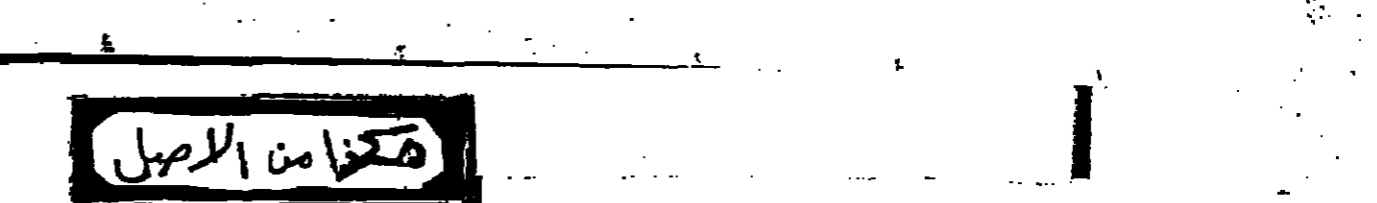
Table with columns: Location, Price, Change, High, Low, Vol. Includes London, New York, and Tokyo.

INDEXES

Table with columns: Index, Price, Change, High, Low, Vol. Includes Nikkei, Dow Jones, and FTSE 100.

JOTTER PAD - A grid for notes with columns for Date, Time, and Content.

CROSSWORD - A crossword puzzle grid with clues for Across and Down.



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FT MANAGED FUNDS SERVICE

Offshore Funds

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various offshore funds under the Bermuda (SIB RECOGNISED) category, including fund names, managers, and performance metrics.

BERMUDA (REGULATED)**

Table listing various offshore funds under the Bermuda (REGULATED)** category, including fund names, managers, and performance metrics.

GUERNSEY (SIB RECOGNISED)

Table listing various offshore funds under the Guernsey (SIB RECOGNISED) category, including fund names, managers, and performance metrics.

GUERNSEY (REGULATED)**

Table listing various offshore funds under the Guernsey (REGULATED)** category, including fund names, managers, and performance metrics.

Table listing various offshore funds under the IRELAND (SIB RECOGNISED) category, including fund names, managers, and performance metrics.

IRELAND (SIB RECOGNISED)

Table listing various offshore funds under the IRELAND (SIB RECOGNISED) category, including fund names, managers, and performance metrics.

IRELAND (REGULATED)**

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Table listing various offshore funds under the IRELAND (REGULATED)** category, including fund names, managers, and performance metrics.

Advertisement for IMD executive programs, featuring the text 'IMD executive programs have one of the best P/E ratios. You might find it your best investment yet. Send for your Program Portfolio today' and contact information for IMD.

Table listing various offshore funds under the IRELAND (REGULATED)** category, including fund names, managers, and performance metrics.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4376 for more details.

Offshore Insurances and Other Funds

Main table containing fund names, prices, and performance data. Includes sub-sections for 'Other Offshore Funds' and 'Managed Funds Notes'.

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OTHER OFFSHORE FUNDS

Table listing various offshore funds and their details.

MANAGED FUNDS NOTES: Detailed information regarding fund management, including performance metrics and contact details.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, share price, and change.

BANKS - MERCHANT

Table listing companies in the Banks - Merchant sector.

BANKS - RETAIL

Table listing companies in the Banks - Retail sector.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector.

CHEMICALS

Table listing companies in the Chemicals sector.

CHEMICALS - Cont.

Table listing companies in the Chemicals sector (continued).

DISTRIBUTORS

Table listing companies in the Distributors sector.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector.

ELECTRICITY

Table listing companies in the Electricity sector.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table listing companies in the Electronic & Electrical Eqpt sector (continued).

ENGINEERING

Table listing companies in the Engineering sector.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

FOOD PRODUCERS

Table listing companies in the Food Producers sector.

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector.

HEALTH CARE

Table listing companies in the Health Care sector.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector.

HOUSEHOLD GOODS - Cont.

Table listing companies in the Household Goods sector (continued).

INSURANCE

Table listing companies in the Insurance sector.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued).

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

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INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued).

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INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

Advertisement for PINNACLE, a contract hire and fleet management company. Includes logo, phone number 0800 269895, and address: HEAD OFFICE: 24-26 Newport Road, Cardiff CF2 1SR. Fax: 01222 487229.

ENGINEERING - Cont.

Table listing companies in the Engineering sector (continued).

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

INVESTMENT TRUSTS SPLIT CAPITAL

Table listing companies in the Investment Trusts Split Capital sector.

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies.

MEDIA

Table listing media companies.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies.

OIL, INTEGRATED

Table listing integrated oil companies.

OTHER FINANCIAL

Table listing other financial companies.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies (continued).

PHARMACEUTICALS

Table listing pharmaceutical companies.

PROPERTY

Table listing property companies.

Advertisement for Merseyside: 'OUR EMPLOYEES ARE VERSATILE, RELIABLE AND DEDICATED. WE ARE PROUD TO BE PART OF MERSEYSIDE. A pool of talent. 0800 22 0151'

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retailers and food companies.

RETAILERS, GENERAL

Table listing general retailers.

SUPPORT SERVICES

Table listing support services companies.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies.

TOBACCO

Table listing tobacco companies.

TRANSPORT

Table listing transport companies.

WATER

Table listing water companies.

AIM

Table listing companies on the Alternative Investment Market (AIM).

AIM - Cont.

Table listing AIM companies (continued).

AMERICANS

Table listing American companies.

CANADIANS

Table listing Canadian companies.

SOUTH AFRICANS

Table listing South African companies.

GUIDE TO LONDON SHARE SERVICE

Price for the London Share Service delivered by Data, part of Financial Times Information. Company classification are based on those used for the FT-100 Index for Share Information. Details of the service and how to use it are available in the Guide to London Share Service.

LONDON STOCK EXCHANGE

MARKET REPORT

Another all-time closing high for Footsie

By Steve Thompson, UK Stock Market Editor

There was barely time for London's equity market traders to catch their breath yesterday before the market continued on its upward and ever upward path...

if unimpressive, performance to end a net 9.3 firmer at a record close of 3,977.2. The FT-SE All-Share settled 4.25 up at a peak of 3,981.01.

ever, about the prospects of the All-Share index moving through the 4,000 level in the short term. Traders promise a day of extreme volatility on Friday...

level of genuine retail activity in the market. "It was a typical Monday, with the big institutions preferring to sit back and see how Wall Street performs before they make any big investment decisions," he said.

UK that was behind the powerful trend in London yesterday. There was a resurgence of speculation in Blenheim's exhibition group, after the company confirmed it was involved in takeover discussions.

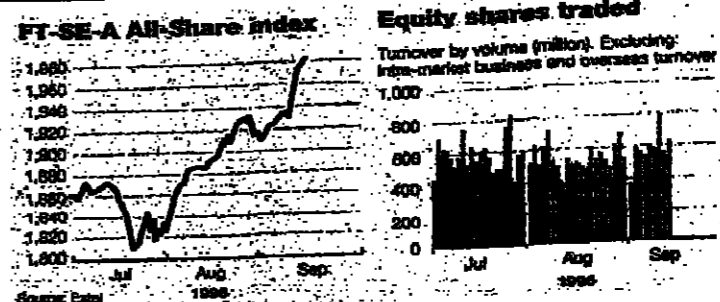


Table with columns: Index and ratios, Best performing sectors, Worst performing sectors. Includes data for FT-SE 100, FT-SE Mid 250, FT-SE 350, FT-SE All-Share, and various sector performance metrics.

NAV boost to GenAcc

Composite insurance group General Accident moved 13 ahead to 677.5p as several brokers pointed to positive prospects for the group.

Analysts were keen to point out that the group should benefit from the recent advance in the US bond and equity markets. Sentiment was further enhanced by a recommendation and upgrade from Kleinwort Benson.

Shares in the group were unsettled last week when hurricane Fran hit the US. General Accident is said to have the biggest exposure to the US of all the UK composite insurance groups.

International telecommunications group Cable & Wireless gained 7% to 448.5p, in trade of 4.8m, following a clutch of recommendations from several brokers.

construction stocks. Amey advanced 16% to 367p following its interim results. Travis Perkins, the building merchant, rose 3 to 464p after announcing higher-than-expected first half results while Redrow hardened one penny to 134p.

The easing of the oil price from its recent peak cast a shadow over leading issues in the sector. Lasso was the worst performer in the FT-SE 100 in percentage terms with the shares giving up 5% to 206.5p.

Other oil issues to show a decline included Enterprise. Oil where the shares fell 8% to 519p; Barmah Castrol, which shed 7 to 1,115.5p; and BP, 2% lower at 633p. However, RMC delivered a sparkling performance in a generally strong building materials sector as the market began to build up expectations of a bullish statement to accompany Thursday's interim figures.

Hopes of a recovery in both the UK and continental Europe lifted a number of

ever, bargain hunting and the continuing optimism over the potential for more cost-cutting in its European operations saw Shell Transport advance 5 more to a record closing level of 982.5p after trade of 1.2m.

English China Clay was the worst performer in the FT-SE 250, falling 10 to 216.5p, after half year results below most market estimates, and concerns over the level of potential write-downs and the full year dividend. Kleinwort Benson cut its forecast by 25m to £55m.

In the retail sector, J Sainsbury fell 4 to 378.5p, with Kleinwort Benson downgrading its forecast from £785m to £735m. Although it has the stock as a long term "hold", it was advising clients to switch into the other three main retailers. Tesco fell 3% to 302.5p ahead of today's

results. Analysts, who have a number of analysts cut full year estimates after the group expressed some caution on its European pet foods business and the potential for cost cutting. SGST set its full year forecast at £143.5m to £135m while Credit Lyonnais Laing reduced its estimate from £132m to £116m.

Shares in the UK engineering and aerospace group have been moving steadily ahead over the last few sessions, boosted by favourable sentiment towards defence stocks in the wake of the current hostilities in the Middle East.

Other defence-related stocks continued to attract attention. British Aerospace gained another 3 to 1065.5p, while Smiths Industries closed 8 ahead at 770p. A two-way pull in Rolls-Royce brought volume of 6.4m although the shares held steady at 243p.

Morgan Crucible, which reported interim figures yesterday, ended the session 10% ahead at 460p in volume of 1.9m. The engineering team at Merrill Lynch yesterday reiterated its positive stance on the stock.

Dorling Kindersley advanced 12% to 544p following better than expected full year results. Panmure Gordon raised its full year forecast to £250.3m to £250.3m. It said that in a market where many CD-Rom makers were putting out profit warnings, the news from Dorling was positive.

Blenheim climbed 5% to 420p on its announcement that it was involved in talks which could lead to a takeover. Media reports suggested that advances could have been made by Reed-Elsevier, the Anglo-Dutch publishing group.

Daigley's interim results were in line with forecasts - which had come down - but

FT GOLD MINES INDEX

Table showing FT Gold Mines Index with columns for Day's change, 52 Week High/Low, and other metrics.

FUTURES AND OPTIONS

Table with columns: Index, Open, Settle, Change, High, Low, Est. vol, Open int. Includes FT-SE 100 INDEX FUTURES, FT-SE 100 INDEX OPTIONS, and EURO STYLE FT-SE 100 INDEX OPTIONS.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues with columns for Issue, Amt, Mtd, Price, and other details.

TRADING VOLUME

Table showing trading volume for major stocks yesterday with columns for Stock, Vol, Closing, and Daily % change.

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FT-SE Actuaries Share Indices

Large table showing FT-SE Actuaries Share Indices with columns for Day's change, 52 Week High/Low, and various actuarial metrics.

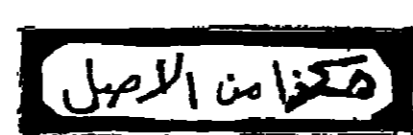
Hourly movements

Table showing hourly movements for FT-SE 100, FT-SE Mid 250, and FT-SE 350.

FT-SE Actuaries 350 Industry baskets

Table showing FT-SE Actuaries 350 Industry baskets with columns for Basket, Open, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, Close, Previous Close, and % change.

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معلومات السوق

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

Table of stock market data for Europe (Austria, Greece, Italy, Norway, Poland, Switzerland) and Asia (Japan, Korea, Taiwan, Thailand).

Table of stock market data for Africa (South Africa) and Australia (Australia).

Table of stock market data for South America (Brazil, Chile, Colombia, Ecuador, Peru, Venezuela) and New Zealand.

Table of stock market data for North America (Canada, USA) and various indices (Japan, US, UK, etc.).

Table of stock market data for Tokyo and other regional markets.

Rockwell supplies virtually every European car manufacturer with automotive components and systems. Rockwell logo.

Market summary and closing prices for various indices and stocks.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections like 'Race to Market' and 'If the business decisions are yours...'.

Advertisement for Hewlett-Packard featuring the text 'If the business decisions are yours, the computer system should be ours.' and the HP logo.

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'X-Y-Z'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'X-Y-Z'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

Advertisement for 'Spain' featuring the headline 'Have your FT hand delivered in Spain.' and text describing financial services and delivery options.

AMERICA

US shares on course to set new peaks

Wall Street

Friday's upward momentum carried through to yesterday's activity in the US equity market as shares continued to gain in early trading...

by 3% to reach \$120.6. Elsewhere, Centor Energy jumped 21% or 20 per cent at \$94 after the electric utility announced it had agreed to merge with Ohio Edison in a deal valued at \$4.8bn...

Canada

TORONTO continued its record-setting pace at midday, following gains in New York. The TSE-300 composite index gained 13.13 to a new intraday high of 5,933.40...

São Paulo moves ahead

São Paulo moved higher at midsession in follow through trading after Friday's advances locally and on Wall Street. The Ibovespa index, which closed 1.2 per cent higher on Friday, was 414 ahead at 65,057.

BUENOS AIRES moved sideways in listless mid-session trading which saw the Merval index just 0.11 higher at 540.78. Analysts commented that, although investors were discounting congressional approval of an Argentine government tax package this month, they remained wary of political opposition to the reforms.

EUROPE

Rate hopes carry Frankfurt to fresh record

Investor sentiment remained strong in FRANKFURT and prices pushed deeper into record territory. Wall Street had a strong opening session, bunds improved by a handful of ticks and equity futures were buoyant...



As mixed. After last week's strong performance, there were tentative signs of profit-taking. The CAC-40 index closed 6.52 higher at 5,098.19, but rising stocks only just managed to outstrip losers.

ASIA PACIFIC

Bangkok extends rally on hopes of political change

Growing expectations that this week's confidence debate in parliament would result in political change spurred BANGKOK further ahead. Wall Street's big Friday gains also helped sentiment and there was further buying by the two support funds.

Land closed at a new record, rising HK\$1.75 to HK\$85.25 after reaching an intra-day high at HK\$85.50.

Sfrica Industrials higher

Johannesburg stocks moved higher in heavy, futures-inspired trading. The overall index added 65.9 to 6,926.3. Industrials gained 78.5 to 8,185.5, but the golds index, hit by renewed bullion price worries, dipped 14.1 to 1,761.3.

FT-SE ACTUARIES WORLD INDICES

Table with columns for various indices (S&P 500, Nikkei, etc.) and their values over time.

THE EUROPEAN SERIES

Table showing European stock indices (DAX, CAC, etc.) and their performance.

THE ASIAN SERIES

Table showing Asian stock indices (Nikkei, Hang Seng, etc.) and their performance.

THE AUSTRALIAN SERIES

Table showing Australian stock indices (ASX) and their performance.

MARKETS IN PERSPECTIVE

Table showing market performance in perspective across various regions and time periods.

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FT/S&P ACTUARIES WORLD INDICES

Table showing FT/S&P Actuaries World Indices for various regions.

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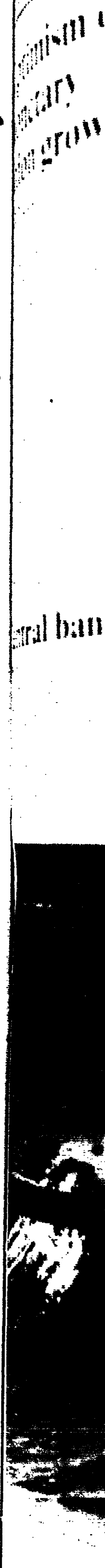
FT/S&P ACTUARIES WORLD INDICES

Table showing FT/S&P Actuaries World Indices for various regions.

FT/S&P ACTUARIES WORLD INDICES

Table showing FT/S&P Actuaries World Indices for various regions.

Liffe gets physical. Liffe and LCE have merged bringing commodities to Europe's leading futures and options exchange. Liffe is now the only exchange in the world to offer trading in futures and options on financial, commodity, individual equity and equity index products.



Optimism on monetary union grows

By Gillian Tett, Economics Correspondent

Confidence is growing among British-based banks that the City of London will be ready to handle the single European currency in 1999 - even if the UK stays outside European monetary union. A report which the British Bankers Association plans to publish next week, in association with other industry groups, will argue that London's preparations for Emu are proceeding very well. One banking official says: "Six months ago I wasn't so confident - but now I am sure that London will be ready."

The upbeat conclusions from the banking sector comes as the Bank of England, the UK central bank, yesterday published its own report on the City's preparations for Emu. Mr Eddie George, governor of the Bank of England, reiterated his belief - disclosed in an interview with the FT yesterday - that London would benefit from Emu, even if it stayed outside. However, the report admitted that there was unlikely to be any rapid resolution to the wrangle between the UK, France and Germany over Target, the future EU pay-

ments system. France and Germany insist that access for countries outside Emu to Target should be restricted. But the Bank of England said its demand for equal access was justified.

Mr George warned that restrictions would lead to the development of other payment mechanisms - and potentially harm Target itself.

However, these views are not shared by all City institutions: the BBA has encountered considerable difficulty for its own report in finding a consensus among the banking community over the threat that Target poses to London.

More than half of the British public want the government to keep open its options on whether sterling should join a single European currency, according to a poll published yesterday by an all-party group of MPs.

The poll, carried out by Mori for the European Movement and backed by an all-party group of 100 MPs, shows that 60 per cent of those questioned believe the UK should retain an open stance on a single currency. They favoured deciding whether or not to join when preparations have developed further.

Exchange merger 'will benefit London'



Launch party: (from left) Robin Woodhead, head of LCE, Michael Cassidy, Corporation of London, Jack Wigglesworth, Liffe chairman, Daniel Rodson, Liffe chief executive

By Susanna Voyle in London

The merger of two London exchanges will reinforce the role of the British capital as a leading financial centre, their leaders said yesterday.

On the day the London International Financial Futures and Options Exchange and the London Commodities Exchange began operating as a merged market - to be known as Liffe - Mr Jack Wigglesworth, chairman of the merged exchange, said it was "determined to ensure that financial futures and options emerging as a result of Emu are traded in London and that it becomes the world centre for euro derivatives trading". Mr Robin Woodhead, chief executive of the former LCE, said: "It reaffirms London as one of the principal international centres for commodity trading."

The LCE was announced last year. It creates the only exchange in the world to offer trading in futures and options on financial, agricultural, soft commodity and equity-index products as well as equity options.

The market plans to develop new European agricultural products. Investment institutions planning to set up a property derivatives market will next month apply for authorisation from the Securities and Investments Board, the lead UK financial services regulator, Simon London writes.

The group comprises AMP, British Land, ESN Investment Management, Hermes, Legal & General, NatWest Group, Norwich Union, Prudential, Scottish Amicable and Standard Life.

Observer, Page 17
Commodities, Page 28
Capital markets, Page 29

Sinn Féin wary on ceasefire hopes

By John Kampfner, Chief Political Correspondent

Sinn Féin yesterday distanced itself from mounting speculation that the Irish Republican Army, its military wing, was considering a restoration of the 18-month ceasefire, which was broken last February.

The latest flurry of reports about a possible change in IRA policy coincided with talks in London between senior UK government officials and Ms Nancy Soderberg, a senior adviser to President Bill Clinton.

Opinion among senior political and security officials in London, Dublin and Belfast was mixed, with acknowledgment that a shift by the republican movement in forthcoming weeks was possible. "Bubbles are appearing indicating some momentum," one official said.

Suggestions that Mr Gerry Adams and the political leadership in the republican movement might be winning the argument over non-violence gained credence during a recent visit to Washington by Mr John Bruton, prime minister of the Republic of Ireland. He indicated there that pressure might be growing for a change of tack by Sinn Féin.

The rumours intensified with reports from Dublin that the IRA was preparing to call a General Army Convention. This would be the first meeting in 10 years of the organisation's highest body.

However, Mr Martin McGuinness, Sinn Féin's chief negotiator, said the reports were "very fanciful".

Mr Tony Blair, leader of the opposition Labour party, last night strongly condemned the decision by an MP in his party to preside at the launch in the Houses of Parliament of the autobiography of Mr Gerry Adams, president of Sinn Féin. "I condemn this event without reservation," said Mr Blair.

Above-average pay rises for directors

By Richard Donkin in London

The UK's highest paid directors have been receiving average pay rises in double figures over the past year, more than four times the rate of inflation, according to new research published today.

The annual management pay review published by Incomes Data Services says the highest-paid directors in

Britain's largest quoted companies - those in the FT-SE 100 - have had average pay increases of 12.6 per cent, more than three times the national average pay rise which was running at 3.75 per cent in June.

The increase represents a significant recovery from last year when directors' pay rises averaged only 9.9 per cent. In 1994 an average 22.2 per cent led to public condemnation of some leading

directors as "fat cats" for accepting large salary and bonus rises at a time of pay restraint and heavy redundancy programmes among lower-paid employees.

The latest increases, which were driven mainly by higher bonus payments, brought the average total earnings for those in the most recent financial period for which figures are available, to £684,671 (\$1.06m). The research looked at

details of salaries, benefits and bonuses in the most recent annual reports of 95 of the top 100 publicly quoted companies with year ends between June 30 1995 and April 28 1996.

Base salary and benefits increased by an average 7.1 per cent to an average \$448,801 and annual bonuses rose to an average £243,157 from £147,019 in the previous survey. Five company chiefs had increases of more than

40 per cent, and the heads of 16 companies had increases topping 20 per cent.

Mr John Monks, general secretary of the TUC, accused company leaders of operating "double standards".

The Institute of Directors said: "These are the people running our top companies and competing in international markets. Competitive pay packages are needed to retain them."

Central bank attempts reassurance on monetary union

By Gillian Tett

A striking and complex diagram appears in the report by the Bank of England, the UK central bank on the City of London's preparations for the single European currency. It is supposed to illustrate how planning for monetary union is proceeding in London.

But the 30 arrows make it a pattern of bewildering complexity. Indeed, the only clear image is that the Bank places itself in the centre of preparations with the Treasury dangling in one corner.

The complexity underlines a far broader problem. The biggest difficulty in assessing how the City will be affected by Emu is that financial markets are fragmented while the issues in the debate are numerous and highly technical.

The Bank's latest report, the second in a series, provides a detailed checklist of the work under way. It hopes that simply setting this information down in a highly public manner will both reassure the public and prod the private sector into action.

But it fights shy of making any

strong political statements about the City's future - other than arguing that the UK will be ready to cope with Emu in 1999, whether or not it joins the project.

"Planning to develop the financial infrastructure is now well in hand to ensure that the euro may be used in the UK at the wholesale level, in the payments system and across markets, by the beginning of 1999," it writes.

However, these preparations are patchy. The London International Financial Futures & Options Exchange, for example, is praised

for its early planning, but the London Stock Exchange has only recently started to examine the legal implications of companies wanting to list in the new currency, and others, like Lloyd's, have yet to discuss the possibility of quoting in euros.

Meanwhile, progress on the outstanding City-wide Emu issues includes questions on:

• UK payments systems: ability to handle the single currency, the euro, and links with the pan-EU system, Target Chaps - the UK sterling payments system - plans

to introduce a parallel euro stream, even if the UK stays outside Emu.

• Financial market conventions, like bank holidays. The Bank has established a co-ordinating committee to consider conventions for the gilt market. It hopes this could trigger a broader process to harmonise European conventions with the US and Tokyo.

• Preparations of the legal framework: the Bank broadly supports the Commission's legal proposals for Emu - although it argues these should be discussed

with the business community. Tax and accounting: the Bank calls for a discussion on the taxation implications for profits generated from derivatives contracts which might become void.

• Business awareness: the Bank admits non-City companies are less advanced and plans to issue a joint document with the Confederation of British Industry to provide information.

Practical issues arising from the introduction of the Euro. Bank of England, Threadneedle Street, London EC2R 8AH.

and

orm Crawford

We've helped build across international boundaries before, but never underneath one.

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NEWS: UK

EU anti-dumping action to protect weavers alarms fabric finishing sector

Cotton import trade threatened

By Jenny Luesby in London

British textile producers have protested against an anti-dumping action due to be announced by the European Commission this week. The move is against imports of undyed cotton fabric from India, Pakistan, Indonesia, China, Taiwan and Egypt. These countries account for more than half of the unfinished cotton fabric imports into Europe.

at the group's own UK operations and up to 1,000 jobs across the British textile finishing sector. Once imported, the fabric is dyed, printed and finished by European producers, primarily for the home furnishings market. The UK has one of the largest fabric finishing sectors in Europe. Around 250,000 tonnes of the "grey" cotton fabric are imported into Europe each year. Of this, about 20 per cent - worth £150m (\$234m) last year - enters the UK. Fabric finishers are dependent on these imports

because so little of the fabric is woven in Europe. Eurocotton, the trade body that has won a two-year battle for intervention, claims that the anti-dumping action is necessary to stop a "haemorrhaging" of the European cotton weaving industry. The trade body sought anti-dumping measures for unfinished fabrics a year ago, but failed to win the support of the Commission. In February it relaunched its campaign, arguing that developing country producers were undercutting German, French and Italian

weavers by between 28 per cent and 36 per cent. Eurocotton said fabric weaving was capital intensive, with the same machinery used in Europe as elsewhere. "This is not an issue of low labour costs, these producers are selling at an unfair price." Duties of between 3 and 36 per cent are due to be announced at a meeting in Brussels later this week. However, fabric finishers said the duties would create a real competitive threat, arguing that Europe was a minor player in the weaving

industry, but further downstream in dyeing, printing and finishing it was still significant. "There is a dearth of grey cotton fabric in Europe, which is why we import so much," said Mr Keith Foley, chairman of Coats Viyella's home furnishings division. "Dyeing and printing add more value than weaving, and developing countries are keen to capture this market." "Countries like Egypt and India have been actively investing... and have the capacity to finish fabrics."

Airport group to fund £70m rail link

By Charles Batchelor, Transport Correspondent

BAA, the privatised group which runs Heathrow and London's other main airports, is to fund most of the £70m (£110m) cost of extending London Underground's Piccadilly line to the new Terminal 5 at Heathrow, it emerged yesterday. The project will be put out to tender as part of the government's private finance initiative which raises finance for infrastructure schemes traditionally carried out in the public sector. The airports group, which has been taking a growing interest in the development of road and rail links to Heathrow, plans to recoup the cost of the construction from fares, although it will not take over the running of Underground services. BAA will finance the Underground link because London Underground's finances are being concentrated on modernising its outdated network. The airports company is already involved in constructing a £200m express overground rail link between Heathrow and London Paddington station. BAA will operate these trains which will provide a 16-minute journey into the capital compared with the slower but cheaper service run by London Underground. BAA plans to announce details of its proposals for improved links with the airport tomorrow. These proposals will form part of the public inquiry hearing objections to plans for Terminal 5. London Underground said it had been holding discussions with BAA "in the context of the government's private finance initiative. We believe we are close to concluding a deal." If the government gives the go-ahead for the £1bn project it will increase Heathrow's capacity from 55m passengers a year to 85m.

UK NEWS DIGEST

Lloyd's wins over US state

Lloyd's of London signed an accord with the State of Illinois at the weekend - leaving only two US states - Arizona and Missouri - with resident investors in the insurance market outside a special agreement to "top up" the £3.2bn (\$4.95bn) settlement open to Names - individuals whose assets have traditionally supported the insurance market. Last week Utah, Tennessee, Arkansas, New Hampshire and West Virginia also joined. More than 75 per cent of US Names have now accepted the insurance market's offer. Worldwide nearly 95 per cent have joined the settlement in return for surrendering rights to litigation. The settlement also helps to cover losses and the cost to Names of setting up Equitas, a reinsurance company which is taking responsibility for billions of pounds of liabilities. Jim Kelly

SECURITIES REGULATION

Global co-operation 'reduces risk'

Greater co-operation between international securities regulators has reduced the risk of systemic disruption to financial markets, a report published yesterday concluded. The report by the Securities and Investments Board (SIB), the City of London watchdog, and the Commodity Futures Trading Commission of the US details measures taken by futures market regulators since the Barings crisis in February last year. Regulators, which agreed to step up co-operation following a meeting in May 1995, are now sharing more information on the exposures of traders on the markets and have increased the transparency of their dealings. Emergency procedures have also been improved. Richard Lapper

STOCK EXCHANGE

Company news service updated

A new electronic service which will speed up the process of transmitting company announcements to the London Stock Exchange came into operation yesterday. Over the next few months, every UK and overseas-listed company will receive a software package which can prepare and transmit announcements electronically to the exchange's regulatory news service. Currently more than 70 per cent of companies send their announcements to the exchange's news service by fax or hard copy. This has to be re-keyed and validated before it can be transmitted. The first group of companies begin using the new system - the Direct Input Provider (DIP) - today. Up to 3,000 announcements are made every week. The software and modem required to connect to DIP is provided free by the exchange. If a company uses an agent to send all regulatory announcements then it can nominate the agent to receive the new equipment and software. Martin MacConnell

MEDIA INDUSTRY

EU rules overhaul urged

KPMG, the consultancy group, yesterday called for a radical overhaul of European media regulation in the face of a rapid convergence of the audiovisual and telecommunications industries. The group argued in front of an audience of 250 in Brussels that current policies are likely to stifle innovation. Raymond Snoddy

Labour frisked at the boardroom door

The opposition party finds old alliances a tough obstacle

The opposition Labour party has spent much of the past 12 months weakening its traditional links with the trade unions and making friendly approaches to the business community, a traditional ally of the governing Conservative party. But the jettisoning by the party of long-standing alliances and attitudes has not been enough to detach many leading business figures from traditional allegiances. Mr Jonathan Charkham, a Labour-voting director of Great Universal Stores, said, for example, that it was not easy supporting the opposition party in the boardroom - it still took courage to reveal a liking for Labour. "People get cross and say it's not quite the right thing to do."

pointed out after he pledged his firm (£1.5b). "In the US you can be fabulously wealthy and a Democrat and nobody bats an eyelid." In France and Germany too, allegiances are fairly widely spread. But in the UK, loyalty to the Conservatives is ingrained in boardrooms, due both to historic ties of class and to more recent memories of the policy divides between the Tories and Labour in the 1970s and 1980s. In public, Conservative-supporting business leaders deny that any pressure is applied on Labour-inclined colleagues. "It's a judgment for individuals and companies which party to support," said Sir Nigel Mobbs, chairman of Slough Estates, the property group, and a fundraiser for the Conservative party. But in private, other Tory company directors admitted that support for Labour was seen as disloyal. As one City fund manager put it: "It's a matter of loyalty, not logic."



Mr Tony Blair (left), leader of the opposition Labour party, held a City of London audience last night that the key to increasing living standards lay in improved corporate profitability and productivity, our Political Staff writes. Mr Blair said the perception of Labour as a "bunch of killjoys" could not be further from the truth. "We want people to consume more. We want high quality public services. We want people to pay lower taxes. But we want this for all our people, not simply a few at the top and we want it on a sustainable basis," Mr Blair said. Photograph: Tony Andrews

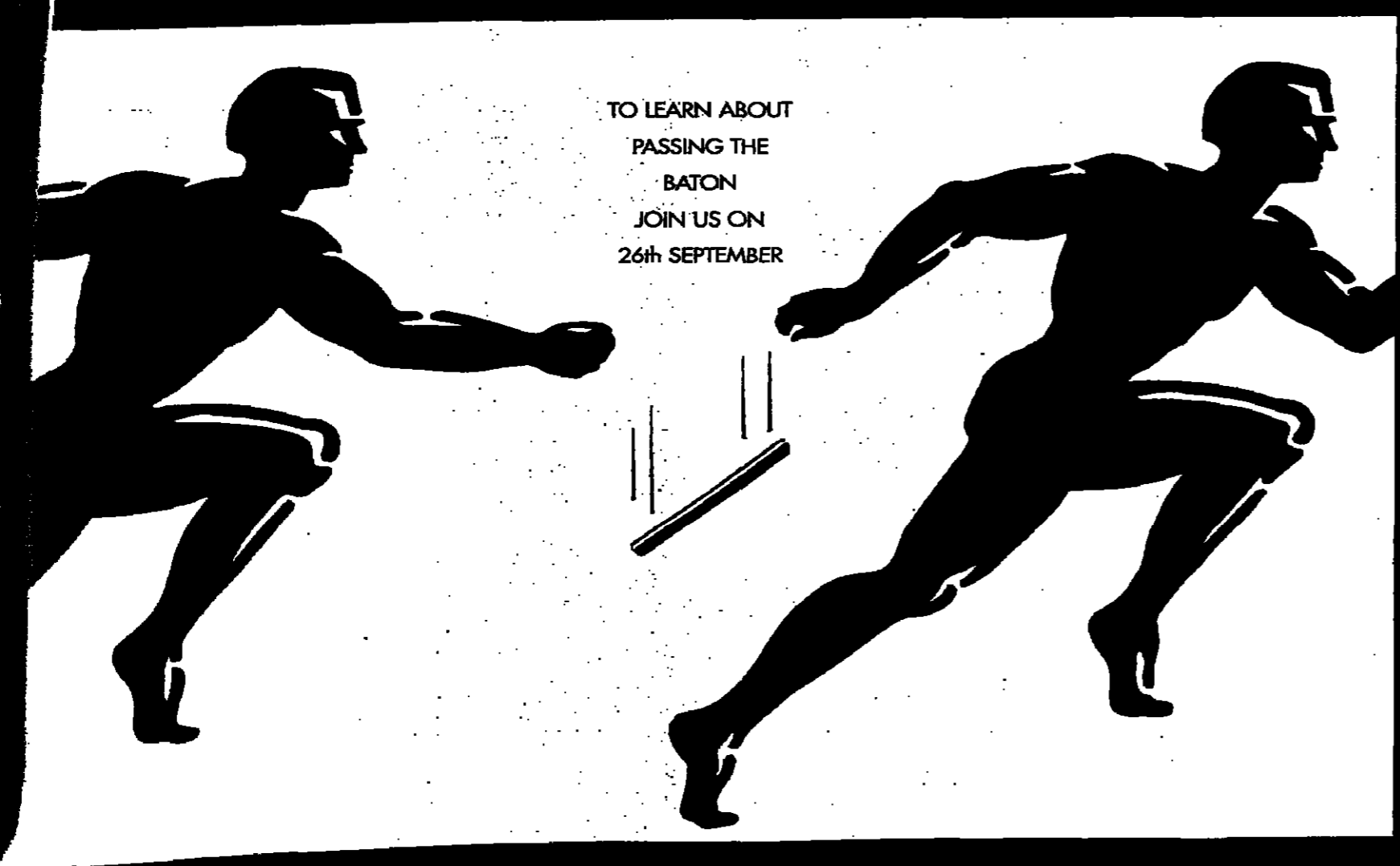
In spite of the charm offensive by Mr Tony Blair, the Labour leader, British business remains overwhelmingly Conservative. The recent publicity generated by donations to Labour from Mr Matthew Harding, the City financier, and other business people highlights that these are the exceptions to the rule. Other countries do things differently. As Mr Harding

and industry team said supervisor of links with business, said: "I realise many people see contacts with Labour as an insurance policy. That's fine. We need to talk to them and they need to talk to us." Mr Hoon thinks there is sympathy among business leaders for Labour's policies. This rapport makes it much easier to build relationships, even with those who continue to support the Conservative party. Mr Frankel believes such links are turning some business people into enthusiastic Labour voters. But the polls indicate only modest prog-

Mr Gerald Frankel, chairman of Industry Forum, a Labour-business contact group, said that when he launched the Forum immediately after the 1992 election he had barely 30 members. Today he has 225, mainly corporate affairs directors of large companies and trade associations. "People were shy in the past, but not any more. Now there's a feeling there will be a Labour government." Labour is aware most of the business people its leaders meet will still vote Tory but it needs to build relationships. Mr Geoff Hoon, a member of the party's trade

ress. A survey this month by the Institute of Management, which has 70,000 members, showed support for Labour at 25 per cent. This is double the figure for 1992, but still well behind the 43 per cent that back the Conservatives. And the business world's biggest guns remain predominantly Tory. "I would view a Labour government with considerable concern," said Sir Colin Hope, chairman of the T&N engineering group. "The Conservatives have been accident-prone but their basic economic policies have been good." Stefan Wagstyl

70% of FAMILY BUSINESSES WILL NOT SURVIVE the TRANSITION from 1st TO 2nd GENERATION. WHY?



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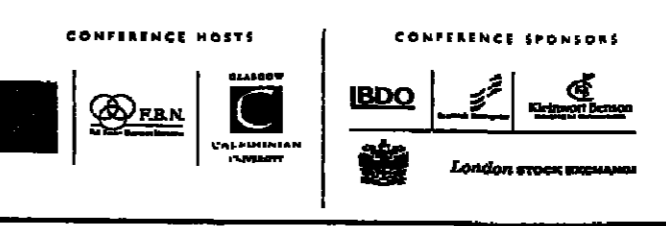
ON THE 26th, 27th and 28th September THE FAMILY BUSINESS NETWORK 7th WORLD CONFERENCE will be held in Edinburgh, bringing together families in business from around the world, together with those who work with, and for family enterprises. It is the first time the Conference has been held in the UK, and it presents a unique opportunity to learn about CREATING THE CONDITIONS for SUSTAINABLE FAMILY ENTERPRISE.

THE CENTRE FOR FAMILY ENTERPRISE, as the Scottish Chapter of the FAMILY BUSINESS NETWORK, and part of the commercially orientated GLASGOW CALEDONIAN UNIVERSITY are proud to be the hosts for the Conference.

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PLEASE CONTACT Barbara Dunn at THE CENTRE for FAMILY ENTERPRISE on 0141 331 3125 for details on the Conference, or the on-going programme of forums and seminars for families-in-business and professional advisors to business families.

THE CENTRE FOR FAMILY ENTERPRISE, Glasgow Caledonian University, Park Campus, Park Drive, Glasgow G3 6LP. Telephone 0141 331 3125. Fax 0141 337 4404. Compuserve: 101346.3067 @ compuserve.com Web Site: http://www.gcal.ac.uk/cfe



TECHNOLOGY

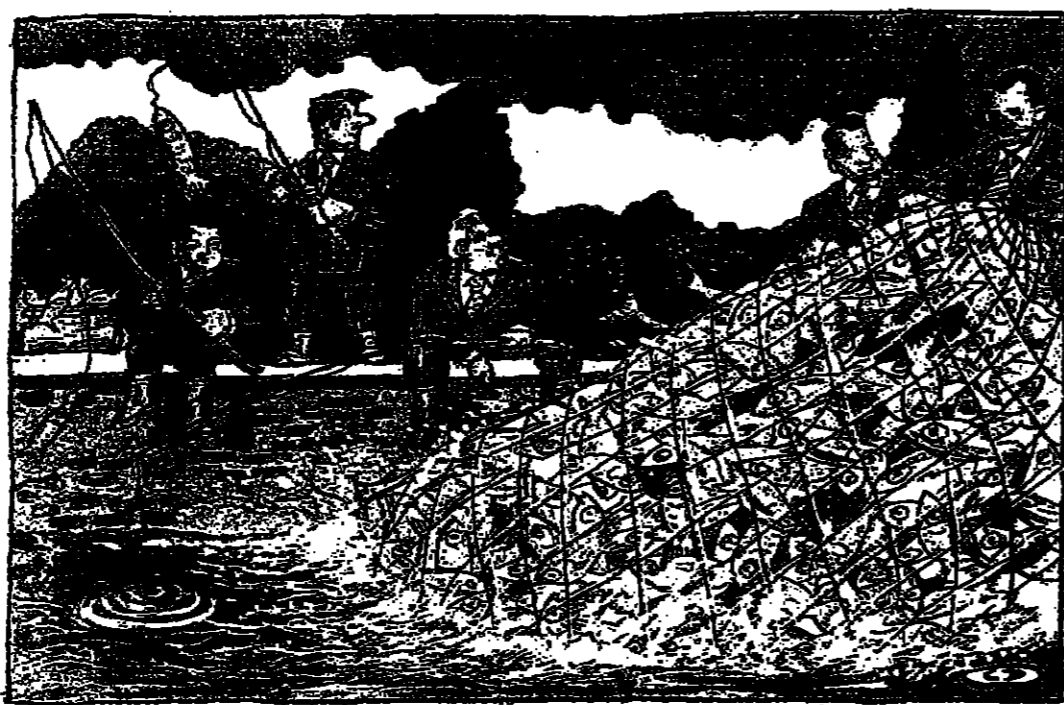


BEHIND THE NET

The unstoppable growth of the Internet is forcing consumer online services to abandon their proprietary technology and adopt open Internet standards. Although the term online is used synonymously with the Internet, a range of consumer online services has been available to the public for more than 25 years. Unlike the Internet, which uses open standards built around a number of networking protocols, these services operate on proprietary platforms. Leading international players include CompuServe, which was launched in 1969 and has 3.4m users, and America Online (AOL) which operates in Europe through a 50/50 joint venture with Bertelsmann, the German publisher. Launched in 1995, AOL is now the world's largest commercial online service, with 6.2m users globally. Last August Microsoft also entered the fray, launching the Microsoft Network (MSN). This has 1.5m users.

While these services have introduced varying degrees of access to the Internet, they have until now retained their branded proprietary platforms. As such, moving between the services and the Internet is clumsy and slow. They also look and feel very different from the Internet. In particular, they do not exploit Hypertext Markup Language (HTML), the programming heart of the World Wide Web. HTML allows pages of information and multimedia components such as images and sound to be linked together - and its user-friendly approach and easy navigation is primarily responsible for the popularity of the Internet.

Recently, however, several online providers have unveiled plans to transform their services into fully-fledged Internet services. MSN - which was designed as a proprietary online platform in the mould of CompuServe and AOL - was launched last August. Shortly after, however, Microsoft did a volte-face and announced it would re-engineer the service around open Internet standards. In May CompuServe followed suit, unveiling plans to port its service to a new Web-based architecture. Code-named Red Dog, the project will see the entire contents of CompuServe - currently held in a mix of formats, including CompuServe's proprietary Host Micro Interface (HMI) format and Ascii - translated into HTML, thus enabling users to access it with Web browsers like Netscape's Navigator and Microsoft's Internet Explorer.



Net gains

Online providers are transforming their services in favour of the Internet, says Richard Poynder

Why the sudden rush to the Internet? "Because, depending on who you believe, there are already 60m or 70m users of the Internet," says Netscape's UK managing director, Paul Ayres. "As such it represents a tremendous market opportunity for consumer online services."

There are also strong commercial reasons. As Alan Lawson, CompuServe's UK marketing communications director, points out: the breakneck speed with which online technology is developing and the vast efforts being focused on developing applications for the Internet mean that the "cost of ownership" required for proprietary services to compete is becoming prohibitive.

"The development going into Web-based protocols and languages is phenomenal," he says. "As big as we are we cannot keep up."

Adopting Internet standards also means that CompuServe will be able to reduce its product development time by 75 per cent, adds Matthew Greenslade, CompuServe's UK media relations co-ordinator. "This means being able to get new products to market in two months rather than

six," says Greenslade. "It also means that for the first time we will be able to build images, sound and video into our service."

Judy Gibbons, UK director of MSN, suggests that there is an even more compelling reason. "Our initial business model for MSN was to create an end-to-end managed service on a proprietary platform and offer lots of content by signing up content partners."

"Then the Internet happened, and suddenly our content partners - who wanted to establish their own Internet presence - said: 'Why should we want to be on MSN and the Internet?' Overnight the value proposition of distributing someone else's content evaporated."

Migrating to the Internet is a time-consuming process. CompuServe estimates it will take 12 months to complete. "Effectively we will have to translate the service from one language to another," says Andrew Carver, MD of CompuServe's European Network Services.

As a relatively new service MSN has less content to re-configure. Nonetheless, to make the transition Microsoft has had

to develop an entirely new software platform called Normandy, which has been designed around Internet standards.

With their main role as information distributors threatened consumer services are seeking a new *raison d'être* on the Internet. CompuServe is pinning its hopes on becoming what Lawson calls a "signpost" organisation. "We'll let other people develop the content. Our role will be that of a facilitator," he explains. "For users we'll provide a comfortable environment and help in finding the information they need. For publishers and developers we'll offer access to our 3.4m users."

AOL remains the only leading consumer online service still committed to maintaining a proprietary platform - although it does offer access to the Internet. Jonathan Bulkeley, managing director of AOL UK, is sceptical about the benefits of migrating.

In particular, he argues, the Internet infrastructure cannot yet offer the much-vaunted multimedia services efficiently.

This article appears in a series on the Internet - the last article appeared on September 3.

Viewpoint · Duncan Bayne

A free ride for pay-TV fraudsters

The potential of subscription and "pay-per-view" television to generate large revenues is widely

recognised. But there are flaws in the technology, particularly that involving satellites, which are not known about. Analysts have made a simple error in their understanding of encryption technology - they have incorrectly assumed that the encryption methods used in finance, by the military, in espionage and so on, can be used for pay-television with the same level of security.

With intercepted coded communication, for the code-breaker to work out the decoded material, he must "crack" the encryption process. This process can be so complex that cracking it is impossible.

With encrypted television, broadcasting code-breakers have access to the coded material and with this alone they would struggle to break the code. But they also have access to the decoded material and the decoding machine. With all three elements, it can never be made impossible, or even particularly difficult, for amateur code-breakers to crack the encryption process - the Germans' second world war Enigma machine would have been cracked within hours.

With pay-television broadcast by satellite, a scrambled signal is transmitted. To unscramble the signal, viewers need to buy a decoder from the television company. Decoders also receive computer data from the satellite. The data can include instructions to individual decoders to stop them working. Viewers can only watch a programme if they pay for it; if not their decoders are disabled.

However, it is possible to bypass this process, and watch pay-television for free. This is called "free-riding". The minimum requirements for free-riding would be a satellite dish and receiver, and a personal computer, fitted with some extra hardware.

All this equipment is generic technology - it has many legitimate uses, and its legal sale would be impossible to prohibit. The computer runs a program that emulates the way in which legitimate decoders work. The computer pretends to be a decoder and it unscrambles the signal.

It is unlikely that a decoder emulator program could be sold legally. Nevertheless, the risk exists that if only one home-made program becomes available, its spread on the Internet would be uncontrollable.

The ease with which free-riders can thus unscramble satellite broadcasts depends on the foresight the designers had when they designed the decoders. At one extreme, if the

output (the unscrambled pictures). Whatever decoders do, adapted computers will always be able to replicate their operation; it is the same technology - both just manipulate the flow of electricity.

● Every decoder receives the same scrambled signal, and produces the same unscrambled signal. There can only ever be one way of unscrambling a broadcast (the "master-code") and, however complex, the encryption becomes, the master-code is the only information required.

● It is impossible to stop computer enthusiasts buying decoders, tinkering with them, and writing and distributing computer programs and data; most will do this purely for the challenge.

● It is impossible to stop anyone with a satellite dish receiving transmissions they have not paid for and putting this signal through a computer. This is because a satellite cannot distinguish between the dishes of paying and non-paying customers.

These flaws are the same with ground-based transmitters broadcasting pay-TV and risks of free-riding are the same.

With cable television, there are two varieties. First, older (and cheaper) cable networks work in a similar way to satellite broadcasting - every home receives the same signal, and viewers must use decoders. Free-riding can only be prevented by updating the cable network.

With more advanced (and expensive) cable networks, people only receive a television signal if they have paid for it. If they do not pay, they do not receive any signal whatsoever. A decoder-emulator program cannot work because there is no scrambled signal with which to decode. Only with this second "advanced" method of cable transmission is free-riding impossible.

Duncan Bayne is a post-graduate economist at St Andrews University, Scotland.

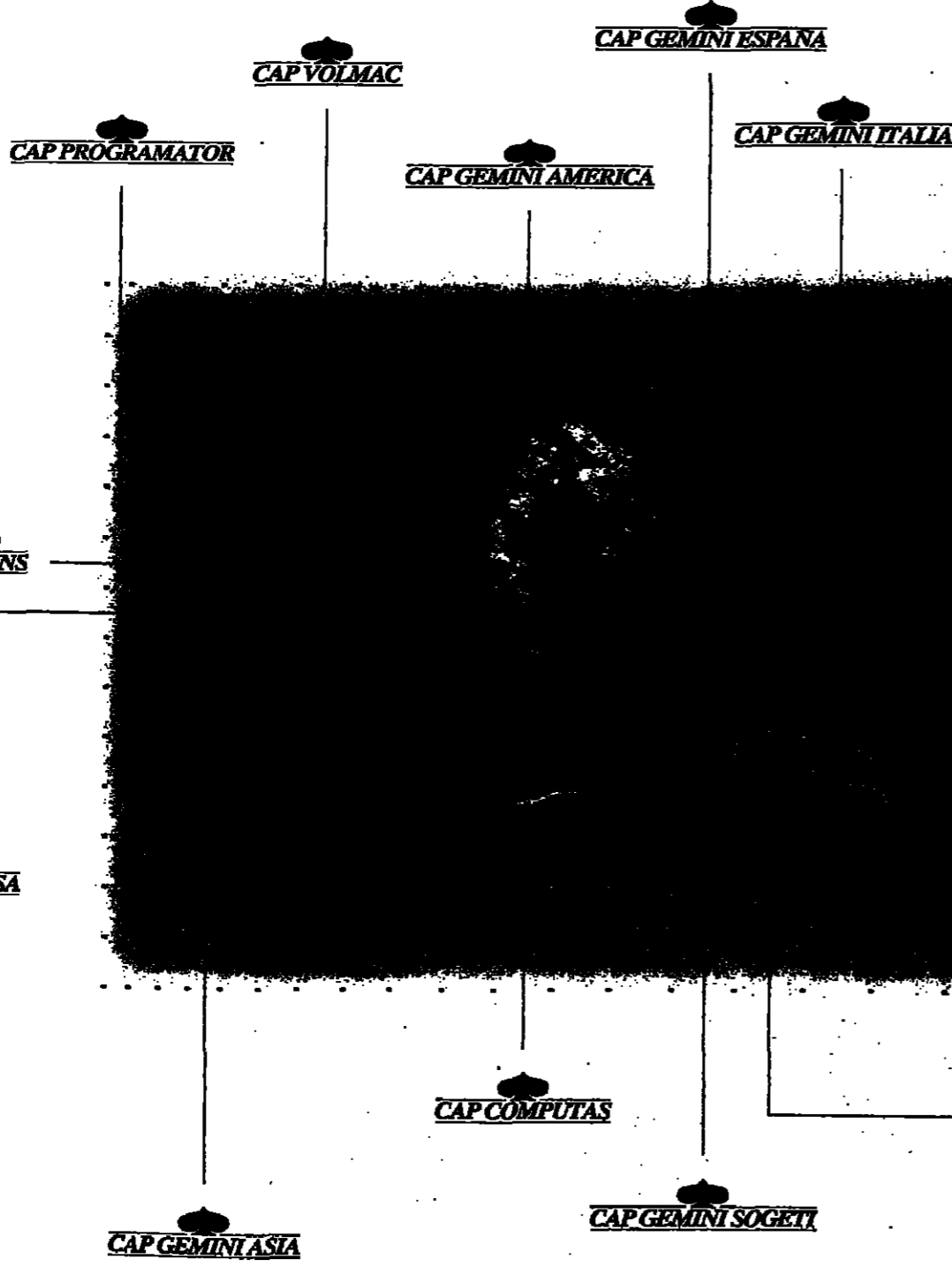
The minimum requirements for free-riding would be a satellite dish and receiver, and a personal computer, fitted with some extra hardware

decoders were badly designed, one emulator program could decode every broadcast, for permanent free-viewing. To prevent this, television companies or viewers would have to bear the costs of replacing all of the obsolete decoders.

At the other extreme, where designers had a high degree of foresight and the decoders are of a good design, free-riders would have to update their computers frequently with new information whenever the decoding process changes.

Although highly sophisticated encryption methods can be used, there will always be four fundamental flaws in restricting satellite broadcasting to paying customers only:

● A decoder receives an input (the scrambled television pictures) and produces an



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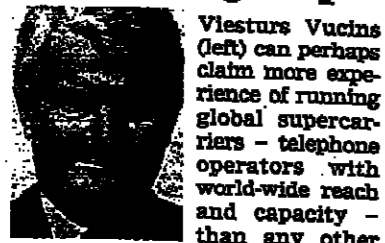
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INTERNATIONAL PEOPLE

Vucins heads telecoms group



Vlastimir Vucins (left) can perhaps claim more experience of running global supercarriers - telephone operators with world-wide reach and capacity - than any other individual. A founder and former president of Unisource, the strategic alliance between the Dutch, Spanish, Swedish and Swiss telecoms operators, he has now been appointed president and chief executive of Global One, the strategic alliance between Deutsche Telekom, France Telecom and Sprint of the US.

Global One began operations in early 1996 after winning conditional approvals from competition authorities in the US and Europe. Vucins, 50, was born in Kalmars, Sweden, and educated at Stockholm's technical high school and Stockholm University. He has spent his entire career in the telecoms business and helped set up three companies from scratch: Ericsson Fibre Optics, Swedish Telekom International and Unisource - now part of the WorldPartners alliance, led by AT&T. He shrugs off the regulatory con-

Shirrefs tunnels out

Richard Shirrefs, formerly finance director of Catean, Tesco's French subsidiary, has been appointed the new finance director of Euro-tunnel, the channel tunnel group, from November 1. Aged 41, Shirrefs has the perfect Anglo-French credentials for the job, having worked in France for the past 17 years for El Paso National Gas and Benetton Europe, as well as Tesco. His new job will be based in Calais, where he will report to Georges-Christian Chazot, Euro-tunnel's group managing director.

Although finance supreme, Shirrefs will avoid the hot seat in Euro-tunnel's negotiations with its creditor banks over a rescheduling package. That pleasure will remain with Michael Grant, the company's London-based group treasurer, who has been with Euro-tunnel since 1987. Grant will continue to look after Euro-tunnel's discussions with the steering group representing its banking syndicate. He will also supervise all the preparations to obtain approval from the syndicate and shareholders for whatever deal

is eventually hammered out. However, Euro-tunnel expects to integrate the finance and treasury functions therefrom, probably next year. *Haig Simonian*

Beyer joins VLSI

Richard Beyer has joined VLSI Technology, a Silicon Valley semiconductor manufacturer, as president and chief operating officer. Formerly one of three chief operating officers at National Semiconductor, another California chip-maker, Beyer resigned his position in June, following the appointment of a new chief executive, Brian Halla, formerly of LSI Logic, at National.

Beyer's departure from National was prompted by the unexpected resignation of Gilbert Amelio, formerly National's chief executive, who took up the role of chairman and chief executive of Apple Computer in February. At the time, Beyer, 44, said he wanted to run his own shop. At VLSI Technology he will certainly have an opportunity to do so. *Louise Kehoe*

Credit Suisse moves

Credit Suisse, which two months ago began a major restructuring of its business, has announced more than 30 appointments to its top management team - though it has yet to fill two key corporate posi-

tions, the posts of chief financial officer and chief risk officer.

Several senior executives, including Hans Peter Sorg, who was in charge of private banking, and Victor Erne, responsible for human resources, are taking early retirement.

Alfred Grenull moves to the corporate and investment banking side of Credit Suisse First Boston, as does Franz von Meyenburg. The group had already announced the heads of its four new business divisions - Credit Suisse Volksbank, Credit Suisse Private Banking, Credit Suisse Asset Management and Credit Suisse First Boston - and the latest appointments are to the managements of these business units.

In Swiss domestic business, Martin Wetter takes charge of Swiss corporates and Beat Fenner has been put in charge of Zurich. Hans Ueli Keller, who had been responsible for Swiss retail banking, takes over corporate services, and Hanspeter Kurzmeyer, formerly responsible for business in Bern, Solothurn and Upper Valais, takes charge of direct banking.

Aiko Lesca becomes chief financial officer of the private banking division and Walter Knabenhaus, a senior executive with Credit Suisse Financial Products in London, has been given responsibility for finance, treasury, and credits in the same area.

Heinrich Wegmann, head of Credit Suisse's Japanese operations, returns to Switzerland to be chief executive (Switzerland) of the institutional asset management operation. *William Hall*

Zellers: new head

Zellers, one of Canada's largest national discount merchandisers, has hired Millard Barron, 47, away from rival Wal-Mart Canada, to be its new president. Barron will also become executive vice-president of the parent Hudson's Bay, Canada's biggest retailer.

He was 20 years with Hill's Department Stores in the US before becoming chief operating officer of Wal-Mart International in Bentonville, Arkansas. He helped to set up Wal-Mart in Canada two years ago, following acquisition of the Woolco discount chain.

He follows Paul Walters in the top spot at the 300-store Zellers chain. Walters left Zellers last March after operating profits dropped sharply because of price wars with Wal-Mart Canada and Kmart Canada.

Barron's top priorities are to make Zellers distribution more efficient and to improve customer service. Zellers has about 50 per cent of the Canadian discount market and Wal-Mart Canada 44 per cent. *Robert Gibbons*

ON THE MOVE

Marshall Cohen has handed over to Norman Segram as president and chief executive of MOLSON COMPANIES, the Canadian brewing, hardware retailing and entertainment group, as announced earlier this year. Gareth Chang of Hughes Electronics joins the board of APPLE COMPUTER. David Chen has joined EATON CORPORATION, the US manufacturer of vehicle components and electrical equipment, as Shanghai-based president of the company's China operations. Chen, who will report to Laurence Iwan, Eaton vice-president Asia/Pacific, was previously chief representative for China for BOC of the US. Desmond Lachman has been appointed to the new position of global co-ordinator for emerging market economic research at SALOMON BROTHERS, based in New York. Lachman, the former deputy director of the IMF's policy development and review

department, will be responsible for formulating the firm's strategic view of emerging market developments. He is the highest-ranking IMF official to have moved to a private sector position. Joseph Norberg, chief financial officer of AST RESEARCH, US maker of personal computers, has left the company to pursue other business interests. Won Suk Yang, senior executive managing director of Samsung Electronics, the South Korean electronics group which recently took a controlling stake in the company, will stand in as chief financial officer until a replacement is found. Jack Kemp has resigned his seat on the board of ORACLE, the US software giant, following his nomination as the Republican Party vice presidential candidate. Jerre Stead has resigned from the board of R.R. DONNELLY & Sons, a fast growing US information delivery group, following his appointment as chairman and chief executive of

Ingram Micro Inc. Bruce Miller takes the newly created position of director of marketing communications at LEAR CORPORATION. He was previously with Ross Roy Communications. Adam Bennett, previously chairman of Creditanstalt Securities in Prague, moves to Vienna as managing director of CREDITANSTALT INVESTMENT BANK, where his responsibilities will cover corporate finance and mergers and acquisitions in central and eastern Europe. Hans-Juergen Schnell becomes managing director of DAIMLER-BENZ Asia. He was previously senior executive of mergers and acquisitions at Debitis, the services unit of the Daimler-Benz group. Ronald Rittenmeyer has resigned as president and chief operating officer of MERISEL Inc, the computer distributor, following sale of its \$1.5bn turnover business in Europe, Mexico and Latin America. Dwight Steffensen, chairman and chief executive, assumes Rittenmeyer's duties from

October 1. Herbert Ampler, 46, has been confirmed as motorsport director of PORSCHE, a position he has held on a temporary basis since January 1996. Fred Glantz has joined ASG USA (the US arm of the Swedish transport group) as executive vice-president responsible for the company's worldwide sales and operations. Glantz was formerly president of Wilson UTC in the USA. Michael Nylin moves to Zurich as vice-president, planning with GENERAL MOTORS international operations. He was previously special assistant to the president of Isuzu Motors in Tokyo, and succeeds Scott Mackie who was recently appointed managing director of GM Poland. Tim McNamar, former deputy secretary of the US Treasury during the Reagan administration, becomes vice-chairman of AVIC GROUP INTERNATIONAL, part of Aviation Industries of China. Dennis McEvoy has

resigned as president of SYBASE, the US software group, from September 16, to become executive vice-president of products and services at Verity Corporation. David Litwak adds McEvoy's enterprise business group to his existing responsibilities for the powersoft business group. Britton Murdoch has resigned as chief financial officer of AIRGAS, the North American gas distributor, due to prolonged illness in his family. Charles Sanders, retired chairman and chief executive officer of Glaxo Inc has been appointed one of three new non-executive directors of MAGAININ PHARMACEUTICALS.

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- 6) The Company assets are to be sold in their entirety in an "As-is" condition as a "going concern".
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ARTS

A cult for Chinese furniture

Susan Moore on the controversial sect behind Christie's New York sale on Thursday

Leaders of esoteric sects are usually thought to have a penchant for apocalyptic predictions and expensive motor cars and for exploiting - sexually and financially - their brainwashed acolytes. They are not generally known for amassing museum-quality art collections, cultivating award-winning dessert wines or staging productions of Sophocles.

But Robert Burton, who founded Renaissance, a community in the remote and unpromising scrubby foothills of the Sierra Nevada, appears to be no ordinary esoteric guru. Burton, a former Bay Area elementary school teacher, founded the Fellowship of Friends in 1970. It is a non-proselytising, publicity-shy sect and its spiritual or philosophical system is difficult to determine, but Burton is known to have steeped himself in the writing of the Russian-Armenian mystic G.I. Gurdjieff and his disciple Peter Ouspensky, whose works have shaped the modern human potential movement.

his true consciousness. For Burton, this involves concerning himself with music and the arts, good food and wine at Renaissance, one and a half hours north of Sacramento.

The fellowship's members - reputedly some 1,500 worldwide - are predominantly affluent and middle-class. They pay a "tithe" of 10 per cent of their incomes and are "awakened" by working in the fellowship's 365-acre of terraced vineyards, its gardens and its wood, print and auto shops. In their spare time they study art and literature in the libraries of Renaissance's Goethe Academy - a mock French chateau surrounded by formal gardens designed and built, of course, by fellowship members.

Some 30 full-time residents are housed in the Court of the Caravans - 25 sun-dazzled aluminum airstream trailers. Another 250-300 members live off-site locally. Burton's Renaissance home is a 3,000 sq ft house designed by Aaron Green,

a disciple of Frank Lloyd Wright, and built for the guru by the fellowship.

In the late 1970s Burton began collecting Old Master paintings, ranging from a 15th-century cassone or marriage-chest panel by the Florentine Jacopo de Sellaio to still-lives by Orazio Beert the Elder and, possibly, Caravaggio. Then, in Paris in 1988, he saw two typically spare, minimalist Qing-period Chinese armchairs in the Ming style and the direction of the fellowship's collecting changed in a revelatory flash.

"I immediately recognised that this furniture was second to none," he said. "Both in its serene beauty and its intelligent design, which combine to evoke a contemplative state of mind in those who behold it."

At the height of the market the Old Masters were sold off at significant profit - a pair of 17th-century biblical scenes by Bernardo Cavallino fetched almost \$2m at Sotheby's New York in 1989. Dispersed, too, was

the collection of Chinese ceramics. With the proceeds, Burton began to acquire 17th and 18th-century Chinese classical furniture. "It was," says London-based Chinese furniture dealer Nicholas Grimley, "a very good time to buy."

Burton bought heavily from Damon Spilios, of Florida dealers Ming Furniture, who certainly believed that classical Chinese furniture was undervalued. Burton also made significant purchases from Hong Kong dealers Grace Wu Bruce and Chan Shung Kee.

As with anyone building a collection on whim with little or no knowledge, mistakes were made. The initial group of 300 or so pieces was gradually refined down to just over 100. Curtis Everts rose through the ranks of fellowship members to become its self-taught curator.

Grimley now rates Everts "as good a judge of Chinese

furniture as anyone in the world." In less than a decade the collection established itself as the world's pre-eminent holding, public or private, now known as the Museum of Classical Chinese Furniture and housed in the Goethe Academy and Burton's house, and open to the public by appointment.

Burton's intention was to construct a purpose-built museum on site and he commissioned designs from a leading Beijing architect. It seems that he failed to raise the funds. Last year the collection went on show for nine months at the Pacific Heritage Museum in San Francisco.

There were also rumours that it was for sale - at a reputed initial asking price of \$25m. A number of people tried to negotiate its purchase either whole or piecemeal. Instead it was sent to Christie's New York, its consignors not the Fellowship of Friends but Johnny Chen, scion of an established Taiwanese family who is based

partly on the West Coast.

Robert Burton is now said to be interested in moving into 19th-century French Salon painting and antiquities, and to be concentrating the fellowship's resources on its wine production, which has already absorbed about \$10m of funds. There were also allegations that some members had withdrawn payment of their tithes.

A whiff of sensation follows the furniture to Christie's on Thursday. What makes the auction so exceptional is not only the quality and rarity of the top lots and the near encyclopaedic range of the collection but the fact that the market for Chinese furniture has hitherto been dominated by some half-dozen dealers worldwide. Rather like Chinese antiquities, relatively few pieces come to the west with any provenance.

If the collection is sold on its published estimates, and raises \$25m-\$30m, the pieces will probably be sold for less than

the fellowship paid for them. The scenario, as anticipated by auction house and dealers is that a whole new price structure for classical Chinese furniture will be established, with auction records broken as much as seven or eight times over.

The current auction record for a piece comparable to anything in this collection is for a *huanghuali* folding horseshoe chair which fetched \$176,000 at Sotheby's New York in 1990; the Christie's chair is rarer and finer, and comes with an estimate of \$300,000-\$400,000.

The auction record for any piece, set at Christie's Hong Kong in 1992, is \$250,000. If the sale is a success, private individuals and the trade might well start consigning important pieces to the auction-houses.

No doubt the eight or nine exceptional lots will go to established collectors, primarily in the US and the Far East - and go well over estimate, not least because the supply of good pieces seems to be drying up. As one dealer put it: "One would have to say to a client: 'this is your one and only chance. Bid till you run out of courage.' The majority of pieces, however, will probably be bought by people who we have never seen before and will never see again."



Alastair Muir

Intimate moments are the most successful, steering clear of melodrama as Violetta (Rosa Mannoni) is allowed to die quietly in bed

Well, it would make a great radio broadcast - perhaps with an interval talk by Jonathan Miller thrown in for good measure. Opening its 1996-7 season with *La Traviata*, English National Opera delivers a performance as musically poised as you may find today.

In Rosa Mannoni and John Hudson, we can enjoy the sound of a Violetta and Alfredo who knock spots off most of their international counterparts. And the American conductor Steven Mercurio, in his British debut, brings a velvet touch to the score, without letting it dissolve into sentiment.

So why is this *Traviata* so dull and unmoving? Step forward the same Jonathan Miller, who serves up a staging in theatrical no-man's-land - stylistically imprecise, visually bland and dramatically shapeless. This does not imply a lack of ideas. Indeed, in a programme interview with the late Nicholas John, ENO's much-lamented dramaturge, Miller comes up with all

A tepid Traviata

Andrew Clark reviews Jonathan Miller's new production

sorts of oddball perspectives on the social conditions of mid-19th century Paris, "the romantic character of tuberculosis" and the likelihood that Germont père, the repressed bourgeois moraliser, secretly fancied his son's promiscuous lover.

Sadly, the thoughts of Miller the anthropologist and medic are of little help to Miller the theatrical practitioner - perhaps because on this occasion he is reheating ideas hatched at an earlier attempt at Glimmerglass. ENO's publicity left us in no doubt that the production's starting point would be the heaving social tumult of Second Empire Paris. But period authenticity is no substitute for emotional truthfulness. Despite the carefully-observed detail of Clare Mitchell's party frocks, this production is neither authentic nor truthful.

Bernard Cujahaw's DIY set is bathed in a rise of Nordic blue, its Habitat curtains and basket furniture more appropriate to an Ibsen drama than the Paris witnessed by *Madama Butterfly* and Verdi. Opulence, glamour and gaiety are absent from the party scenes, which could do with a good swig of champagne (copious bottles of which lie stubbornly corked in the opening act); and Miller makes no attempt to define the *demi-monde*. The intimate encounters are more successful - particularly the finale, which steers clear of melodrama by allowing Violetta to die quietly in bed.

A prima donna with looks, soul and stage presence - the three qualities demanded by Verdi for his heroine - would have transcended her surroundings and sent us home in tears. Mannoni falls short on all three counts. She has the slightness of figure, but her doll-like expression does not give the audience much to grasp, and she is hampered by what looks like a waiter's outfit in Act 1 and a petticoat dress in the country idyll of Act 2. More seriously, the emotional temperature of her performance is too tepid to suggest Violetta's vulnerability; her declarations of love simply do not ring true.

she chooses. Hudson's Alfredo may look a touch ingenu in the opening scene, but his performance comes fully-formed. He is both masculine and impressionable, and conveys real passion in the Act 2 dénouement. The voice, lusty, liquid and lyrical, is a godsend, and Hudson uses it with Italianate imagination.

Christopher Robertson's forthright timbre and forbidding presence are equally well-suited to Germont, and he fully justifies his *cabaletta*.

The rest of the cast, notably Nerys Jones's Flora and Catherine Savory's Annina, gives fulsome support, and the orchestra delivers the music with love and long legato lines. Mercurio's tempi are sometimes too slow - notably in the Act 3 prelude - but he shapes the score with unerring sensitivity. With 16 more performances this autumn and a further run in the spring, ENO's *Traviata* has ample time to shake off its wooden veneer.

As for the right voice, a quality Verdi took for granted, Mannoni has it in spades. With a timbre that is bright, clear and flexible, she shapes the Act 1 *fioritura* with graceful fluency, and has the power and musicianship for the big encounters of Act 2. If another director can make her less inhibited, the role will be hers wherever

she chooses. Hudson's Alfredo may look a touch ingenu in the opening scene, but his performance comes fully-formed. He is both masculine and impressionable, and conveys real passion in the Act 2 dénouement. The voice, lusty, liquid and lyrical, is a godsend, and Hudson uses it with Italianate imagination.

Christopher Robertson's forthright timbre and forbidding presence are equally well-suited to Germont, and he fully justifies his *cabaletta*.

Glorious enigma of Eastern spirit world

Ever since the life-size terracotta army of the First Emperor of China was brought to light in the 1970s, and its soldiers obliged to march as mercenaries to the exhibition halls of the world, the tomb art of ancient China has laid a claim on the popular imagination.

The latest crop of recently discovered cultural treasures to tour from China, now at the British Museum until January 5, 1997, is arguably the most impressive to date. It will disappoint neither the punters or the buffs.

Alongside such tours-de-force as Prince Lu Sheng's 2,498-piece jade burial suit, or the magnificent assemblage of 86 bell chimes from the tomb of the Marquis Yi of Zeng, is a group of bronzes representing the archaeological enigma of the decade.

These bronzes were found, with ceremonial jade blades and elephant tusks, all deliberately broken or burnt, in two large sacrificial pits at Sanxingdui in Sichuan Province, a far-flung corner of Western China which hitherto had divulged little of archaeological interest.

Of all the pieces, the most remarkable is a forbidding 7ft high human figure raised on a plinth, its massive hands fashioned most probably to carry a huge elephant tusk. Standing beneath this 3,000-year-old bronze at the British Museum, awed by its powerful severity and baffled by its sheer strangeness, one finds oneself in good company. Not even the scholars know what god, priest, king or spirit it represents, nor anything about the people who made it nor the religion it served. There is nothing like it in Chinese art.

All that can be said for certain is that its imagery is too vivid, its manufacture

too sophisticated to reflect any culture in its infancy. In striking contrast to the contemporary ritual bronzes made under the great Shang dynasty in Henan province, imposing vessels used for offerings of food and drink to deceased ancestors, these ancient bronzes were made by a people who chose to represent the human figure and the natural world, albeit in highly stylised form.

Unearthed from the pits were bird- and human-like heads, the latter similarly angular with huge slanting eyes and brows. One on show here appears masked in gold leaf. The craftsmen of the massive standing figure even took pains to suggest a costume made up of layers of elaborately embroidered garments.

For those prepared to see this show as more than a sequence of spectacular objects, *Mysteries of Ancient China* invites an exploration of the different, and changing, attitudes of the Chinese to the after-life and the world of spirits and demons.

To this spirit world belongs the extraordinary, fantastical birds and beasts excavated from the tombs of the 6th century BC Eastern Zhou. None is stranger or more beguiling than the antlered bronze crane-like bird, originally inlaid with gold and turquoise and accorded a prominent place next to the coffin of the Marquis Yi. Was the fabulous bird there to protect him from evil spirits, or to carry his spirit through the universe? Like many another object here, its function, but not its beauty, remains elusive.

S.M.

At the British Museum until January 5 1997. Sponsored by The Times

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw Tel: 31-20-5730573
● Het Residentie Orkest, with conductor Oliver Knussen, soprano Rosemary Hardy and cellist Raphael Walfisch perform works by Shostakovich and Britten; 8.15pm; Sep 18

ANTWERP

EXHIBITION
MURKHA - Museum van Hedendaagse Kunst Tel: 32-3-2385960
● Forms into Time: a survey of the sculpture of David Nash; this exhibition features a selection of key works by the English sculptor David Nash (b. 1945), who works in the tradition of such artists as Henry Moore, Barbara Hepworth, Richard Long, Hamish Fulton and Hamilton Finlay; to Nov 3

BERLIN

CONCERT

Konzerthaus Tel: 49-30-203090
● Sinfonieorchester des Mitteldeutschen Rundfunks; with conductor Alexander Neels and cellist David Gerings perform works by Adams and Dvořák; 8pm; Sep 18
● Philharmonie & Kammermusiksal Tel: 49-30-2614383
● Symphony No.8 in C minor; by Bruckner. Performed by the Berliner Philharmonisches Orchester with conductor Günter Wand; 8pm; Sep 18, 19

COPENHAGEN

DANCE
Det Kongelige Teater Tel: 45-33 69 69
● Hamlet: a choreography by Peter Schaufuss to music by Langgaard/Sol, performed by the Royal Danish Ballet and the Royal Theatre Orchestra; 8pm; Sep 19

HAMBURG

DANCE
Hamburgische Staatsoper Tel: 49-40-351721
● Romeo and Juliet: a choreography by John Neumeier to music by Prokofiev, performed by the Hamburger Symphoniker; 7.30pm; Sep 18, 19

EXHIBITION
Museum für Kunst und Gewerbe Tel: 49-40-24862732
● Goldene Gräde - Japanische Lackarbeiten: exhibition featuring some 100 objects in lacquer illustrating court life during the

Edo period (17th-19th century). The show focuses on the cultural and historical context of the objects on display, including furniture, dinner-sets, ornaments and musical instruments; from Sep 20 to Nov 17

HELSINKI

DANCE
Opera House Tel: 358-0-403021
● Don Quixote: a choreography by Patrice Bart after Petipa to music by Minkus, performed by the Finnish National Ballet. Soloists include Jessica Kelgren, Oliver Metz and Jorma Uotinen; 7.30pm; Sep 19, 21

LONDON

CONCERT
Barbican Hall Tel: 44-171-6384141
● London Symphony Orchestra; with conductor Mstislav Rostropovich and violinist Maxim Vengerov perform Shostakovich's Violin Concerto No.2; 7.30pm; Sep 19
● Purcell Room Tel: 44-171-9604242
● Martin Roscoe: the pianist performs works by Haydn, Chopin, Debussy and Liszt; 1.05pm; Sep 19
● Wigmore Hall Tel: 44-171-9352141
● Angela Hewitt: the pianist performs works by J.S. Bach, Beethoven and R. Schumann; 7.30pm; Sep 18

NEW YORK

EXHIBITION
Cooper-Hewitt National Design Museum Tel: 1-212-860-8868
● Miding Messages: Graphic Design in Contemporary Culture: exhibition focusing on innovation in American graphic design from 1980 to 1995. Highlights include a video documenting typography and the moving image, an

44-171-8360111
● A Midsummer Night's Dream; by Britten. Conducted by Stuart Bedford and performed by the English National Opera. Soloists include David Daniels, Lillian Watson, Mitos Yerolemou and Andrew Slater; 7.30pm; Sep 18, 21 (6.30pm)

LOS ANGELES

JAZZ & BLUES
Hollywood Bowl Tel: 1-213-850-2000
● American Airlines Jazz at the Bowl: the programme opens with "Trumpet Madness", a jam session featuring trumpet players Roy Hargrove, Terence Blanchard, Harry "Sweets" Edison, Clark Terry and Doc Cheatham, backed by a rhythm section featuring Cedar Walton on piano, John Clayton on double bass and Albert "Tootie" Heath on drums. The Carnegie Hall Jazz Band, led by Jon Faddis, follows with a set which includes tributes to Miles Davis and Louis Armstrong. Joe Williams then performs with a trio and with the Carnegie Hall Jazz Band; 7.30pm; Sep 18

PARIS

EXHIBITION
Centre Georges Pompidou Tel: 33-1-44 78 12 93
● James Colman: this exhibition shows installation of his Irish artist, and is a part of the cycle "L'Imaginaire irlandais" that takes place in Paris from May until September; to Nov 18

interactive computer programme allowing visitors to experiment with type, and a CD-ROM display allowing visitors to experience publications in sequence; from Sep 17 to Jan 12

VIENNA

OPERA
Wiener Staatsoper Tel: 43-1-514442960
● La Bohème; by Puccini. Conducted by Fabio Luisi and performed by the Wiener Staatsoper. Soloists include Giuseppe Sabbatini, Gissy Devinu and Sona Ghazarian; 7.30pm; Sep 20

WASHINGTON

EXHIBITION
National Museum of African Art Tel: 1-202-357-4600
● Ceramic Gestures: New Vessels by Magdalene Odundo: exhibition featuring 15 recent works by the contemporary ceramist from Kenya, Magdalene Odundo; from Sep 18 to Jan 2

ZURICH

OPERA
Opernhaus Zürich Tel: 41-1-258 6866
● Werther; by Massenet. Conducted by Franz Welser-Möst and performed by the Oper Zürich. Soloists include Carmen Oprisanu, Dawn Kotloski and Alfred Muff; 7.30pm; Sep 18

7.30pm; Sep 18, 20, 21

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COMMENT & ANALYSIS



Martin Wolf

On a wing and a prayer

A change in the nature of pensions and greater investments in equities have made US households vulnerable to a downward correction on Wall Street

The industrial countries in the Organisation for Economic Co-operation and Development have regained low and stable inflation. Inflation among these countries, excluding Turkey - measured broadly by the deflator for gross domestic product - fell from an average of 7.7 per cent a year between 1981 and 1985 to 3.3 per cent a year between 1991 and 1995.

Yet the rapid growth expected to follow this achievement remains elusive. GDP growth, which averaged 2.5 per cent a year between 1981 and 1985, fell to just 1.6 per cent between 1991 and 1995.

None of the three big engines of the world economic engine is firing vigorously. This is true even of the US, where the economy expanded at an average rate of just 1.9 per cent between 1991 and 1995. But in the kingdom of the blind, the one-eyed man is king: average economic growth in the European Union was 1.5 per cent and in Japan just 1.3 per cent over the same period.

Only the US, the most flexible and best managed of the three large economies, appears well established on the path of sustained growth. Yet paradoxically, confidence that the US has swallowed the elixir of sustained growth with low inflation may threaten its continued achievement.

The nature of the danger was pointed out in this column last week. Over the past 15 years the equity market has enjoyed a glorious revaluation of corporate assets which has more than reversed their previous downgrading. Disinflation has indeed been beneficent to bulls. The real return on US equities since 1979 - some 13 per cent a year - has been double its long-term average.

Yet in an economy growing at an annual rate of less than 3 per cent, below the

long-term average, such extraordinary returns to equities are not sustainable. This would be true, even if, as Ms Abby Cohen of Goldman Sachs suggests in a note published on September 11, the market's valuation of the replacement value of corporate net assets were fully justified by the fundamentals, which is far from certain.

The US economy confronts three possible fates in the medium term:

- Monetary policy turns out to be too tight and the economy deflates, Japanese-style.
- Growth picks up strongly, probably worldwide, and inflation also rises, leading to a sharp tightening of monetary policy.
- Mr Alan Greenspan, the chairman of the Federal Reserve, and colleagues steer the economy successfully, with nominal GDP expanding at a sustained rate of 4 to 5 per cent.

Under either the first or second possibility, a significant stockmarket adjustment would be probable as soon as profits disappear or liquidity becomes tight - even if present valuations were fundamentally "right".

Second, households are highly exposed to the stock market and are financially stretched.

The exposure to the market is reflected in the

growth of the share of pensions in the net financial wealth of US households from 19 per cent in 1980 to 38 per cent in 1994. Over the same period, the share of mutual funds rose from 1 per cent to 7 per cent.

There has also been a change in the nature of pension provision away from defined-benefit plans which usually guarantee a retirement income related to earnings at work. Pensions increasingly take the form of defined-contribution plans where the amount paid out reflects the amount of contributions paid in and the investment performance of the fund - leaving households even more directly exposed to market fluctuations than hitherto.

Between 1990 and 1994 alone, the value of equities owned by households rose from 54 per cent of disposable income to 81 per cent. As Mr Henry Kaufman, the financial commentator, pointed out on July 9: "Since the cyclical trough in March 1991, the financial net worth of the American public has mushroomed by over \$5,500bn... the equivalent of the total amount of new savings which American households accumulated over the preceding 25 years."

Nor can households rely on their low current rate of saving to rectify the damage done by any sharp decline in the value of the equities they own. This would be particularly true for middle-aged baby boomers who have only 10 to 15 years until retirement - many of whom would have to save more to make good a significant drop in the value of their stockmarket investments.

Moreover, as Grant's *Investment Observer*, that doyen of bears among Wall Street newsletters, noted in April, consumer bankruptcies, debt service costs and debt service are all growing. In 1995, for example, con-

sumer bankruptcies were more than twice as frequent as a decade before. The OECD reports that overall financial liabilities rose from 74 per cent of household disposable income in the early 1980s to 93 per cent in 1994.

Finally, if consumers and companies were to tighten their belts, neither the government nor foreigners would be able to offset this with ease. Given the singleness of the Japanese and European economies, the only method for the US to obtain significant export growth to either economy would be via a massive, destabilising and highly undesirable weakening of the dollar.

This leaves the US government as borrower and spender of last resort - a role played by the Japanese government when the bubble economy of the 1980s burst. Unfortunately, however, Washington has scorched the fiscal earth: the gross liabilities of US general government soared from 37 per cent of GDP in 1980 to 64 per cent last year; its net liabilities more than doubled from 22 per cent to 51 per cent.

This is a far worse position than Japan's government was in at the beginning of the decade: although the gross debt of Japanese general government was 82 per cent of GDP in 1991, its net debt was only 5 per cent of GDP.

People should offer a prayer for the health of the US stock market every morning. If the market were to fall sharply, it could induce a parallel downturn in the economy that the Federal Reserve would struggle to offset. Unorthodoxly, notwithstanding the soothing noises coming from Wall Street, such a fall is hardly improbable. Any sensible person must hope that the market remains bullish. It might be less wise to assume it will.

Decline and fall of US personal savings

Personal savings as a % of disposable income



Source: Quarterly Report, US government

Management • Peter Marsh

Simple solution in battle for controls

Siemens changed its pricing tactics to sell more machine-tool controls in Asia

The world's biggest makers of machine-tool controls are drawing up the battle lines in east Asia, which is likely to become their most important market.

Controls are a vital part of the world's machine-tool industry, worth DM60bn (\$40bn) a year, because they have a big bearing on ease of use and accuracy.

The stakes are high. Siemens, Europe's biggest electrical goods company, believes that the region, excluding Japan, will account for 30 per cent of the world market for machine-tool controls in units by the end of the century. Last year its share was 18 per cent.

The forecast hinges on the rapid industrialisation of the region and demand for cheap tool controls from small businesses.

In drawing up its expansion plans for east Asia, Siemens has had to adapt concepts from the high-cost, high-skills environment of Germany to the very different conditions of a rapidly industrialising region.

"We realised we had to change and take some of the complexity out of our products," says Mr Norbert Armbruster, Siemens's marketing director for machine-tool controls.

Behind the Siemens effort is the goal of narrowing the gap in machine-tool controls between itself and Fanuc of Japan, the world leader. Over the past two decades the Japanese company is reckoned to have outperformed its German rival, mainly because it has specialised in low-cost systems.

Out of world sales of machine-tool controls of some DM5bn a year, Siemens accounts for about one-fifth. The share of Fanuc - which sells its products in the US

and Europe through a joint venture with General Electric of the US - is about 45 per cent.

Siemens is building a DM5m factory in Nanjing, China, which is to start in January, in a joint venture with the state-owned China North Industries. But its rival Fanuc already has a plant in Beijing, operating with the Beijing Machine Tool Research Institute.

Fanuc says it has installed some 10,000 controls in China and claims to have 30 per cent of the market. In its plans for the Chinese plant, which will employ 50 people, Siemens does not intend to export products from there to Germany or other industrialised nations - even though this might appear attractive given China's low labour costs.

It reckons that in this industry, where it is important to maintain good links between production staff and designers and customers, setting up factories thousands of kilometres from main markets amounts to commercial folly. "We have found from experience that you cannot make controls for Shanghai in Germany or Britain," says Mr Manfred von Raven, head of Siemens's DM7bn-a-year automation division.

The company has decided to export marketing, production and design ideas to Nanjing from its main manufacturing and development centre at Erlangen. However, it will devote much of the control of these activities to the Chinese factory.

Siemens's approach is to divide its tool controls into "price segments". In the cheapest segment are the "economic" systems which sell for about DM5,000 - the sort which are most likely to appeal to buyers in east Asia. Up to now these systems have been sold by local suppliers rather than any of the global leaders.

Traditionally, Siemens has concentrated worldwide on its top-of-the-range systems,

which sell from DM22,000. But this has been out of step with the "value for money" culture in Europe and North America, as well as in east Asia. In the latter region, large manufacturers of cheap, "no-frills" machine tools - including Yamazaki Mazak of Japan, Taiwan's Leadwell, Hyundai of Korea, the UK's 600 Group, and Cincinnati Milacron and Haas and Fadal of the US - have enjoyed strong sales.

Siemens is able to compete in the lowest price segment after a rethink of product strategy in 1992. Helped by McKinsey, Siemens began a programme which lowered the cost of controls without sacrificing quality. The three-year project involved some 50 engineers and cost about DM200m.

It has come up with a "medium sophistication" system, selling for between DM12,000 and DM22,000, and will be bought mainly by makers of "jobbing shop" machine tools for use in industrialised countries. Some of the concepts from this system, called the 810-D, will also be used in the cheaper systems that will be built in Nanjing.

The basis of the 810-D system, launched in April, is a new microchip developed for Siemens by Texas Instruments. New production ideas, using Japanese-style "continuous improvement" techniques, and the introduction of teamworking also played an important role.

The overall experience from the new manufacturing methods has been good: productivity is roughly three times the level of the old method while quality, as measured by a reduction in defects, is double. Siemens wants to transfer some of the new techniques, particularly the accent on quality and teamworking, to the China plant.

"We have moved into a new world," says Mr Andreas Finck, a Siemens engineer heading the production effort.

THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge, particularly in the fields of industrial policy, third world development and the environment.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break.

In this, the sixth year of the prize, the theme is: "Home Truths from Abroad": A policy idea from outside the UK for the next British Prime Minister. The 1997 prize will be worth not less than £3,000.

Applicants, aged over 21, of any nationality, should submit a typed entry of up to 800 words in English, together with a brief c.v. and a proposal outlining how the award would be used to explore the theme further. Please keep David Thomas's interests in mind when writing both the entry and the proposal.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 5 1997

APPLICATIONS TO:
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EDITORIAL
We are keen to encourage contributions from our readers. If you have any comments on the FT web site, please email: ftcomment@ft.com. We will be pleased to consider them. Contributions should be sent to: ftcomment@ft.com. (Please set file to "text", a.s.a.f.e. format only.) Letters are published on the FT web site, <http://www.ft.com>. Translation may be available for some articles in the main international languages.

Widen search for pension answer

From Mr E. Philip Davis.

Sir, I read with interest in Joe Rogaly's article, "At the end of the day" (September 14/15), that UK politicians of both main parties are showing great interest in the Chilean pension system, and would like to add a further note of caution to his scepticism. The Chilean system of individual retirement accounts is clearly a significant improvement on what went before, given the near bankrupt state of the existing system in the early 1990s. But there are also weaknesses, notably very high administration costs for the personal accounts, which sharply reduce realised returns - a feature all too familiar in the UK. Such disadvantages have perhaps been eased for Chile by the high growth rate of the

country and consequent high returns on financial assets.

I would urge the UK legislators to continue with a round-the-world tour taking in Singapore, and, in particular, Australia and Switzerland. All three have, like Chile, adopted mandatory funded pension schemes, but with many contrasting features (notably in terms of the role of the state, integration with social security and the role of occupational schemes), and their own advantages and disadvantages. All have lessons to teach the UK and other EU countries as they continue or commence the difficult task of reducing reliance on pay-as-you-go social security. The Dutch system, where funded schemes cover more than 80 per cent of the workforce,

although provision is in principle voluntary, is also worthy of attention.

A "universal solution" to pension reform is in my view not to be found, but instead reform must be tailored, inter alia, to the structural features of existing pension funds, overall retirement income provision and capital markets, as they have developed over time. Equally, reform must draw lessons from the full range of international experience. Retirement-income security is too important a topic to be addressed by simplistic import of any given system from abroad, however well it may appear to function in its home environment.

E. Philip Davis,
Neuhausstrasse 55,
61440 Oberursel,
Germany

Potential in Belarus

From Mr David Fryer.

Sir, Your light-hearted guide "Getting by in eastern Europe" (September 9), did not mention Belarus. Possibly this was because your correspondent thought of Belarus as being at the heart of Europe. The people are friendly, well-educated but confused about how to restore living standards and economic progress. The spillover from the Chernobyl disaster in neighbouring Ukraine is costing up to a quarter of national income. We need to recognise that they are there in order to begin to consider their potential.

David Fryer,
45 Brandreth Drive,
Parbold,
Wigan WN8 7EB, UK

Confusing messages in the Emu debate

From Mr Robert Rainford.

Sir, I'm sure that most people, like me, are increasingly confused by conflicting reports to the Emu debate. I read in the FT that chairman and chief executives of 15 leading UK companies (Letters, September 5) advise John Major, the prime minister, that deciding now to stay outside monetary union would be "deeply damaging". I thought John Major was keeping all options open.

On the opposite page your editorial "French woes" highlights the impact on the French economy of its Emu

experiment. French gross domestic product declined 0.4 per cent in the second quarter and the secretary-general of a powerful trade union states that "all the ingredients were there for a general explosion". Your editorial highlights that French unemployment has risen from 8.8 per cent in 1990 to 12.5 per cent by July 1996.

Clearly, these are not the results one would expect from a successful experiment. It will be interesting to observe the future deterioration of the French economy as its government perseveres with

the experiment - but then it's not the politicians who are suffering!

I also wonder if the 15 chairman and chief executives are concerned about the potential economic and social implications on the UK were we to adopt a similar experiment - they appear more inclined to scaremongering with references to "disengagement from one of the largest markets in the world".

Robert Rainford,
62 Michelham Gardens,
Twickenham,
Middlesex TW1 4SB, UK

Easing the burden

From Mr Andrew Machin.

Sir, Your report "Overseas banks hit at red tape" (September 12), gives a misleading impression. It confuses two quite different things: the burdens of form-filling placed on foreign banks by the Bank of England to meet supervisory requirements and the costs to businesses in general of responding to statistical surveys carried out by the Office for National Statistics.

We recently published a compliance plan, the first of its kind in the world. This describes the considerable progress we have been making to ease the burdens on businesses and sets out our plans which will reduce the compliance costs of ONS surveys overall by more than 25 per cent from the 1994 level.

Andrew Machin,
head of survey control and deregulation unit,
Office for National Statistics,
Millbank Tower,
London SW1 4QQ, UK

Banknote exchange successfully concluded

From Mr Massimo Surlano.

Sir, The Observer item "Small change" (August 29), concerning the experience of a British journalist in Rome when withdrawing from a Banca Commerciale Italiana cash dispenser, did not, unfortunately, report the conclusion of this episode. That is to say that the apparently counterfeit 1,100,000 banknote dispensed,

after being checked by two of our employees, was then exchanged for notes of a smaller denomination, as requested by the journalist.

Furthermore, it strikes us as rather unusual to connect the above episode with the disappointment of Banca Commerciale Italiana's shareholders after the privatisation and the losses sustained by Banco di

Napoli. Journalism of the Anglo-Saxon school has always set an example in the international press: are we now to fear the dangers of "continental infiltration"?

Massimo Surlano,
press relations officer,
Banca Commerciale Italiana,
Piazza della Scala 6,
Milan, Italy

COMMENT & ANALYSIS

The FT Interview • Robert Crandall

FINANCIAL TIMES

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Tuesday September 17 1996

The network computer

In the year since Mr Larry Ellison, chairman of the Oracle software house, first proposed a simple Internet device to replace the personal computer, the debate has become both acrimonious and constructive. Acrimonious because Mr Ellison has made the issue a grudge match with Mr Bill Gates, chairman of Microsoft and the uncrowned king of the PC era. Constructive because it has taught the industry some useful lessons, evident in the two men's speeches yesterday. The first is that a new computer type can be brought to market remarkably quickly, if there is the desire and energy to do so. The Network Computer, Mr Ellison's brainchild, will be available in a number of different commercial variants within a matter of weeks, barely a year since he first proposed it. The second is that there is a huge pent-up demand for simplicity and ease of use among computer users. Even if the Network Computer does not achieve the sales its proponents hope, it will certainly produce a renewed emphasis on usability from conventional PC manufacturers and software writers. The third is that the industry needs to respond to the rumbling discontent among large companies about the cost of owning and running their personal computers. Although Mr Ellison proposed the Network Computer as a device his mother could use, it looks likely to achieve its first sales to companies seeking to give their staff simpler, cheaper computers that are easier to support. The risk for the Network Computer is that these lessons will be adopted so enthusiastically by the mainstream PC industry that there is little market for the new gadget. Microsoft's strategy to "embrace and extend" the Internet shows how dangerous that threat can be. The opportunity, however, fully matches the risk. It is to take the Internet and the computer to a mass consumer audience. This requires more than cheap hardware and well-designed software. It requires the creation of an entire business system, including high-capacity network connections at home and a series of strategic alliances with cable and telecommunications companies. These will allow individual consumers to buy a package of Network Computer rental, software, high-capacity network connection and Internet access for a flat fee every month. Mr Ellison has demonstrated that Network Computers can be built; the question now is how many can be sold. The commercial race has only just begun. Getting the Network Computer to the starting line is a substantial achievement, but the real challenge lies ahead.

Wrong Target

City of London financial institutions have been working themselves into a lather in recent weeks over European monetary union. Some worry that Britain's financial centre will find itself at a disadvantage as a result of the UK's exercising its opt-out from Emu; others that not enough is being done to prepare for union by British-based banks. Many seem to think the Bank of England should be doing more either to fight Britain's corner or to take the lead in preparing the City for life with Emu. In this case, the Bank's critics are misguided. They fail to recognise both the limits on what the Bank can achieve in Europe and the extent to which answers to their Emu problems lie in their own hands. In truth there are two quite separate aspects to the preparations for monetary union. There are the intellectually demanding practicalities of payment systems, legal and tax implications and financial market implications on the one hand, and delicate political questions concerning relations between those inside and outside Emu, the conduct of monetary policy and so forth on the other. The Bank of England has a valuable role to play in both sides of the debate, but it does not hold the key to either. On the practical questions, the Bank's latest progress report published yesterday provides exhaustive detail - com-

Latin recovery

Latin America's rebound from the Mexico-induced gloom of 1995 has been surprisingly rapid. Growth this year for the region should reach 3 per cent after a meagre 0.5 per cent last year, the UN Economic Commission for Latin America and the Caribbean declared last week. Most private-sector economists expect growth of at least 4 per cent next year and a further acceleration in 1998. Optimism is rife in the financial markets. Prices of Brady bonds, the repackaged bad bank loans to Latin American and other developing countries, reached an all-time high on Friday, breaking through the previous peak set in mid-January 1994. Growth owes much to higher exports and a recovery in foreign capital flows. At a probable \$60bn, the net investment flow this year is likely to be close to the peak years of the early 1990s. Better still, more of this investment is longer term than it was then. Half of the investment is due to foreign direct investment; much of the rest is in bonds, whose average maturity this year was extended beyond five years. External factors have helped a lot. Although Mexicans may see it as small consolation after their economy fell by 7 per cent last year, their financial crisis could scarcely have come at a better moment. US

pleats with diagrams placing it at the centre of an elaborate spider's web of committees - on its co-ordinating activities in the City. On the politics the picture is muddier, thanks in part to the continuing wrangle between European central bankers over access to the interbank payments system known as Target. As Mr Eddie George, the Bank's governor, said in yesterday's FT, this is a trivial matter in itself; alternative payment systems will always be available. The worry concerns the competitive overtones relating to the interests of a London outside Emu and rival financial centres likely to be within it such as Paris and Frankfurt. Here the Bank of England has to tread with care. It cannot be seen to take too partisan a stance in defence of London for fear of tainting its advice in Europe on other aspects of Emu. In any case, it would be pressed to produce a simple definition of London's interests: the City's strength rests on diversity, and on the growing contingent of non-British institutions, not on the presence of a powerful nanny. The sensible course for Mr George is thus the one he is charting: to argue strongly in principle for solutions likely to foster efficient financial markets for Europe as a whole, while keeping British-based banks informed of the issues and opportunities. Beyond that, the responsibility is theirs.



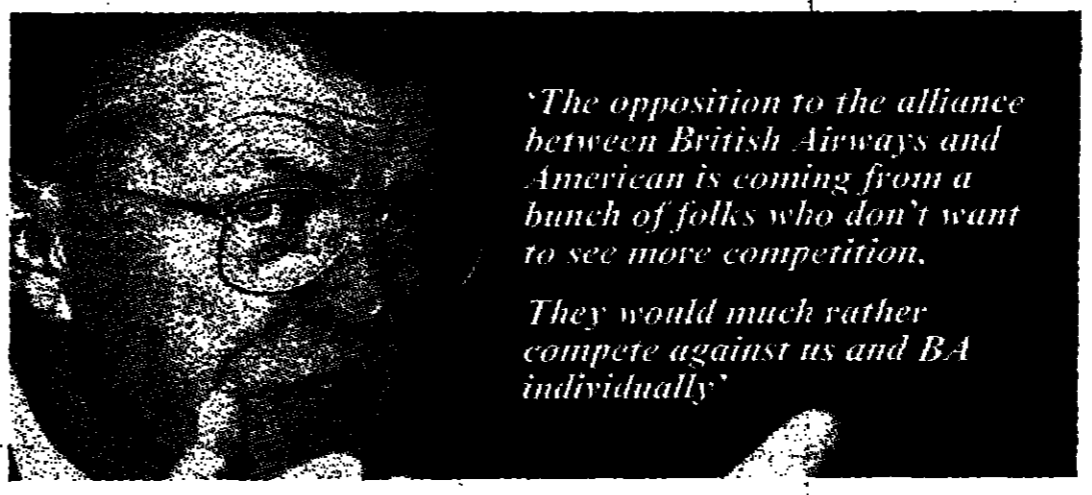
When less really means more

The chairman of American Airlines tells Michael Skapinker why the link with British Airways will boost competition, not reduce it

Mr Robert Crandall, chairman of American Airlines, likens opponents of his proposed alliance with British Airways to families who move into a pleasant suburb, build a house and then try to prevent others from doing the same. The crusty Mr Crandall, president of American since 1990 and chairman for more than a decade, points out that most of the airlines opposing his tie-up with BA have alliances of their own. "The opposition is coming from a bunch of folks who don't want to see more competition," says Mr Crandall. "They would much rather compete against us and BA individually. All the gushing with the awkwardness. Code-sharing is still a deceit, he says, but something has changed: "Governments have said deceit is good." The US authorities have given their approval to the alliances between United and Lufthansa, KLM and Northwest, and between Austrian, Swissair and Sabena. In all these cases, the US government has concluded an "open skies" agreement with the government of the relevant European country. These agreements allow airlines from the US and the European states concerned to fly to any airport in each other's country without the approval of either government. In return, the alliances have received anti-trust immunity from the US government. This means they can in effect operate as single airlines, collaborating in a way which, in the words of one US airline executive, "would otherwise land you in jail". "Governments set the rules," says Mr Crandall. "Businesses

play within the rules. What's happened is that the governments of the world have changed the rules. The governments have said, "We want to encourage globalism, so-called. So we want the airlines to form themselves into these alliances and networks. Now that the rules have changed, we and BA have a little practical choice (but to form an alliance) if we want to be successful competitors." Once the alliance with BA is completed, fares across the Atlantic will go down, Mr Crandall says - not up, as competing airlines insist. Opponents reply that the idea of prices going down when the two largest companies in a market combine their operations is a novel contribution to economic theory. But Mr Crandall says this fails to take account of the open-skies agreement between the UK and the US which would accompany the formalising of the alliance. The US has made the reaching of such an accord a precondition for approval of the BA-American tie-up. Under the present UK-US agreement, American and United are the only US airlines permitted to use Heathrow. Once the open-skies deal is in place, he says, any US airline will be able to fly to Heathrow. "You're going to have four or five more of the biggest airlines in the world flying non-stop to Heathrow from the United States. It's simply inconceivable that the prices would do anything but go down. "Richard [Branson] will tell you at great length about how Virgin, with one airplane, was able to bring prices down across the Atlantic. Well, if he was able to bring prices down with one

airplane, what do you suppose is going to happen when there are 20 more non-stop routes from Heathrow into US hubs?" Mr Crandall also rejects the view, expressed by his opponents, that the BA-American partnership would be more powerful than competing alliances. The combination would be smaller, he says, than the Lufthansa-United and KLM-Northwest alliances in the number of destinations it will offer. He adds that BA and American, with 40 per cent of Heathrow slots, will control a smaller proportion of take-off and landing slots at Heathrow than the other large alliances have at their European hubs. For example, Lufthansa and United have 68 per cent of the slots at Frankfurt airport, he says, while KLM and Northwest have 53 per cent at Amsterdam's Schiphol. Competing airlines retort that while slots are usually available at Frankfurt and Schiphol, Heathrow is full. The US government makes the same point and officials in Washington say Heathrow will have to make openings for competing airlines if the BA-American tie-up is to be approved. Mr Crandall insists that obtaining slots at Heathrow is not a problem. There are now 45 airlines operating at Heathrow which were not there five years ago, he says. Virgin has substantially increased its Heathrow slots over the past few years. BAA, the airports group which owns Heathrow, has achieved great success in increasing the number of slots available through more efficient use of runways. Like Mr Robert Ayling, BA's chief executive, Mr Crandall says



'The opposition to the alliance between British Airways and American is coming from a bunch of folks who don't want to see more competition. They would much rather compete against us and BA individually'

OBSERVER

gold-plated mistake during its well-publicised investigations into Nestle's profits? The FO, which it so far has managed to mix up its dollars with its Swiss francs - mistaking it could have overestimated the elusive Swiss bank's mountain by a factor of three. Everyone agrees that Switzerland handed over about 50 per cent of the end of the war. What is much less clear, however, is what quantity of gold remained behind. "The US believes Switzerland was sitting on \$200m at the start of negotiations, which would have dwindled to a mere \$140m after the Swiss handed some over. But the FO appears to have stumbled on a much higher estimate of \$500m, arising from a reported "slip of the tongue" by Alfred Hers, number two at the Swiss National Bank during the war. Slip of the tongue? Slip of the pen more like. Swiss academics who have studied the transcripts of Hers's meeting now say he was not US dollars, which would imply a sum roughly the same as the \$130m initially demanded from the Swiss by the Allies. On that basis, Switzerland handed over nearly half the Nazi gold to its vaults, not a mere 10

per cent. But who's going to ruin a good story for the sake of a few hundred million? Ab Veba-lous If you're in telecoms in Germany, these days but are not satisfied with the status quo, you are likely to make an awful lot of noise. That at least seems to be the prediction upon which Veba is operating. Yesterday the Düsseldorf-based conglomerate was busy trumpeting a new deal with Ruhrgas, Germany's biggest gas distributor, which would give Veba access to a 400km glass fibre network. Ruhrgas, in turn, is supposed to hand together the other 15 or so German gas networks in order to create a properly nationwide telecoms network. The snag? Any other telecoms operator who needs to transport telecoms services can also get access to the network if, as Ruhrgas put it, "the money is right". This sounds familiar. Two years ago, Veba said it was going to become the exclusive partner of Deutsche Bahn, the federal railway network. Nothing happened. Then, at the beginning of this year, Veba said it would pool its telecoms infrastructure with Mannesmann, the engineering and telecoms group. When

Mannesmann then actually clinched a bigger and better deal with DB, it wasn't much minded to talk to Veba - which is now scrambling to get the gas networks together. Muck and Brass Lester Brown, the US environmental guru dubbed the "prophet of doom", has come a long way since the days when he was earning \$4,990 a year with the US Department of Agriculture. Today, he cheerfully reveals he can command \$25,000 a speech - twice during the past fortnight in Japan - from multinational corporations eager to hear his views on the impending global food and population crisis. He reckons it all goes to show how the threat to the environment is being taken more seriously by both government and business. Speaking engagements like the one in London today - addressing agricultural issues for the benefit of fund managers - do not command anything like such generous fees. But they all help to swell the coffers of his Washington-based Worldwatch Institute, which sounds "alarm calls" designed to warn the planet of impending disaster. Should keep them busy.

100 years ago Mexican Prosperity The Mexican President has been able to take a very favourable view of the financial outlook in his Message to Congress. The improvement in revenues has been fully maintained during 1995-96. The internal prosperity of the country, aided as it has been by the depreciated currency, is thus having a marked effect. Indeed, so substantial is the improvement, due to the energetic development of the resources of Mexico, that the President hopes that some of the more heavy taxes will be lightened. On the whole, Mexico seems on the high road to substantial prosperity, and this will not be grudged to the country, considering the plucky fight made in the past against adverse circumstances. 50 years ago N.Z. Textile Controls New Zealand is to remove controls on the import of many lines of textile goods, an announcement issued by Mr Daniel G. Sullivan, Minister of Industries and Commerce, disclosed yesterday. Importers will have more freedom to import types of goods chosen by themselves, but not necessarily in a greater quantity than when controls operated, the announcement said.

Financial Times

"Prepare 'reserves', then act as though you have no reserve at all. This is the secret of a stable business."

KAZUO INAMORI, founder of Kyocera

FINANCIAL TIMES

Tuesday September 17 1996

Radisson - JAWARDIAN

Enlargement raises fears of destabilisation Finnish PM cautions on Nato growth risks

By Hugh Carney in Stockholm

Finland's prime minister warned yesterday that the process of Nato enlargement risked isolating three newly-independent Baltic states.

Mr Paavo Lipponen publicly questioned whether US policy-makers really knew what they were doing.

"That is why I am asking the Americans if they realise they are riding a tiger but the bear," he said.

Finland and Sweden, which are both neutral, are deeply concerned about the position of their near neighbours -

Estonia, Latvia and Lithuania. They were formerly part of the Soviet Union and now want to join Nato and the European Union.

Russia is opposed to the three states joining Nato, which in turn has signalled they cannot be admitted in the foreseeable future.

Finland and Sweden are afraid a decision either way will destabilise the Baltic area, either by provoking Russia or compromising the independence of the Baltic states.

"It is a much bigger process than people thought," Mr Lipponen said. "It is not just a question of whether this or that country will enter [Nato]. It is obviously about security from A to Z."

The prime minister ruled out suggestions voiced in Europe in recent months that the issue of the Baltic states be solved through the creation of a regional security zone led by Helsinki and Stockholm.

Mr Lipponen also called on Finland's EU partners not to hinder the Baltic states' bid to join the EU, which Helsinki strongly supports and which Russia does not oppose.

Mr Lipponen reiterated that Finland would decide whether to enter its currency, the markka, in the European exchange rate mechanism "during the autumn".

Italian railways chief held in fraud inquiry

By Andrew Hill in Milan

Mr Lorenzo Necci, the chief executive of Italy's state railway company, has been arrested as part of an investigation into allegations of corruption, embezzlement, fraud and abuse of office.

Police yesterday arrested Mr Necci - one of Italy's most prominent state-sector managers - at his seaside residence near Rome.

Three other people - Mr Francesco Pastini Battaglia, a Swiss financier, his secretary Ms Eliana Pestierosa, and an Italian businessman, Mr Enzo Dama - were also arrested in connection with the same investigation.

Mr Alberto Cardino, a prosecutor in the port of La Spezia, said the investigation was linked to the Ferrovie dello Stato (FS), the state railway company, but refused to go into detail.

FS is one of Italy's largest public enterprises, heavily involved in large infrastructure projects, including the ambitious plan to link Italian cities to the European high-speed train network.

Mr Necci had also headed an attempt to restructure the state railway and return it to profit.

"A management void at this stage could be fatal for the solidity of the company," said Mr Walter Carfagna, a senior official in the CGIL trade union.

Mr Walter Veltroni, deputy prime minister, said the government would make sure that the commitments undertaken by the state railway were maintained.

Mr Necci, 57, is the most prominent Italian industrialist to be arrested since the height of the anti-corruption investigations in 1993.

He has been chief executive of FS since 1990 and started his state-sector career in 1975 with the chemicals arm of Eni, the oil and gas group.

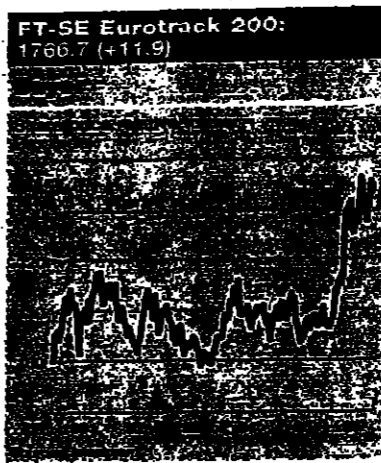
He rose to become chairman of Enimont, the ill-fated joint venture between Eni and Montedison. Mr Necci resigned in 1990 after falling out with the controversial head of the Ferruzzi-Montedison industrial group, Mr Ennio Gardini, who committed suicide in 1993 while under investigation for bribing politicians to smooth his exit from the Enimont venture.

Mr Cardino said magistrates would probably begin questioning those arrested tomorrow. He said his office was also looking into allegations of crimes against the public administration and falsification of accounts.

THE LEX COLUMN

Sharing the pain

Yesterday's deal between Bayer and Roche in US over-the-counter (OTC) medicines is a double disappointment. For a start, neither side seems wholly committed to the new joint venture.



don without access to Target, with little financial penalty. More generally, the strong trend in banks towards centralising trading activity in one location in each time zone strongly favours London.

PFI

Surely politicians will one day tire of promising to rejuvenate Britain's private finance initiative, the government's attempt to attract private capital into infrastructure projects hitherto funded by public money.

The latest to succumb is Mr Tony Blair, Labour opposition leader. But the construction industry would be unwise to get too excited over Mr Blair's "practical proposals".

A clear set of government priorities: getting specialists in to negotiate the nitty-gritty of deals; better training for civil servants - this is all good, worthy stuff.

On the case for a pragmatic approach to risk-sharing, Labour hits a more serious point. This, though, is dangerous territory.

The most obvious way to add impetus would be to dump less risk on contractors and more on taxpayers. But this is a snare. For a start, risks are best left with those who can best manage them - usually the project promoter.

And if the taxpayer ends up with too much risk, projects would rightly have to be included in the public sector borrowing requirement, just as a company's balance sheet has to include finance leases.

Unless he can ingeniously rethink the rules Mr Blair is stuck in precisely the same dilemma as the present government.

Additional Lex on Hays, Page 24

Emu

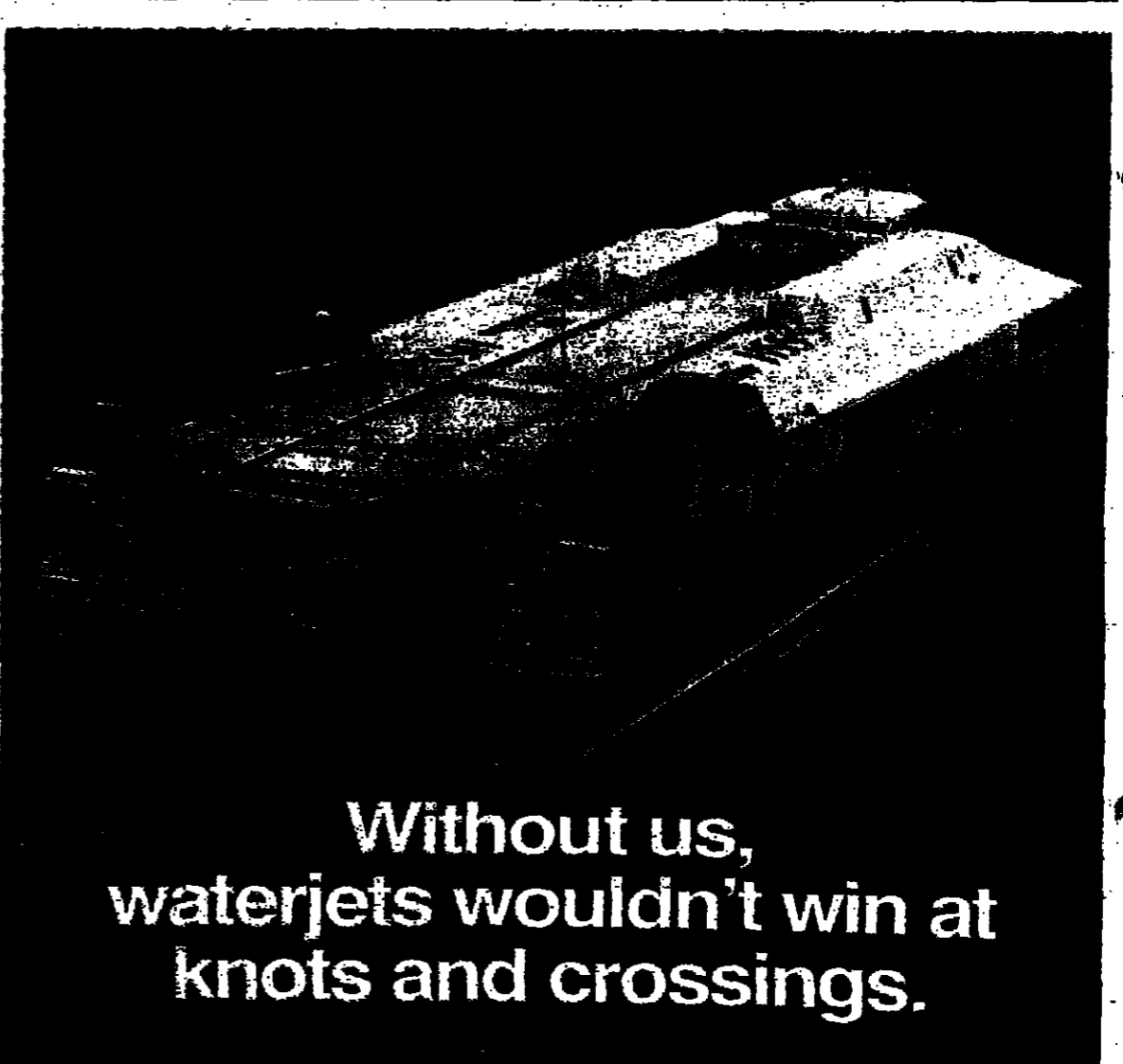
The Bank of England's cool-headed noises about the City of London's preparations for Emu should help draw the curtain on the often fanciful debate over the summer.

The Bank is responding to the increasing thirst for knowledge about the practical implications of a single European currency.

The importance in all of this of the row over Target, the cross-border payments system, has been given a false perspective. Yes, there are unresolved policy issues that could yet deny the UK full access to Target.

BA/American

Mr Robert Crandall, American Airlines' chairman, yesterday rightly acknowledged the need for British Airways and American to give up some of their valuable Heathrow slots.



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UK warned on open skies

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US are not going to permit cabotage."

He also said there was little short-term prospect of the foreign ownership limit on US airlines being lifted to 49 per cent, as in the EU. He said that, while this could eventually happen, it would require Congressional legislation and would face union opposition.

"I don't believe there's any European airline that wants to buy a US airline. It's been one of the most miserable businesses in the world."

Mr Crandall dismissed speculation that BA and American might attempt to set up their alliance without anti-trust immunity. He said that, without immunity, they would not be allowed under US law to co-operate closely enough to make an alliance worthwhile.

Chinese minister defends Beijing's economic policy

By Tony Walker in Beijing

Mr Zhu Rongji, China's senior vice-premier responsible for the economy, yesterday gave a spirited defence of his policy, saying the economy was doing better than at any time since the boom of 1993.

Mr Zhu appeared to be answering concerns of Chinese and western economists about slowing activity, bulging inventories and poor state sector performance.

China, Mr Zhu told a conference in Beijing, had met economic targets announced earlier this year at the annual session of the National People's Congress, China's parliament.

China has cut inflation from a post-1949 high of 21.7 per cent in 1994 to 6.9 per cent in the first seven months of this year. Gross domestic product growth stood at 9.8 per cent in the first half, but economists believe official figures exaggerate real activity.

They say demand is weak in many sectors, citing the build-up of unsold goods such as consumer durables and cars. China's accounts indicate the build-up of stocks is about 5 per cent of GDP.

But Mr Zhu, who instituted tough credit restrictions in 1993 to calm an overheating economy, rejected concerns about slowing demand. "The rise in overall national economic demand had exceeded

the speed of economic growth, and no problem of stagnant demand existed," he said.

China has cut interest rates twice since May to stimulate activity, but economists argue that Beijing should ease credit restrictions for investment in fixed assets to preserve growth at sustainable levels.

China's growth target this year is between 8 and 9 per cent compared with more than 10 per cent last year. But activity is patchy, with the country's north-east industrial heartland in deep recession.

Mr Zhu blamed a disastrous state sector performance - state-owned enterprises had their worst six months on record - on outdated management and products that could not find a market. He insisted losses were not attributable to falling demand.

Mr Zhu said state sector problems were due to difficulties accumulated over many years and could not be solved by a relaxation of credit.

Mr Zhu has made fighting inflation his watchword since 1993 when he took on the reins of governor of the People's Bank, the central bank in July of that year he was responsible for instituting a tough credit squeeze to slow demand and spiralling inflation.

The measures have had considerable success in bringing down inflation while maintaining growth, but the economy may be slowing faster than is desirable.

FT WEATHER GUIDE Europe today. Sunny spells with temperatures between 15C and 20C are expected over most of north-western Europe. A front over the Atlantic will bring rain to the western part of Ireland, the far west of Cornwall and southern France. Sunny spells and cloud will be interspersed over the Iberian peninsula. Scandinavia will be fair, though temperatures will barely reach 15C in this region. Thunder storms will develop around the Black Sea and there will be a few over the Balkans as well. Cloudy periods and rain in eastern Europe and Russia will all be caused by an area of low pressure over the Ukraine. Italy and the Alps will be mainly fair with just an odd shower.

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